



OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT DEPARTMENT,
GOVERNMENT OF SINDH

Project Manager (Mega Projects), Local Government Department
Room No 05, Ground Floor, Annexe Old KBCA Building,
Behind Civic Centre, Gulshan-e-Iqbal, Karachi

RFP Ref No.: PM/LGD/GOS/003/2025-26
Karachi, dated the 8th of January 2026

The Government of Sindh, through the Local Government & Housing Town Planning Department, initiated the Shahrah-e-Bhutto Project, a 39-km six-lane dualized expressway extending from Jam Sadiq Bridge (Korangi) to the Kathore Interchange at Karachi-Hyderabad Motorway (M-9). The initial 16-km segment (Qayumabad to Quaidabad) achieved full operation status on 3rd June 2025, while second segment, connecting Quaidabad to M-9 Kathore, is projected for completion by 31st March 2026.

Capitalized terms used herein and not otherwise defined shall have the meaning given to them in the RFP Document.

The Project's current termination point is situated approx. 500 meters before the existing two-lane Kathore Interchange on the M-9, currently operated and maintained by SCORE under an agreement with the NHA. This single-carriageway configuration at this junction presents a high probability of operational exigency, including traffic bottlenecks, severe congestion, and a subsequent diminution of user adoption, which may result as a factor to the Project's revenue streams and overall utility. Consequently, the Procuring Agency, in consultation with the NHA and relevant stakeholders, has decided to engage a consulting firm to conduct a feasibility study, detailed design, and cost estimation for the Kathore Interchange at M-9 (Termination Point of the Shahrah-e-Bhutto) for its upgradation to manage traffic volume and enhance the Project's overall effectiveness ('Assignment').

In this context, the Procuring Agency invites Bids from Eligible Bidders/Consultants for the Assignment in accordance with the SPP Act, 2009, including all rules, regulations, and instructions framed thereunder.

Under this Assignment, consulting scope of services inter-alia includes the following:

- Conduct a full suite of surveys, including topographic hydrological, geotechnical and reconnaissance, to gather all baseline data;
- Perform a detailed traffic assessment, including an impact analysis, to evaluate the current and projected traffic flows, specifically analyzing the integration of the Shahrah-e-Bhutto Project with the M-9 infrastructure;
- Develop optimal geometric design ensuring traffic safety, regulatory compliance, and environmental mitigation;
- Prepare detailed engineering designs and a comprehensive bill of quantities;
- Calculate detailed cost estimates, adhering to the guidelines and standards set by the NHA and other relevant regulatory bodies;
- Compile a comprehensive feasibility report, including detailed design and cost

estimates for NHA review, and submit final report to the Procuring Agency;

- Execute all tasks specified in the RFP Document while maintaining close and continuous collaboration with the project's primary stakeholders, particularly the Procuring Agency, to ensure all objectives are met.

The Assignment's procurement shall be conducted through national competitive bidding procedure using a quality-cost based selection method, as prescribed under the SPP Rules, 2010, and is open to all Eligible Bidders. The Contract will be awarded to the Bidder whose Bid shall be determined to be the Most Advantageous Bid, attaining the highest combined weighted technical and financial score in line with the criteria set out in the RFP Document.

Bidders are required to submit only one (1) Bid, comprising one (1) Technical Proposal and one (1) Financial Proposal, along with all other applicable supporting documents as identified in RFP Document, electronically via the Sindh PPRA e-Pak Acquisition & Disposal System ('**SPPRA EPADS**'), no later than 14:30 hours PST on 2nd February 2026 ('**Bid Submission Deadline**'). Physical submission of Bids shall not be accepted, except for purpose of submitting original Bid Security and other documents expressly required to be submitted in original form under the RFP Document.

The Technical Proposals will be opened on the Bid Submission Deadline at 15:00 hours PST in the presence of Bidders' representatives, who opt to attend, at the address specified in the RFP Document Data Sheet. After completion of evaluation of Technical Proposals, bidders who have submitted responsive Technical Proposals in terms of RFP Document shall be invited to attend the opening of Financial Proposals.

All Bids shall, as part of the Technical Proposal, be accompanied by a scanned copy of the Bid Security equal to PKR 1,500,000/- (Pakistani Rupees One Million Five Hundred Thousand). The Bid Security shall be submitted in original form at the address specified in the RFP Document Data Sheet, either through mail or by hand (in a sealed envelope), no later than such time on the Bid Submission Deadline as may be specified in the RFP Document. The Bid Security shall be submitted either in the form of a pay order, demand draft, deposit at call, or an irrevocable, unconditional and on-demand bank guarantee in the form specified in the RFP Document, issued by a scheduled bank in Pakistan in favor of in favour of '**Project Manager (Mega Projects), Local Government Projects, Government of Sindh**'.

Bidders are required to prepare their Technical Proposals and Financial Proposals in accordance with standard formats prescribed in RFP Document . Any Bid not prepared in prescribed formats may be rejected and shall not be considered for evaluation.

Prospective Bidders may acquire the electronic copy of the RFP Document with effect from 12th January 2026, to 1st February 2026, either: (a) physically, by submitting a written application at the address provided below, specifying their full name, address and contact details; or (b) electronically, by downloading from the websites of the Procuring Agency, or SPPRA EPADS and intimating Procuring Agency in writing through a letter or via email, its full name, address and contact details.

The Procuring Agency reserves all rights to: (a) suspend, cancel, discontinue, modify, extend or reinitiate the bidding process; (b) accept or reject any bid or disqualify any or all bidders; (c) modify all or any dates stated in the RFP Document; or (d) amend the RFP Document, Assignment's scope or make clarifications thereof, at any time without any obligation to inform any bidder of the grounds, justification, or reason for such action and without liability, in accordance with the SPP Rules, 2010.

The address for issuance of the RFP Document is as under:

Attention: Project Manager (Mega Projects), Local Government Projects
Local Government & Housing Town Planning Department
Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind
Civic Centre, Gulshan-e-Iqbal.
Phone: +92 21 99222193 **Fax:** +92 21 99211537 **Email:** info@sindhlgd.gov.pk
Websites: <https://lgdsindh.gov.pk/> <https://portalsindh.eprocure.gov.pk/>



Project Manager (Mega Projects) /
Chairman Consultant Selection Committee,
Local Government Projects
Government of Sindh

Not to be Published:

Director (Information Department) GOS, (w.r.t. advertise in the newspapers)

Enclosed (07) Seven Copies with a request to publish in not more than three (03) widely circulated leading dailies newspapers of English, Urdu and Sindhi.

Director (CB) SPPRA GOS

C.C. to:-

1. Project Director (Mega Projects), Local Government Projects, GOS.
2. PS to Secretary Local Government Department, GOS
3. Dy. Director Accounts (Projects), LGP, GOS
4. All Consultant Selection Committee (Members / Secretary), LGP, GOS
5. Office copy



**OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT PROJECT
GOVERNMENT OF SINDH**

Address: Ground Floor, Annex Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi

No. PM/LGP/GOS/ 004 /2026

Dated: 9th January 2026

To,
The Director Information,
Government of Sindh,
KARACHI.

SUBJECT:- PUBLICATION OF RFP FOR THE CONSULTANCY SERVICES FOR THE WORK OF "FEASIBILITY STUDY, DETAILED DESIGN AND COST ESTIMATION FOR THE KATHORE INTERCHANGE AT M-9 (TERMINATION POINT OF THE SHAHRAH-E-BHUTTO PROJECT) PERTAINS TO LOCAL GOVERNMENT PROJECTS, GOVERNMENT OF SINDH, KARACHI.

Ref # :- No. PM/LGP/GOS/003/2026 Dated: 8th January 2026

Enclosed please find herewith (07) Seven Copies of the subject NIT with a request to publish in not more than three (03) widely circulated leading daily newspaper in English, Urdu and Sindhi.

Project Manager (Mega Projects) /
Chairman Consultant Selection Committee,
Local Government Projects
Government of Sindh

C.C. to:-

1. Project Director (Mega Projects), Local Government Projects, GOS.
2. PS to Secretary Local Government Department, GOS
3. Dy. Director Accounts (Projects), LGP, GOS
4. All Consultant Selection Committee (Members / Secretary), LGP, GOS
5. Office copy

A2 Govt believes in democratic values, says Memon on CM Afridi's visit

A3 Lahore High Court takes strict notice of tree cutting

A8 PTI 'political wing' of PPP, alleges Atta Tarar

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OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT & HOUSING TOWN PLANNING DEPARTMENT
GOVERNMENT OF SINDH

REQUEST FOR PROPOSALS

FEASIBILITY STUDY, DETAILED DESIGN, AND COST ESTIMATION FOR

THE KATHORE INTERCHANGE AT M-9 (TERMINATION POINT OF THE SHAHRA-E-BHUTTO PROJECT)

Procuring Agency: Office of the Project Manager (Mega Projects), Local Government & Housing Town Planning Department, Government of Sindh
RFP Ref. No: PM/LGHD/GPS/003/2020-21 dated January 8, 2020

ASSIGNMENT BRIEF

The Government of Sindh, through the Local Government & Housing Town Planning Department, initiated the Shahra-e-Bhutto Project, a 25-km site-wide elevated expressway extending from Jam Sardar Bridge (Korangi) to the Kathore Interchange at the Karachi-Hyderabad Highway (M-9). The initial 16-km segment (Quaid-e-Azam Road) attained full operational status on June 3, 2020, while the second segment, connecting Kathore to the M-9-Kathore, is projected for completion by March 31, 2020.

Capitalized letters and numbers and not otherwise defined shall have the meaning given to them in the RFP Document.

The Project's current termination point is situated approx. 600 meters before the existing Kathore Interchange on the M-9, currently under-contract and managed by SPPRA under an agreement with the task. The single-lane elevated configuration at this junction presents a high probability of operational anomalies, including traffic bottlenecks, severe congestion, and a subsequent reduction of lane utilization, which may result in a threat to the Project's revenue streams and overall utility. Consequently, the Procuring Agency, in consultation with the NHA and relevant stakeholders, has decided to engage a consulting firm to conduct a feasibility study, detailed design, and cost estimation for the Kathore Interchange at M-9 (Termination Point of the Shahra-e-Bhutto Project) for its upgradation to manage traffic volume and enhance the Project's overall effectiveness (Management).

In this context, the Procuring Agency invites Bidders from Eligible Bidders/Consultants for the Assignment in accordance with the SPPR Rules, 2010, including all rules, regulations, and instructions contained thereunder.

ASSIGNMENT SCOPE

Under this Assignment, the consulting scope of services inter-alia includes the following:

- Conduct a full scale of surveys, including topographic, hydrogeological, geotechnical and environmental, to gather all baseline data;
- Perform a detailed traffic assessment, including an impact analysis, to evaluate the current and projected traffic flows, specifically analyzing the integration of the Shahra-e-Bhutto Project with the M-9 infrastructure;
- Develop optimal geometric designs ensuring traffic safety, regulatory compliance, and environmental mitigations;
- Prepare detailed engineering designs and a comprehensive bill of quantities;
- Calculate detailed cost estimates, adhering to the guidelines and standards set by the NHA and other relevant regulatory bodies;
- Compile a comprehensive feasibility report, including detailed design and cost estimates for NHA review, and submit final report to the Procuring Agency;
- Execute all tasks specified in the RFP Document while maintaining close and continuous collaboration with the project's primary stakeholders, particularly the Procuring Agency, to ensure all objectives are met.

ELIGIBILITY CRITERIA

Prospective Bidders (individual consulting firms or consortia) shall require to satisfy eligibility and technical evaluation criteria, along with all other terms and conditions, specified by relevant documentation specified in the RFP Document.

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JOB PORTAL INFORMATION DEPARTMENT

Project Manager (Mega Projects), Local Government Projects
Local Government & Housing Town Planning Department, Government of Sindh
Address: Room No. 5, Ground Floor, Annex Building, Old KCBA Building, behind Civic Centre, Gulshan-e-Iqbal.
Phone: +92 21 99222193 – 99332497 Fax: +92 21 95211937 Email: prop.tsa@lgsindh.gov.pk
Website: Procuring Agency – <https://lgsindh.gov.pk> SPPR EPADS – <https://portalsindh.e-procure.gov.pk>

BIDDING PROCESS

The Assignment's procurement shall be conducted through national competitive bidding procedure using a quality-cost based selection method, as prescribed under the SPPR Rules, 2010, and is open to all Eligible Bidders. The Contract will be awarded to the Bidder whose Bid shall be determined to be the Most Advantageous Bid, ensuring the highest combined weighted technical and financial score in line with the criteria set out in the RFP Document.

Bidders are required to submit only one (1) Bid, comprising one (1) Technical Proposal and one (1) Financial Proposal, along with all other applicable supporting documents, as identified in the RFP Document, electronically via the Sindh PPRA e-Procurement & Disposal System (SPPR EPADS), no later than 14:00 hours PST on February 2, 2020, ("Bid Submission Deadline"). Physical submission of Bids shall not be accepted, except for the purpose of submitting the original Bid Security and any other documents expressly required to be submitted in tangible form under the RFP Document.

The Technical Proposals will be opened on the Bid Submission Deadline at 14:00 hours PST in the presence of the Bidders' representatives, who opt to attend, at the address specified in the RFP Document Data Sheet. After completion of evaluation of Technical Proposals, Bidders who have submitted responsive Technical Proposals in terms of the RFP Document shall be invited to attend the opening of the Financial Proposals.

All Bids shall, as part of the Technical Proposal, be accompanied by a scanned copy of the Bid Security equal to PKR 1,500,000/- (Rupees One Million Five Hundred Thousand). The Bid Security shall be submitted in original form at the address specified in the RFP Document Data Sheet, either through mail or by hand (in a sealed envelope), no later than such time as the Bid Submission Deadline as may be specified in the RFP Document. Any Bid Security shall be non-refundable and non-transferable in the form of a cash, demand draft, deposit or call, or an irrevocable, unconditional and non-demand bank guarantee in the form specified in the RFP Document, issued for a scheduled bank in Pakistan in favor of "Project Manager (Mega Projects), Local Government Projects, Government of Sindh".

Bidders are required to complete their Technical Proposals and Financial Proposals in accordance with a standard template provided in the RFP Document. Any Bid not presented in the prescribed format may be rejected and shall not be considered for evaluation. Prospective Bidders may acquire the electronic copy of the RFP Document with effect from January 12, 2020, to February 1, 2020, either (a) physically, by submitting a written request of the address provided herein, specifying their full name, address and contact details; or (b) electronically, by downloading from the websites of the Procuring Agency, or SPPR EPADS and intimating Procuring Agency in writing through a letter addressed to, full name, address and contact details.

The Procuring Agency reserves all rights to (i) amend, cancel, discontinue, modify, extend or terminate the bidding process; (ii) accept or reject any bid or disqualify any or all bidders; (iii) modify all or any dates stated in the RFP Document; or (iv) amend the RFP Document, Assignment's scope or make clarifications thereto, at any time without any obligation to inform any bidder of the reasons, justification, or reason for such action and without liability, in accordance with the SPPR Rules, 2010.

The address for issuance of the RFP Document is as under:



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SC(MC)989
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SATURDAY, JANUARY 10, 2020

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OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT & HOUSING TOWN PLANNING DEPARTMENT
GOVERNMENT OF SINDH

REQUEST FOR PROPOSALS

FEASIBILITY STUDY, DETAILED DESIGN, AND COST ESTIMATION FOR

THE KATHORE INTERCHANGE AT M-9 (TERMINATION POINT OF THE SHAHRA-E-BHUTTO PROJECT)

Procuring Agency: Office of the Project Manager (Mega Projects), Local Government & Housing Town Planning Department, Government of Sindh
RFP Ref. No.: PM/LGD/GOS/003/2020-26 dated January 8, 2020

ASSIGNMENT BRIEF

The Government of Sindh, through the Local Government & Housing Town Planning Department, initiated the Shahra-e-Bhutto Project, a 29-km long dualized expressway extending from Aam Sadiq Bridge (Karachi) to the Kathore Interchange at the Ahmed-Hyderabad Motorway (M-9). The initial 16-km segment (Quaid-e-Azam to Kathore) achieved full operation status on June 3, 2020, while the second segment, connecting Quaid-e-Azam to the M-9 Kathore, is projected for completion by March 31, 2020.

Capitalized terms used herein and not otherwise defined shall have the meaning given to them in the RFP Document.

The Project's current termination point is located near the Kathore Interchange on the M-9, currently operated and maintained by SCORE under an agreement with the NHA. The single-lane highway configuration at this junction presents a high probability of operational exigency, including traffic bottlenecks, severe congestion, and a subsequent elimination of user adoption, which may result as a factor to the Project's revenue streams and overall utility. Consequently, the Procuring Agency, in consultation with the NHA and relevant stakeholders, has decided to engage a consulting firm to conduct a feasibility study, detailed design, and cost estimation for the Kathore Interchange at M-9 (Termination Point of the Shahra-e-Bhutto) for its upgradation to manage traffic volume and enhance the Project's overall effectiveness ("Assignment").

In this context, the Procuring Agency invites Bids from Eligible Bidders/Consultants for the Assignment in accordance with the SPP Act, 2009, including all rules, regulations, and instructions framed thereunder.

ASSIGNMENT SCOPE

Under this Assignment, the consulting scope of services Inter-alia includes the following:

- Conduct a full suite of surveys, including topographic, hydrological, and environmental reconnaissance, to gather all baseline data;
- Perform a detailed traffic measurement, including impact analysis, to evaluate the current and projected traffic flows, specifically analyzing the integration of the Shahra-e-Bhutto Project with the M-9 infrastructure;
- Prepare optimal geometric design ensuring traffic safety, regulatory compliance, and environmental mitigation;
- Prepare detailed engineering designs and a comprehensive bill of quantities;
- Calculate detailed cost estimates, adhering to the guidelines and standards set by the NHA and other relevant regulatory bodies;
- Compose a comprehensive feasibility report, including detailed design and cost estimates for NHA review, and submit final report to the Procuring Agency;
- Execute all tasks specified in the RFP Document while maintaining close and continuous collaboration with the project's primary stakeholders, particularly the Procuring Agency, to ensure all objectives are met.

ELIGIBILITY CRITERIA

Prospective bidders (individual consulting firms or consortia) shall require to satisfy eligibility and technical evaluation criteria, along with all other terms and conditions, supported by relevant documentation specified in the RFP Document.

BIDDING PROCESS

The Assignment's procurement shall be conducted through national competitive bidding procedure using a quality-cost based selection method, as prescribed under the SPP Rules, 2010, and is open to all Eligible Bidders. The Contract will be awarded to the bidder whose bid shall be determined to be the Most Advantageous Bid, returning the highest combined weighted technical and financial score in line with the criteria set out in the RFP Document.

Bidders are required to submit only one (1) Bid, comprising one (1) Technical Proposal and one (1) Financial Proposal, along with all other applicable supporting documents, as identified in the RFP Document, electronically via the Sindh PPRA e-Pok Acquisition & Disposal System ("SPPRA EPADS"), no later than 14:30 hours PST on February 2, 2020 ("Bid Submission Deadline"). Technical submission of Bids shall not be accepted, except for the purpose of submitting the original Bid Security and any other documents expressly required to be submitted in original form under the RFP Document.

The Technical Proposals will be opened on the Bid Submission Deadline at 15:00 hours PST in the presence of the Bidders' representatives, who opt to attend, at the address specified in the RFP Document Data Sheet. After completion of evaluation of Technical Proposals, bidders who have submitted responsive Technical Proposals in terms of the RFP Document shall be invited to attend the opening of the Financial Proposals.

All Bidders, along with the Technical Proposal, be accompanied by a scanned copy of the Bid Security equal to PKR 1,500,000/- (One Million Five Hundred Thousand). The Bid Security shall be submitted in original form at the address specified in the RFP Document Data Sheet, either through mail or by hand (in a sealed envelope), no later than such time on the Bid Submission Deadline as may be specified in the RFP Document. The Bid Security shall be submitted either in the form of a pay order, demand draft, deposit at call, or an irrevocable, unconditional and on-demand bank guarantee in the form specified in the RFP Document, issued by a scheduled bank in Pakistan in favor of "Project Manager (Mega Projects), Local Government Projects, Government of Sindh".

Bidders are required to prepare their Technical Proposals and Financial Proposals in accordance with standard formats prescribed in the RFP Document. Any Bid not prepared in the prescribed formats may be rejected and shall not be considered for evaluation.

Prospective Bidders may acquire the electronic copy of the RFP Document with effect from January 12, 2020, to February 1, 2020, either: (a) physically, by attending a walk-in application meeting at the Procuring Agency, specifying their full name, address and contact details; (b) physically, by downloading from the website of the Procuring Agency or SPPRA EPADS and informing Procuring Agency in writing via a letter via email, its full name, address and contact details.

The Procuring Agency reserves all rights to: (a) suspend, cancel, discontinue, modify, extend or terminate the bidding process; (b) accept or reject any bid or disqualify any or all bidders; (c) modify all or any clauses stated in the RFP Document; or (d) amend the RFP Document, Assignment's scope or make clarifications thereto, at any time without any obligation to inform any bidder of the grounds, justification, or reason for such action and without liability, in accordance with the SPP Rules, 2010.

The address for issuance of the RFP Document is as under:

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JOB PORTAL BY INFORMATION DEPARTMENT

Project Manager (Mega Projects), Local Government Projects
Local Government & Housing Town Planning Department, Government of Sindh
Address: Room No. 5, Ground Floor, Annex Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal.
Phone: +92 21 99222193 - 99332497 Fax: +92 21 99211537 Email: sppra-fista@gmail.com; info@sindhlgd.gov.pk
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Saturday, 10 January, 2026



OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT & HOUSING TOWN PLANNING DEPARTMENT
GOVERNMENT OF SINDH
REQUEST FOR PROPOSALS

FEASIBILITY STUDY, DETAILED DESIGN, AND COST ESTIMATION FOR

THE KATHORE INTERCHANGE AT M-9 (TERMINATION POINT OF THE SHAHRA-E-BHUTTO PROJECT)

Procuring Agency: Office of the Project Manager (Mega Projects), Local Government & Housing Town Planning Department, Government of Sindh
RFP Ref. No.: PM/LGD/GCS/003/2025-26 dated January 8, 2026

ASSIGNMENT BRIEF

The Government of Sindh, through the Local Government & Housing Town Planning Department, Initiated the Shahra-e-Bhutto Project, a 20-km six-lane dualized expressway extending from Jam Sadiq Bridge (Korangi) to the Kathore Interchange on the Karachi-Hyderabad Motorway (M-9). The initial 16-km segment (Quaid-e-Azam to Quaid-e-Azam) achieved full operation status on June 3, 2025, while the second segment, connecting Quaid-e-Azam to the M-9 Kathore, is projected for completion by March 31, 2026.

Capitalized terms used herein and not otherwise defined shall have the meaning given to them in the RFP Document. The Project's current termination point is situated approx. 500 meters before the existing two-lane Kathore Interchange on the M-9, currently operated and maintained by SCORE under an agreement with the NHA. This single-carriageway configuration at this junction presents a high probability of operational exigency, including traffic bottlenecks, severe congestion, and a subsequent diminished user experience, which may result in higher tolls. For this reason, the Procuring Agency, through the Project Manager, the Procuring Agency, in consultation with the NHA and relevant stakeholders, have decided to engage a consulting firm to conduct a feasibility study, detailed design, and cost estimation for the Kathore Interchange at M-9 (Termination Point of the Shahra-e-Bhutto) for its upgrade to manage traffic volume and enhance the Project's overall effectiveness ("Assignment").

In this context, the Procuring Agency invites Bids from Eligible Bidders/Consultants for the Assignment in accordance with the RFP Act, 2009, including all rules, regulations, and instructions framed thereunder.

ASSIGNMENT SCOPE

Under this Assignment, the consulting scope of services intended includes the following:

- Conduct a full traffic survey, including a proposed hypothesis, assumptions, and reconnaissance, to gather all baseline data;
- Perform a detailed traffic assessment, including an impact analysis, to evaluate the current and projected traffic flows, specifically analyzing the integration of the Shahra-e-Bhutto Project with the M-9 infrastructure;
- Develop optimal geometric design ensuring traffic safety, regulatory compliance, and environmental mitigation;
- Prepare detailed engineering designs and a comprehensive bill of quantities;
- Develop detailed cost estimates, adhering to the guidelines and standards set by the NHA and other relevant regulatory bodies;
- Compile a comprehensive feasibility report, including detailed design and cost estimates for NHA review, and submit final report to the Procuring Agency;
- Execute all tasks specified in the RFP Document while maintaining close and continuous collaboration with the project's primary stakeholders, particularly the Procuring Agency, to ensure all objectives are met.

ELIGIBILITY CRITERIA

Prospective Bidders (individual consulting firms or consortia) shall require to satisfy eligibility and technical evaluation criteria, along with all other terms and conditions, supported by relevant documentation specified in the RFP Document.

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JOB PORTAL BY INFORMATION DEPARTMENT

Project Manager (Mega Projects), Local Government Projects
Local Government & Housing Town Planning Department, Government of Sindh
Address: Room No. 5, Ground Floor, Annex Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal.
Phone: +92 21 99222183 - 99332497 Fax: +92 21 99211537 Email: ppp.fsta@gmail.com; info@sinthigd.gov.pk
Website: Procuring Agency - <https://lgdsindh.gov.pk/> SPPRA EPADS - <https://portalsindh.eprocure.gov.pk/>

BIDDING PROCESS

The Assignment's procurement shall be conducted through national competitive bidding procedure using a quality-cost based bidding method, as prescribed under the SPPRA Rules, 2010, and is open to all Eligible Bidders. The Contract will be awarded to the Bidder whose Bid shall be determined to be the Most Advantageous Bid, attaining the highest combined weighted technical and financial score in line with the criteria set out in the RFP Document.

Bidders are required to submit only one (1) Bid, comprising one (1) Financial Proposal and one (1) Technical Proposal, along with all other applicable supporting documents, as identified in the RFP Document, electronically via the Sindh SPPRA e-Pak Acquisition & Disposal System ("SPPRA EPADS"), no later than 14:30 hours PST on February 2, 2026 ("Bid Submission Deadline"). Physical Submission of Bid Document is not accepted. Bidders shall be required to submit the original Bid Security and any other documents expressly required to be submitted in original form under the RFP Document.

The Technical Proposals will be opened on the Bid Submission Deadline at 15:00 hours PST in the presence of the Bidders' representatives, who opt to attend, at the address specified in the RFP Document Data Sheet. After completion of evaluation of Technical Proposals, bidders who have submitted responsive Technical Proposals in terms of the RFP Document shall be invited to attend the opening of the Financial Proposals.

All Bids must, as part of the Technical Proposal, be accompanied by a scanned copy of the Bid Security equal to PKR 1,500,000/- ("Bid Security") and shall be submitted in original form, as indicated in the RFP Document Data Sheet, no later than the Bid Submission Deadline as may be specified in the RFP Document. The Bid Security shall be submitted either in the form of a pay order, demand draft, deposit at call, or an irrevocable, unconditional and on-demand bank guarantee in the form specified in the RFP Document, issued by a scheduled bank in Pakistan in favor of or in favour of "Project Manager (Mega Projects), Local Government Projects, Government of Sindh".

Bidders are required to prepare their Technical Proposals and Financial Proposals in accordance with standard formats prescribed in the RFP Document. Any Bid not prepared in the prescribed formats may be rejected and shall not be considered for evaluation. In the event of a tie between two or more bids, the bid which is the lowest will be selected. The bid validity will be from January 12, 2026, to February 1, 2026, unless (a) physically, by submitting a written application at the address provided above, specifying the date, but not, address and contact details; or (b) electronically, by downloading from the websites of the Procuring Agency, or SPPRA EPADS and informing Procuring Agency in writing through a letter or via email, its full name, address and contact details.

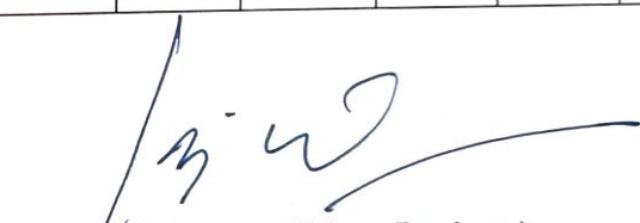
The Procuring Agency reserves all rights for: (a) suspend, cancel, discontinue, modify, extend or re-negotiate the bidding process; (b) accept or reject any bid or otherwise any or all bidders; (c) modify all or any dates stated in the RFP Document; or (d) amend the RFP Document, Assignment's scope or make clarifications thereto, at any time without any obligation to inform any bidder of the grounds, justification, or reason for such action and without liability, in accordance with the SPPRA Rules, 2010.

The address for issuance of the RFP Document is as under:

OFFICE OF THE PROJECT MANAGER (MEGA PROJECTS)
LOCAL GOVERNMENT PROJECT
GOVERNMENT OF SINDH

ANNUAL PROCUREMENT PLAN FOR THE YEAR 2025-26

Sr. #	Description	Quantity (Where Applicable)	Estimated Unit Cost (Where Applicable)	Estimated Total Cost (in Rs.)	Funds Allocation	Source of Funds ADP /Non ADP	Proposed Procurement Method	Timing of Procurement				Remarks
								1 st Qtr.	2 nd Qtr.	3 rd Qtr.	4 th Qtr.	
1	2	3	4	5	6	7	8	9	10	11	12	13
1.	Construction of junction at Shahrah-e-Bhutto & Korangi Causeway Bridge near Qayoomabad, Korangi	N.A.	N.A.	1792.480	Yes	ADP	Single Stage Two Envelope					
2.	Selection of Consultant for Planning, Design and Construction Supervision of Roads, Bridges, Flyovers, Underpasses, Storm Water Drainage System, Buildings for various Mega Projects in Karachi.	N/A	N/A	400.00 Million (Tentative)	Yes	ADP	Single Stage-Two Envelope					
3.	Selection of Consultant for Feasibility Study for detailed Design & Cost Estimation of Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto Project).	N/A	N/A	200.00 Million (Tentative)	Yes	ADP	Single Stage-Two Envelope					



Project Manager (Mega Projects)
Local Government Project,
Government of Sindh.



GOVERNMENT OF SINDH
LOCAL GOVERNMENT & HTP DEPARTMENT

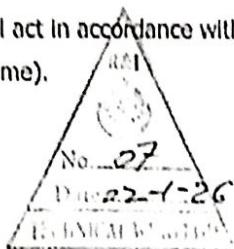
NOTIFICATION

No:LG/Dir/Tech.Wing/DD(Tech)/901(31-PD-Mega)/2026 - In pursuance of Rule-67 of the Sindh Public Procurement Rules, 2010 (as amended from time to time), and with the approval of the Competent Authority, a **Consultant Selection Committee (CSC)** is hereby for the procurement proceedings for Consultant Selection / Hiring for **Local Government Projects (Mega) Karachi** with the following composition and terms of reference:

1.	Mr. Tariq Aziz Baloch, Project Manager (Mega), Local Govt. Project, Karachi.	Chairman
2.	Mr. Muhammad Suhail (XEN-Contracts) (Mega), Local Govt. Project, Karachi.	Member / Secretary
3.	Deputy Director (Technical) Technical Wing, LG&HTP Department, Karachi.	Member
4.	Nominee of Planning & Development Department (Not below the rank of BS-18).	Member
5.	Nominee of Finance Department (Not below the rank of BS-18).	Member

Terms of Reference

2. The Committee shall act in accordance with Rule-67 of the Sindh Public Procurement Rules, 2010 (as amended from time to time).



- SECRETARY TO GOVERNMENT OF SINDH
LOCAL GOVERNMENT & HTP DEPARTMENT -

No: LG/Dir/Tech.Wing/DD(Tech)/901(31-PD-Mega)/2026 / Karachi, dated: 02nd January, 2026

A copy is forwarded for information & necessary action to: -

1. The Chairman, Planning and Development Board, GoS, Karachi with request to nominate the Representative of P&D Department for CSC Committee.
2. The Principal Secretary to Chief Minister Sindh
3. The Secretary Finance, GoS, Karachi with request to nominate the Representative of Finance Department for CSC Committee.
4. The Managing Director, Sindh Public Procurement Regulatory Authority, GoS, Karachi.
5. The Accountant General Sindh, Karachi.
6. The Chairman/Member of the CRC Committee
7. The Special Secretary (Technical) Local Govt. Department.
8. The Deputy Secretary (Staff) to Chief Secretary Sindh, Karachi.
9. PS to Minister, Local Government Department, GoS, Karachi
10. PS to Secretary Local Govt & HTP Department.
11. Office File.

(IRFAN HYDER ABBASI)
DEPUTY DIRECTOR (TECHNICAL)



GOVERNMENT OF SINDH
LOCAL GOVERNMENT & HTP DEPARTMENT

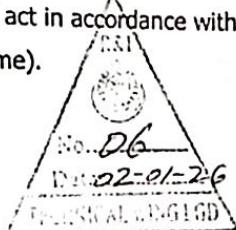
NOTIFICATION

No:LG/Dir/Tech.Wing/DD(Tech)/901(31-PD-Mega)/2026: - In pursuance of Rule-31 of the Sindh Public Procurement Rules, 2010 (as amended from time to time), and with the approval of the Competent Authority, a **Complaint Redressal Committee (CRC)** is hereby constituted to address complaints of bidders that may arise during the procurement proceedings for Consultant Selection / Hiring for **Local Government Projects (Mega) Karachi** with the following composition and terms of reference:

1.	Project Director (Mega), Local Government Project, Karachi.	Chairman
2.	Mr. Yousuf Iqbal, Independent Professional.	Member / Secretary
3.	Representative of the Accountant General, Sindh.	Member

Terms of Reference

2. The Committee shall act in accordance with Rule-31 of the Sindh Public Procurement Rules, 2010 (as amended from time to time).



- SECRETARY TO GOVERNMENT OF SINDH
LOCAL GOVERNMENT & HTP DEPARTMENT -

No:LG/Dir/Tech.Wing/DD(Tech)/901(31-PD-Mega)/2026 / Karachi, dated: 02nd January, 2026
/06

A copy is forwarded for information & necessary action to: -

1. The Chairman, Planning and Development Board, GoS, Karachi
2. The Principal Secretary to Chief Minister Sindh
3. The Secretary Finance, GoS, Karachi.
4. The Managing Director, Sindh Public Procurement Regulatory Authority, GoS, Karachi.
5. The Accountant General Sindh, Karachi, **with request to nominate the Representative of AG Sindh for the CRC Committee.**
6. The Chairman/Member of the CRC Committee
7. The Special Secretary (Technical) Local Govt. Department.
8. The Deputy Secretary (Staff) to Chief Secretary Sindh, Karachi.
9. PS to Minister, Local Government Department, GoS, Karachi
10. PS to Secretary Local Govt & HTP Department.
11. Office File


(IRFAN HYDER ABBASI)
DEPUTY DIRECTOR (TECHNICAL)



No. SO(Admn-I)1(71)/2024
GOVERNMENT OF SINDH
FINANCE DEPARTMENT
Karachi dated 9th January, 2026

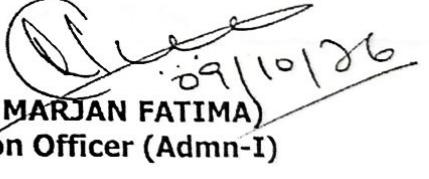
To,

The Secretary,
Local Government & Housing Town Planning Department,
Government of Sindh,
Karachi.

**SUBJECT: CONSULTANT SELECTION COMMITTEE (CSC) FOR HIRING OF
LOCAL GOVERNMENT PROJECTS (MEGA) KARACHI.**

I am directed to refer to your notification No. LG/Dir/Tech.Wing/DD(Tech)/901(31-PD-Mega)/2026 Dated: 02-01-2026 on the subject noted above and to inform that the following officer of this department is nominated as member to attend all the meetings of aforementioned consultant selection committee:

Designation	Contact No.
Deputy Secretary (Dev-II)	021-99222172


(DR. MARJAN FATIMA)
Section Officer (Admn-I)

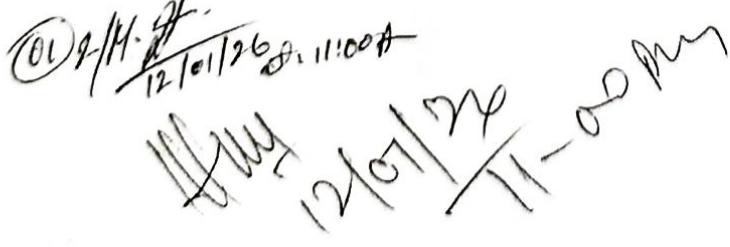
No. FD S.O(Admn-I)1(71)/2024

Karachi, dated the 9th January, 2026.

A copy is forwarded for information and further necessary action to: -

1. The Special Finance Secretary (Admn/SR), Finance Department, Govt of Sindh.
2. The Additional Finance Secretary (Admn), Finance Department, Govt of Sindh.
3. The Deputy Secretary (Admn & Acc.), Finance Department, Govt of Sindh.
4. The Officer concerned (copy enclosed).
5. The Deputy Director (Technical), Local Government & Housing Town Planning Department, Govt. of Sindh, Karachi (with reference to his notification mentioned above).
6. The R.O to Finance Secretary.
7. Officer order file/Personal File.


Section Officer (Admn-I)


Section Officer (Admn-I)



Karachi, Dated 14th January, 2026

To.

The Secretary,
Local Government & HTP Department,
Government of Sindh
Karachi

SUBJECT: NOMINATION OF REPRESENTATIVE OF PLANNING & DEVELOPMENT
DEPARTMENT IN THE CONSULTANT SELECTION COMMITTEE.

I am directed to refer to Local Government & HTP Department's Notification No. LG/Dir/Tech/Wing/DD(Tech)/901(31-PD-Mega)/2026, dated 02.01.2026 and in supersession of this department's letter of even number dated 08th January, 2026. Mr. Taha Ahmed, Assistant Chief (BS-18), PP&H-II Section is nominated as representative of Planning & Development Department in the Consultant Selection Committee *for procurement proceeding for Consultant Selection / Hiring for Local Government Project (Mega), Karachi.*

2. His contact detail is as under:

Cell: 0335-2034251



C.C

- The Member (E&I), P&D Board, Sindh.
- Mr. Abdul Majid Shaikh, Assistant Chief (BS-18), PP&H-II, P&D Department, Govt. of Sindh.
- Mr. Taha Ahmed, Assistant Chief (BS-18), PP&H-II Section PP&H-II, P&D Department, Govt. of Sindh.
- The Deputy Director (Tech), Local Government & HTP Department, Govt. of Sindh, w/r to his letter cited above.
- P.S. to Chairman, P&D Board, Govt. of Sindh, Karachi.
- P.S. to Secretary (P), P&D Department, Govt. of Sindh, Karachi.

(SAEED S. KEERIO)
SECTION OFFICER (ADMIN.I)



**OFFICE OF THE PROJECT MANAGER
(MEGA PROJECTS)
LOCAL GOVERNMENT & HOUSING TOWN
PLANNING DEPARTMENT**

STANDARD PROCUREMENT DOCUMENT



**REQUEST FOR PROPOSALS
SELECTION OF CONSULTANTS**

**FEASIBILITY STUDY, DETAILED DESIGN, AND
COST ESTIMATION FOR THE KATHORE
INTERCHANGE AT M-9 (TERMINATION POINT OF
SHAHRAH-E-BHUTTO PROJECT)**

Address: Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi.

Website: <https://lgdsindh.gov.pk/> **E-mail:** ppp.fsta@gmail.com

Phone: +92 21 99222193 - 99332497 **Fax:** +92 21 99211537

**Request for Proposal Document
Selection of Consultants
National Competitive Bidding**

**FEASIBILITY STUDY, DETAILED DESIGN, AND COST ESTIMATION FOR
THE KATHORE INTERCHANGE AT M-9
(TERMINATION POINT OF THE SHAHRAH-E-BHUTTO PROJECT)**

RFP Reference No.: PM/LGD/GOS/003/2025-26
Procuring Agency: Office of the Project Manager (Mega Projects), Local Government & Housing Town Planning Department
Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi.
Issued on: 12th January 2026

Important Notice

This Request for Proposal document ('**RFP Document**') is issued to prospective Bidders exclusively for the purposes of preparing and submitting Bids in connection with the Bidding Process concerning the Feasibility Study, Detailed Design, and Cost Estimation for the Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto Project) ('**Assignment**'). This RFP Document is issued by the Office of the Project Manager (Mega Projects), Local Government Department ('**Procuring Agency**'), solely for use by Bidders in their consideration of the Assignment, in accordance with the Sindh Public Procurement Rules, 2010 ('**SPP Rules**').

Unless expressly defined otherwise herein, all capitalized terms shall carry the meanings ascribed to them within this RFP Document.

The Procuring Agency prepared this RFP Document for the Assignment, which was subsequently reviewed and approved by the consultant selection committee of the Procuring Agency constituted pursuant to the SPP Rules. Neither the Procuring Agency, its constituent entities, nor any of their respective employees, personnel, or agents, provide any representation or warranty, whether expressed or implied, as to the accuracy or completeness of the information contained within this RFP Document or any other document furnished to a Person in relation to the Bidding Process for the Assignment. Accordingly, these parties shall bear no liability whatsoever for this RFP Document or for any other written or oral communication transmitted to a recipient during such recipient's evaluation of Bids. Furthermore, none of these parties, their employees, personnel, agents, consultants, advisors, or contractors shall be liable to reimburse or compensate any recipient for any costs, fees, damages, or expenses incurred by said recipient in the evaluation of or action upon this RFP Document, or otherwise in connection with the Assignment as contemplated herein.

The submission of Bids in response to this RFP Document by any Bidder shall signify the Bidder's full understanding and unconditional acceptance of all terms and conditions stipulated within this RFP Document. Such submission shall be irrevocably deemed as an acknowledgment and acceptance of all terms and conditions set forth herein. Any Bid submitted by a Bidder pursuant to this RFP Document shall be interpreted on the basis that the Bidder has conducted a thorough and meticulous examination of this RFP Document, inclusive of any clarifications, addenda, or corrigenda issued by the Procuring Agency, and has independently verified all information, whether written or verbal, received from the Procuring Agency (including its employees, personnel, agents, consultants, advisors, and contractors).

This RFP Document does not, and shall not be construed to, constitute a solicitation for transaction advisory services or an invitation to participate in the Assignment in any manner, nor shall it imply or constitute any guarantee or commitment, of any nature, on the part of the Procuring Agency that the Contract for the Assignment will be awarded. The Procuring Agency expressly reserves the right, in its sole and absolute discretion, and to the fullest extent permissible under the SPP Rules, to modify this RFP Document, alter the scope of the Assignment, or cancel the Bidding Process at any stage, without incurring any liability to reimburse or compensate any recipient for costs, taxes, expenses, or damages that may be incurred by such recipient as a consequence of such actions.

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Section I – Letter of Invitation

RFP Ref No.: PM/LGD/GOS/003/2025-26
Karachi, dated the 8th of January 2026

The Government of Sindh, through the Local Government & Housing Town Planning Department, initiated the Shahrah-e-Bhutto Project, a 39-km six-lane dualized expressway extending from Jam Sadiq Bridge (Korangi) to the Kathore Interchange at Karachi-Hyderabad Motorway (M-9). The initial 16-km segment (Qayumabad to Quaidabad) achieved full operation status on 3rd June 2025, while second segment, connecting Quaidabad to M-9 Kathore, is projected for completion by 31st March 2026.

Capitalized terms used herein and not otherwise defined shall have the meaning given to them in the RFP Document.

The Project's current termination point is situated approx. 500 meters before the existing two-lane Kathore Interchange on the M-9, currently operated and maintained by SCORE under an agreement with the NHA. This single-carriageway configuration at this junction presents a high probability of operational exigency, including traffic bottlenecks, severe congestion, and a subsequent diminution of user adoption, which may result as a factor to the Project's revenue streams and overall utility. Consequently, the Procuring Agency, in consultation with the NHA and relevant stakeholders, has decided to engage a consulting firm to conduct a feasibility study, detailed design, and cost estimation for the Kathore Interchange at M-9 (Termination Point of the Shahrah-e-Bhutto) for its upgradation to manage traffic volume and enhance the Project's overall effectiveness (**'Assignment'**).

In this context, the Procuring Agency invites Bids from Eligible Bidders/Consultants for the Assignment in accordance with the SPP Act, 2009, including all rules, regulations, and instructions framed thereunder.

Under this Assignment, consulting scope of services inter-alia includes the following:

- Conduct a full suite of surveys, including topographic hydrological, geotechnical and reconnaissance, to gather all baseline data;
- Perform a detailed traffic assessment, including an impact analysis, to evaluate the current and projected traffic flows, specifically analyzing the integration of the Shahrah-e-Bhutto Project with the M-9 infrastructure;
- Develop optimal geometric design ensuring traffic safety, regulatory compliance, and environmental mitigation;
- Prepare detailed engineering designs and a comprehensive bill of quantities;
- Calculate detailed cost estimates, adhering to the guidelines and standards set by the NHA and other relevant regulatory bodies;
- Compile a comprehensive feasibility report, including detailed design and cost estimates for NHA review, and submit final report to the Procuring Agency;
- Execute all tasks specified in the RFP Document while maintaining close and continuous collaboration with the project's primary stakeholders, particularly the Procuring Agency, to ensure all objectives are met.

The Assignment's procurement shall be conducted through national competitive bidding procedure using a quality-cost based selection method, as prescribed under the SPP Rules, 2010, and is open to all Eligible Bidders. The Contract will be awarded to the Bidder whose Bid shall be determined to be the Most Advantageous Bid, attaining the highest

combined weighted technical and financial score in line with the criteria set out in the RFP Document.

Bidders are required to submit only one (1) Bid, comprising one (1) Technical Proposal and one (1) Financial Proposal, along with all other applicable supporting documents as identified in RFP Document, electronically via the Sindh PPRA e-Pak Acquisition & Disposal System ('**SPPRA EPADS**'), no later than 14:30 hours PST on 2nd February 2026 ('**Bid Submission Deadline**'). Physical submission of Bids shall not be accepted, except for purpose of submitting original Bid Security and other documents expressly required to be submitted in original form under the RFP Document.

The Technical Proposals will be opened on the Bid Submission Deadline at 15:00 hours PST in the presence of Bidders' representatives, who opt to attend, at the address specified in the RFP Document Data Sheet. After completion of evaluation of Technical Proposals, bidders who have submitted responsive Technical Proposals in terms of RFP Document shall be invited to attend the opening of Financial Proposals.

All Bids shall, as part of the Technical Proposal, be accompanied by a scanned copy of the Bid Security equal to PKR 1,500,000/- (Pakistani Rupees One Million Five Hundred Thousand). The Bid Security shall be submitted in original form at the address specified in the RFP Document Data Sheet, either through mail or by hand (in a sealed envelope), no later than such time on the Bid Submission Deadline as may be specified in the RFP Document. The Bid Security shall be submitted either in the form of a pay order, demand draft, deposit at call, or an irrevocable, unconditional and on-demand bank guarantee in the form specified in the RFP Document, issued by a scheduled bank in Pakistan in favor of in favour of '**Project Manager (Mega Projects), Local Government Projects, Government of Sindh**'.

Bidders are required to prepare their Technical Proposals and Financial Proposals in accordance with standard formats prescribed in RFP Document . Any Bid not prepared in prescribed formats may be rejected and shall not be considered for evaluation.

Prospective Bidders may acquire the electronic copy of the RFP Document with effect from 12th January 2026, to 1st February 2026, either: (a) physically, by submitting a written application at the address provided below, specifying their full name, address and contact details; or (b) electronically, by downloading from the websites of the Procuring Agency, or SPPRA EPADS and intimating Procuring Agency in writing through a letter or via email, its full name, address and contact details.

The Procuring Agency reserves all rights to: (a) suspend, cancel, discontinue, modify, extend or reinitiate the bidding process; (b) accept or reject any bid or disqualify any or all bidders; (c) modify all or any dates stated in the RFP Document; or (d) amend the RFP Document, Assignment's scope or make clarifications thereof, at any time without any obligation to inform any bidder of the grounds, justification, or reason for such action and without liability, in accordance with the SPP Rules, 2010.

The address for issuance of the RFP Document is as under:

Attention: Project Manager (Mega Projects), Local Government Projects
Local Government & Housing Town Planning Department
Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind
Civic Centre, Gulshan-e-Iqbal.
Phone: +92 21 99222193 **Fax:** +92 21 99211537 **Email:** info@sindhlgd.gov.pk
Websites: <https://lgdsindh.gov.pk/> <https://portalsindh.eprocure.gov.pk/>

Section II – Instructions to Consultants

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Section II – Instructions to Consultants

1. Definitions

1.1 The following words and expressions shall have the meanings hereby assigned to them:

- (a) **'Assignment'** means the procurement of services ascribed thereto in the RFP (Section I – Letter of Invitation) and Section II (Bid Data Sheet) of the RFP Document.
- (b) **'Bid'** means a tender or an offer, comprising a Technical Proposal and a Financial Proposal, submitted by a Bidder in response to and in accordance with the RFP Document.
- (c) **'Bidder'** means a Person that submits, or intends to submit, a Bid in response to this RFP Document.
- (d) **'Bidding Procedure'** or **'Bidding Process'** means the procurement procedure under which the Bids are invited, received, opened, examined, and evaluated by the Procuring Agency for the purpose of Contract award, in accordance with this RFP Document, including the SPP Rules.
- (e) **'Bid Price'** means the consultancy fee for providing services under this Assignment as quoted by the Bidder in its Financial Bid.
- (f) **'Bid Security'** means a financial guarantee provided by Bidder in the form of a pay order, demand draft, call deposit, bank guarantee, to demonstrate its commitment to the Assignment's Bidding Process.
- (g) **'Business Days'** means normal working days in the province, excluding Saturday, Sunday, and official Government holidays.
- (h) **'Calendar Days'** means any day of the week, including weekends and public holidays.
- (i) **'Conditional Bid'** means a Bid that imposes conditions or deviates substantially from, modifies, or contravenes any of the terms, conditions, specifications, or requirements of this RFP Document.

(j) **'Conflict of Interest'** means any situation where: (i) a Bidder (or any party affiliated with the Bidder) provides, could provide, or could be perceived as providing, biased professional advice to the Procuring Agency to obtain an undue advantage for itself or those affiliated with it; (ii) a Bidder (or any party affiliated with the Bidder) receives or gives any remuneration, directly or indirectly, in connection with the Assignment, except as expressly provided for in the Contract; (iii) any engagement in consulting or other procurement activities of a Bidder (or any party affiliated with the Bidder) conflicts with its role or relationship with the Procuring Agency under the Contract; or (iv) an official of the Procuring Agency directly involved in the Bidding Process has a financial or economic interest, whether direct or indirect, in the outcome of the procurement.

(k) **'Consultancy Service Agreement'** or **'Contract'** means the legally binding agreement, incorporating all terms and conditions (including general and special conditions, specifications, drawings, and the Terms of Reference/ scope of the Assignment), to be executed between the Procuring Agency and the Bidder whose Bid is determined to be the Most Advantageous Bid, pursuant to the selection method and criteria specified in this RFP Document and in accordance with the SPP Rules.

(l) **'Consultant'** means a professional entity capable to study, design, organize, evaluate, and manage projects, or assess, evaluate, and provide specialist advice or technical assistance for policy-making, institutional reforms, and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, and nongovernmental organizations.

(m) **'Data Sheet'** means Section II of this RFP Document, which specifies conditions and

information particular to this Assignment and supplements these Instructions to Consultants.

- (n) **'Eligible Bidder'** means a Bidder whose Technical Proposal is found to meet the eligibility and technical evaluation criteria specified in this RFP Document, thereby qualifying for the opening and evaluation of its Financial Proposal.
- (o) **'Financial Bid' or 'Financial Proposal'** means the financial component of the Bid submitted by the Bidder in accordance with this RFP Document, detailing the costs for the Assignment.
- (p) **'Government'** means the Government of Sindh.
- (q) **'Instructions to Consultants'** means this document (Section II of the RFP Document), which provides Bidders with all the information necessary for the preparation of their Bids.
- (r) **'Key Professional Staff' or 'Key Experts'** means the core team of professionals proposed by the Bidder, possessing the requisite qualifications and experience, to undertake the key activities of the Assignment.
- (s) **'Letter of Award'** means the formal letter of acceptance of a Bid issued by the Procuring Agency to the Bidder whose Bid has been determined to be the Most Advantageous Bid, in accordance with the criteria and other terms and conditions set forth in this RFP Document.
- (t) **'Letter of Invitation'** means the document included as Section I of this RFP Document, issued by the Procuring Agency to solicit Bids from Eligible Bidders in accordance with the SPP Rules.
- (u) **'Most Advantageous Bid'** means a Bid that:
 - (i) meets all eligibility and qualification criteria;
 - (ii) is found to be substantially responsive to all terms, conditions, and specifications set out in this RFP Document; and
 - (iii) is evaluated as the highest-ranked Bid based on the quality and

cost evaluation methodology, as further specified in this RFP Document.

- (v) **'National Company'** means any enterprise, firm, or company established or incorporated in Pakistan in accordance with applicable Pakistani laws.
- (w) **'PDF'** means the portable document format used for the electronic submission of the Technical Proposal, Financial Proposal, and any other documents required under this Bidding Document via the SPPRA EPADS, in accordance with the Submission Guidelines.
- (x) **'Person'** means a consulting firm or legal entity (including a sole proprietorship, partnership, public or private company, or corporation incorporated in accordance with applicable laws).
- (y) **'Procuring Agency'** means the department, as identified in the Data Sheet, which issues this RFP Document, manages the Bidding Process, and will enter into the Contract with the selected Bidder.
- (z) **'Project'** means a project implemented as a PPP in one of the infrastructure sectors listed in Schedule I of the Sindh Public-Private Partnership Act, 2010.
- (aa) **'Proposals'** means the Technical Proposal and the Financial Proposal, submitted by a Bidder as a separate PDF files in accordance with the RFP Document.
- (bb) **'Request for Proposal'** or **'RFP Document'** means this Standard Bidding Document in its entirety, including all sections, forms, annexures, and any addenda or corrigenda subsequently issued by the Procuring Agency for the selection of a Bidder in accordance with the SPP Rules.
- (cc) **'Response Document'** means a document issued by the Procuring Agency providing clarifications or responses to queries raised by prospective Bidders in connection with this

RFP Document, in accordance with the SPP Rules.

(dd) '**SPPRA**' means the Sindh Public Procurement Regulatory Authority, established under the Sindh Public Procurement Act, 2009.

(ee) '**SPPRA EPADS**' means the SPPRA Sindh e-Pak Acquisition & Disposal System (accessible via Public Procurement Regulatory Authority Sindh EPADS website), the link for which is provided in the Data Sheet.

(ff) '**SPP Rules**' means the Sindh Public Procurement Rules, 2010, as amended from time to time, and includes any instructions, guidelines, regulations, or orders issued thereunder.

(gg) '**Standard Bidding Documents**' means the documents notified by the Authority for the preparation of Bids in a uniform manner.

(hh) '**Submission Guidelines**' means step-by-step instructions, as may be amended from time to time by the SPPRA, for electronically submitting the Bid via the SPPRA EPADS utilizing the file uploading e-submission method, the link for which is provided in the Data Sheet.

(ii) '**Technical Bid**' or '**Technical Proposal**' means the technical component of the Bid to be submitted by the Bidder in accordance with this RFP Document, detailing the approach, methodology, qualifications, and experience with supporting documents, as applicable, for undertaking the Assignment.

(jj) '**Terms of Reference**' or '**TOR**' means the document included as Section V of this RFP Document, which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the Procuring Agency and the Bidder, expected results and deliverables of the Assignment, and payment mechanism to undertake the Assignment.

1.2 The words and expressions used but not specifically defined in the RFP Document shall have the same

meaning as are assigned to them in the Sindh Public Procurement Act, 2009, and the Sindh Public-Private Partnership Act, 2010 (as amended). In the absence of a definition in said Acts, or rules framed thereunder, terms shall be interpreted according to their ordinary and common usage in the English language.

2. Introduction

- 2.1 The Procuring Agency, as named in the Data Sheet, will select a Bidder in accordance with the selection method and criteria specified in the Data Sheet and this RFP Document.
- 2.2 Eligible Bidders (shortlisted if so as applicable and mentioned in the Data Sheet) are invited to submit a Technical Proposal and a Financial Proposals, or a Technical Proposal only, as specified in the Data Sheet. The submitted Proposal(s) will form the basis for Contract negotiations and, ultimately, for a signed Contract with the selected Bidder.
- 2.3 Prospective Bidders are required to thoroughly familiarize themselves with all applicable laws, rules, and the terms and conditions contained within this RFP Document and to take them into account when preparing their Proposals. Bidders are encouraged to attend a pre-proposal conference if one is specified in the Data Sheet. Attendance at any such pre-proposal conference is optional, unless otherwise stated in the Data Sheet. Bidders may liaise with the Procuring Agency's designated representative, named in the Data Sheet, for clarifications in accordance with the procedures outlined herein.
- 2.4 Bidders shall bear all costs, expenses, and liabilities associated with the preparation and submission of their Proposals and any subsequent Contract negotiations. The Procuring Agency reserves the right, in accordance with the SPP Rules, to annul the Bidding Process or reject all Bids at any time prior to Contract award, without thereby incurring any liability to the affected Bidder(s) and without any obligation to inform the affected Bidder(s) of the grounds for the Procuring Agency's action.
- 2.5 Procuring Agency may provide certain facilities and inputs if, and as, specified in the Data Sheet.

3. Conflict of Interest

- 3.1.1 Bidders/ Consultants are required to provide professional, objective, and impartial advice and to hold the Procuring Agency interests paramount. They shall

strictly avoid any conflict with other assignments or their own corporate or personal interests. Bidders have an unequivocal obligation to disclose to the Procuring Agency any situation of actual, potential, or perceived Conflict of Interest that impacts, or could impact, their capacity to serve the best interest of the Procuring Agency. Failure to disclose such situations may lead to the disqualification of the Bidder or the termination of its Contract, in addition to any other remedies available to the Procuring Agency under the SPP Rules.

3.1.2 Without limitation on the generality of the foregoing, Bidders/ Consultants (and any of their affiliates) shall be considered to have a Conflict of Interest and shall not be eligible for award of a Contract under, *inter alia*, any of the following circumstances:

- (a) A Bidder/ Consultant that has been engaged by the Procuring Agency to provide goods, works, or services (other than consulting services) for a project, or any of its affiliates, shall be disqualified from providing consulting services related to those specific goods, works, or services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, or any of its affiliates, shall be disqualified from subsequently providing goods, works, or services (other than consulting services) that are a natural continuation of the initial assignment, if explicitly permitted) resulting from or directly related to the firm's consulting services for such preparation or implementation.
- (b) A Bidder/ Consultants (including its personnel and sub-consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may place it in a position of conflict with another assignment of the Consultant/ Bidder being executed for the same Procuring Agency or for another Procuring Agency, if such conflict could impair its capacity to act in the best interest of the Procuring Agency.
- (c) A Consultant/ Bidder (including its personnel and sub-consultants) that has a business or family relationship with a member of the Procuring Agency's staff, or any member of a relevant committee or board of the Procuring

Agency, who is directly or indirectly involved in any part of:

- (i) the preparation of the Terms of Reference for this Assignment;
- (ii) the selection process for such Assignment; or
- (iii) the supervision or administration of the Contract resulting from such Assignment, may not be awarded a Contract unless the conflict has been demonstrably resolved in a manner acceptable to Procuring Agency and in accordance with applicable laws.

Conflicting Relationship

3.2 Government officials and civil servants may only be hired as Consultants (either individually or as part of a Bidder's team) if:

- (a) They are certified to be on leave of absence without pay from their official position;
- (b) They are not being hired by the agency for which they were working immediately prior to their leave, and a minimum specified period of six months;
- (c) They submit the requisite documents as identified in the Data Sheet; and
- (d) Their employment as a Consultant would not give rise to any Conflict of Interest, actual or perceived, as defined herein or under applicable law.

4. Fraud and Corruption

4.1 It is the Government's and the Procuring Agency's policy to require that Bidders, Consultants, suppliers, and contractors under contracts financed by public funds observe the highest standard of ethics during the procurement and execution of such contracts. In pursuit of this policy, the Procuring Agency adheres to the SPP Rules, which define, for the purposes of this provision, the terms set forth below as '**Corrupt and Fraudulent Practices**':

- (a) '**Coercive Practice**' means impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of any party to improperly influence the actions

of a party, to achieve a wrongful gain, or to cause a wrongful loss to another party.

- (b) **'Collusive Practice'** means any arrangement between two or more parties to the procurement process or contract execution, designed to achieve an improper purpose, including influencing improperly the actions of another party or the Procuring Agency, or to establish prices at artificial, non-competitive levels, with or without the knowledge of the Procuring Agency, for any wrongful gain.
- (c) **'Corrupt Practice'** means the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party or an official of the Procuring Agency in the procurement process or in contract execution.
- (d) **'Fraudulent Practice'** means any act or omission, including a misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party or the Procuring Agency to obtain a financial or other benefit or to avoid an obligation.
- (e) **'Obstructive Practice'** means deliberately destroying, falsifying, altering, or concealing evidence material to an investigation or making false statements to investigators in order to materially impede an investigation by the Procuring Agency or other competent authorities into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or (ii) acts intended to materially impede the exercise of the Procuring Agency's inspection and audit rights provided for under the SPP Rules and the Contract.

Pursuant to SPP Rule 35, a Procuring Agency can, *inter alia*, disqualify or blacklist a Bidder or Consultant found to be indulging in any Corrupt and Fraudulent Practices. Such debarment or blacklisting shall be duly publicized and communicated to the SPPRA. Any Bidder or Consultant subject to such action shall be

accorded an adequate opportunity of being heard prior to a final decision.

5. Integrity Pact 5.1 Pursuant to Rule 89 of the SPP Rules, each Bidder, as part of its Technical Proposal, shall be required to submit a signed copy of an Integrity Pact in the format prescribed by the Authority and attached hereto as Appendix-A, for all procurements. Failure to submit the Integrity Pact may result in disqualification.

6. Eligible Consultants 6.1 If a shortlisting or pre-qualification process has been undertaken through a Request for Expression of Interest (REOI) in accordance with Rules 73 & 74 of the SPP Rules for the Contract(s) for which this RFP Document is being issued, only those firms that were pre-qualified or shortlisted are eligible to submit a Bid.

6.2 Bidders/ Consultants shortlisted as a result of a prior REOI process, if any, are eligible to participate, subject to the conditions stated in IT Clause 6.1.

7. Eligibility of Sub-Consultants 7.1 A shortlisted or pre-qualified Bidder/ Consultant (if applicable, as per ITC Clause 6) shall not be permitted to associate, for the purpose of this Bid, with other consultants or entities that participated in the shortlisting/pre-qualification process and failed to qualify, unless otherwise expressly permitted by the Procuring Agency in writing due to exceptional circumstances and in accordance with SPP Rules.

8. Only One Proposal 8.1 Each Bidder shall submit only one Bid in response to this RFP. If a Bidder submits more than one Bid, all such Bids involving that Bidder shall be disqualified. Furthermore, participation of the same sub-consultant, including individual experts or Key Professional Staff, in more than one Bid submitted by different Bidders is not allowed, and may result in the disqualification of such Proposals.

9. Proposal Validity 9.1 The Data Sheet shall indicate the required Proposal validity period, which shall not be more than ninety (90) Days for National Competitive Bidding (NCB) and one hundred and twenty (120) Days for International Competitive Bidding (ICB), from the Bid Submission Deadline. During this period, Bidders shall maintain the availability of the Key Professional Staff nominated in their Technical Proposal. The Procuring Agency will make its best effort to complete negotiations and award the Contract within this period. Should the need arise, however, the Procuring Agency may request Bidders,

in writing, to extend the validity period of their Proposals in accordance with the SPP Rules.

9.2 Bidders who agree to such an extension shall confirm in writing:

- (a) Their agreement to the extension of the Bid validity; and
- (b) That they maintain the availability of all Key Professional Staff nominated in the Technical Proposal. Alternatively, if Key Professional Staff are no longer available, the Bidder may, with their confirmation of the extension, propose replacement staff of equal or superior qualifications and experience for the Procuring Agency's review and approval. Such approval shall not be unreasonably withheld. The Procuring Agency will assess such replacements to ensure the Bidder's proposal remains responsive and capable. Bidders who do not agree to an extension request have the right to refuse, and their refusal shall not result in the forfeiture of their Bid Security, though their Bid will no longer be considered for award.

9.3 Bidders shall submit the required Bid Security, in the amount and form specified in the Data Sheet, along with their Technical Proposal. The Bid Security shall not exceed five percent (5%) of the estimated value of the Assignment stipulated in the Data Sheet. Failure to submit an acceptable Bid Security in a manner provided in the Data Sheet shall result in the rejection of the Bid.

10. Clarification and Amendment in RFP Documents

10.1 Bidders may request clarification of any part of this RFP Document in writing (or by email, as specified in the Data Sheet). Such requests must be received by the Procuring Agency at the address indicated in the Data Sheet no later than the date specified therein, which shall typically be at least five (5) Calendar Days prior to the deadline for submission of Bids. The Procuring Agency shall respond in writing (which may include email and posting on its website and/ or the SPPRA website) to such queries within three (3) Calendar Days of receipt, or as otherwise specified in the Data Sheet. The compiled queries and responses (without identifying the source of the inquiry) shall be communicated to all parties who have obtained the RFP Document directly from the Procuring Agency.

Should the Procuring Agency deem it necessary to amend the RFP Document as a result of a clarification, it shall do so following the procedure under Clause 10.2.

10.2 At any time before the deadline for submission of Bids, the Procuring Agency may amend this RFP Document by issuing an addendum or corrigendum in writing. Any such addendum or corrigendum shall be considered an integral part of the RFP Document and will be communicated in writing (email or registered post or courier and posting on its website and the SPPRA EPADS website) to all Bidders who have obtained the RFP Document. Bidders shall acknowledge receipt of all amendments in writing to the Procuring Agency. To give Bidders reasonable time to take an amendment into account in preparing their Bids, the Procuring Agency may, at its discretion, particularly if the amendment is substantial, extend the deadline for the submission of Bids in accordance with the SPP Rules.

11. Preparation of Proposals

11.1 In preparing their Proposal, Bidders are expected to examine in detail all sections and requirements of this RFP Document. Material deficiencies in providing the information requested (including, but not limited to, deviations from scope, insufficient demonstration of experience, lack of qualification of personnel, or non-compliance with eligibility criteria or minimum qualification score) may result in the rejection of a Bid.

11.2 The Data Sheet will indicate either the estimated number of Professional Staff-months or the total available budget for the Assignment, but not both. Bidders shall base their Proposals on the specific parameter (staff-months or budget) provided by the Procuring Agency in the Data Sheet.

12. Language

12.1 The Proposal, as well as all correspondence and documents relating to the Bid exchanged by the Bidder and the Procuring Agency, shall be written in the language specified in the Data Sheet. Supporting documents and printed literature furnished by the Bidder may be in another language provided they are accompanied by an accurate translation of the relevant passages into the language specified in the Data Sheet, in which case, for purposes of interpretation of the Bid, the language specified in the Data Sheet for translation shall govern. While not mandatory, it is desirable that the Bidder's Key Professional Staff

possess a working knowledge of regional languages of Pakistan relevant to the Assignment's location.

**13. Technical
Proposal Format
and Content**

13.1 While preparing the Technical Proposal, Bidders shall give due attention to the following:

- (a) If a considers that it does not possess all the requisite expertise for the Assignment, it may associate with other firms or entities in a consortium or through a sub-consultancy arrangement, as appropriate and permissible under the Data Sheet, to achieve a full range of expertise. International Consultants are encouraged to seek the participation of local Pakistani Consultants by entering a partnership as a consortium or subcontracting part of the Assignment, subject to SPP Rules and any specific requirements in the Data Sheet.
- (b) For Assignments on a staff-time basis, the estimated number of professional staff-months, if provided, will be given in the Data Sheet. The Bidder's proposal shall, however, be based on the number of professional staff-months estimated by the Bidder itself as necessary to complete the Assignment. For fixed-budget based assignments, the available budget will be stated in the Data Sheet, and the Bidder's Financial Proposal shall not exceed the budget.
- (c) It is desirable that majority of the Key Professional Staff proposed are permanent employees of the Bidder or have an established and stable working relationship with the Bidder or its constituent members (in case of a consortium/JV).
- (d) Proposed Key Professional Staff must, at a minimum, possess the experience and qualifications indicated in the Data Sheet and/or Terms of Reference, preferably including experience working under similar geographical and contextual conditions.
- (e) Alternative professional staff for any single position shall not be proposed, and only one Curriculum Vitae (CV) shall be submitted for each Key Professional Staff position identified.

13.2 Depending upon the nature of the Assignment, the Bidder shall provide the following information, using the standard forms provided in Section III of this RFP Document, and indicating whether a Full Technical Proposal (FTP) or a Simplified Technical Proposal (STP) is required as specified in the Data Sheet:

- (a) A brief description of the Bidder's organization and an outline of recent experience on assignments of a similar nature. For each such assignment, the outline should indicate, *inter alia*, the profiles of the staff involved, the duration of the assignment, the contract amount, and the firm's specific involvement and responsibilities (**Form TECH-2**).
- (b) Any comments or suggestions on the Terms of Reference, and on the data, list of services, and facilities to be provided by the Procuring Agency, if any (**Form TECH-3**).
- (c) The proposed staff team composition by specialty, tasks that would be assigned to each staff team member, and their proposed time allocation and involvement (**Form TECH-5**).
- (d) CVs, recently signed by both the proposed Key Professional Staff and an authorized representative of the Bidder submitting the Proposal. Key information in the CVs should include the number of years working for the Bidder (or its members), academic qualifications, professional certifications, and the degree of responsibility held in various relevant assignments, as further detailed in the Data Sheet (**Form TECH-6**).
- (e) Estimates of the total staff input (professional and support staff; staff time) needed to carry out the Assignment, supported by bar chart diagrams showing the time proposed for each Key Professional Staff team member (**Form TECH-7**).
- (f) A detailed description of the proposed methodology, work plan for performing the Assignment, staffing plan, and approach to monitoring and quality assurance, including monitoring of training if the Data Sheet

specifies training as a major component of the Assignment (**Form TECH-4**).

(g) Any additional information and documents requested in the Data Sheet.

13.3 The Technical Proposal shall not include any financial information. Any Technical Proposal containing financial information may be declared non-responsive.

14. Financial Proposal

14.1 The Financial Proposal shall be prepared using the attached Standard Forms (Section IV of this RFP Document). It shall list all costs associated with the Assignment, including, but not limited to:

(a) Remuneration for staff (distinguishing between international, national, field, and home office rates, as applicable and specified in the Data Sheet or forms); and

(b) Reimbursable expenses as indicated and defined in the Data Sheet (if and as applicable, travel, accommodation, report printing, etc.).

Alternatively, if so permitted or required by the Data Sheet, the Bidder may provide its own detailed list of costs aligned with the prescribed structure. If appropriate, these costs should be broken down by activity and deliverable. All activities and items described in the Technical Proposal must be priced separately in the Financial Proposal. Activities and items described in the Technical Proposal but not priced in the Financial Proposal shall be deemed to be included in the prices of other activities or items.

15. Taxes

15.1 The selected Bidder and its personnel will be responsible for payment of all applicable taxes (including but not limited to income tax, sales tax, stamp duty, and service charges) levied by the federal, provincial, or local governments in Pakistan, at the rates prevailing on the date of invoicing or payment as per applicable tax laws, or as stipulated in the Contract, unless the Bidder or the Assignment is expressly exempted by a competent tax authority under relevant law. The Procuring Agency may deduct applicable withholding taxes at source as per prevailing tax laws.

16. Submission, Receipt, and Opening of Proposals

16.1 Each Bidder shall register itself as a 'Supplier' on SPPRA EPADS by creating a dedicated account. The Bidder is responsible for ensuring its compliance with this requirement prior to the Bid Submission Deadline. The submission of the Bid shall be in accordance with any instructions set out for the 'single-stage two-envelope' procedure in the Submission Guidelines.

16.2 The Proposal shall contain no interlineations or overwriting, except as necessary to correct errors made by the Bidder, in which case such corrections shall be initialled by the person or persons duly authorized to sign the Proposal. Submission letters for both the Technical and Financial Proposals should be in the format of **Form TECH-1 of Section III and Form FIN-1 of Section IV**, respectively. All pages of the original Technical and Financial Proposals shall be initialled by an authorized representative of the Bidder. The authorization for the representative shall be in the form of a written power of attorney, which must accompany the Technical Proposal.

16.3 Bidder shall prepare scanned copies of original Technical Proposal and Financial Proposal, each as a separate PDF file entitled '**Technical Proposal**' and '**Financial Proposal**'. These PDF files, as part of the Bid, shall be submitted in accordance with instructions set out for the 'single-stage two-envelope' procedure of the Submission Guidelines.

16.4 Bids shall be submitted electronically via the SPPRA EPADS address indicated in the Data Sheet no later than the date and time specified in the Data Sheet ('**Bid Submission Deadline**'), or any extension thereof granted by the Procuring Agency. Any Bid, including an original copy of Bid Security, received by the Procuring Agency after the Bid Submission Deadline shall be declared late, rejected, and returned unopened to the Bidder. Bidders are solely responsible for ensuring Bids, including original copies of their Bid Securities, are delivered on time. To avoid delays, Bidders sending their Bid Security via courier are advised to dispatch them well in advance of the Bid Submission Deadline.

16.5 The Procuring Agency shall, at this Technical Proposals opening, publicly open and read out all Bids (Technical Proposals only) received by the Bid Submission Deadline at the date, time and place

specified in the Data Sheet in the presence of Bidders' designated representatives, who choose to attend.

- 16.6 If the Technical Proposal and Financial Proposal (or any part thereof) are submitted together in one PDF file, other than as specified in the Instructions to Consultants, the entire Bid may be rejected. If any document required to be submitted with the Technical Proposal, is submitted with the Financial Proposal, or if any document required to be submitted with Financial Proposal is submitted with the Technical Proposal, such document shall not be considered for evaluation and may also form the basis of rejection of a Bid.
- 16.7 The Financial Proposals shall remain secured and unopened on the SPPRA EPADS until the specified date and time of their opening, as communicated in advance by the Procuring Agency to the Bidders.
- 16.8 Only Technical Proposals which are read out and recorded during the Bid opening shall be considered for evaluation as per the requirements of the RFP Document. No Bid shall be rejected at the time of opening of Technical Proposals except for late Bids, in accordance with ITC Clause 16.4.
- 16.9 At the Bid opening the Procuring Agency shall neither discuss the merits of any Bid nor reject any Bid (except for late Bids, in accordance with ITC Clause 16.4). Following the opening of the Technical Proposals, the Procuring Agency shall prepare a record that shall include, as a minimum, the name of Bidder, and any other details such as the Procuring Agency/ Consultant Selection Committee may consider appropriate. Bidders' representatives who are present shall be requested to sign the record. The omission of a Bidder's signature on the record shall not invalidate the contents and effect of the record.

17. Proposals Evaluation

- 17.1 From the time the Proposals are opened to the time the Contract is awarded, Bidders should not contact the Procuring Agency or any of its officials or evaluators on any matter related to their Technical and/or Financial Proposal, except for formally seeking or providing clarifications as permitted under this RFP. Any effort by a Bidder to influence the Procuring Agency in the examination, evaluation, ranking of Proposals, or recommendation for award of Contract may result in the immediate rejection of that Bidder's

Proposal and may also lead to other penalties as per SPP Rules.

17.2 Evaluators of Technical Proposals shall not have access to the Financial Proposals until the technical evaluation process, including any required approvals, is formally concluded and the results announced.

18. Evaluation of Technical Proposals

18.1 The evaluation committee, appointed by the Procuring Agency, shall evaluate the Technical Proposals based on their responsiveness to the Terms of Reference and by applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it fails to achieve the minimum technical qualifying score indicated in the Data Sheet or is found to be non-responsive to material requirements of the RFP Document.

In the case of Quality-Based Selection (QBS), Selection Based on Consultant's Qualifications (CQS), and Single-Source Selection (SSS), the highest-ranked Consultant or the firm selected on a single-source basis (as applicable per the selection method) is invited to negotiate its Proposal and the Contract, based on both the Technical Proposal and the (subsequently opened) Financial Proposal submitted.

Public Opening and Evaluation of Financial Proposals: (Applicable for Least Cost Selection (LCS), Quality and Cost-Based Selection (QCBS), and Fixed Budget Selection (FBS) Methods Only)

18.2 After the technical evaluation is completed and approved, the Procuring Agency shall notify in writing those Bidders whose Proposals have secured the minimum qualifying technical score, informing them of the date, time, and location for the public opening of Financial Proposals. A reasonable time shall be allowed for Bidders' representatives to attend the meeting for the opening of Financial Proposals. Bidders' attendance at the opening of Financial Proposals is optional.

18.3 Financial Proposals of those Bidders whose Technical Proposals failed to meet the eligibility criteria or did not secure the minimum qualifying technical score shall be returned unopened to them after the bid validity period expired or Contract awarded to the successful Bidder.

19. Evaluation of Financial Proposals

19.1 Financial Proposals shall be opened publicly in the presence of the Bidders designated representatives who choose to attend. At the opening, the names of the Bidders whose Technical Proposals met the minimum qualifying score, their technical scores, and the presence of their Financial Proposal will be announced. The Financial Proposal of each technically qualified Bidder will then be inspected to confirm that it has remained sealed and unopened. These Financial Proposals will then be opened one by one. The Bidder's name and total proposed Bid Price from each Financial Proposal shall be read aloud and recorded.

19.2 The Bid Evaluation Committee will examine the submitted Financial Proposals to confirm they are complete and to correct any computational errors. When correcting computational errors:

- (a) In case of a discrepancy between a partial amount (sub-total or unit price multiplied by quantity) and the total amount, the partial amount or the result of the unit price multiplication shall prevail, and the total amount shall be corrected accordingly, unless, in the opinion of the Bid Evaluation Committee, there is an obvious misplacement of the decimal point in a unit price, in which case the line item total as quoted shall govern and the unit price shall be corrected.
- (b) In case of a discrepancy between amounts in words and amounts in figures, the amount in words will prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail subject to (a) above.
- (c) Activities, services, and items described in the Technical Proposal but not priced in the Financial Proposal shall be assumed to be included in the prices of other activities, services, or items. No separate payment will be made for items not priced.

19.3 **Least Cost Selection (LCS) Method:** If the LCS method is specified in the Data Sheet, the Bid from the technically qualified Bidder found to have the lowest evaluated Financial Proposal (after correction of any arithmetical errors) shall be deemed the Most

Advantageous Bid and accepted for award, subject to any required verifications.

19.4 Quality and Cost-Based Selection (QCBS) Method:

If the QCBS method is specified in the Data Sheet, the lowest evaluated Financial Proposal (Fm) from a technically qualified Bidder shall be awarded the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other technically qualified Financial Proposals shall be computed as indicated in the Data Sheet, typically utilizing the formula: $Sf=100\times Fm/F$, where F is the evaluated price of the Financial Proposal under consideration. Proposals shall subsequently be ranked according to their combined technical (St) and financial (Sf) scores, using the weights (T = the weight assigned to the Technical Proposal; P = the weight assigned to the Financial Proposal; wherein T + P = 100%) indicated in the Data Sheet. The combined score (S) shall be calculated as follows: $S = (St \times T/100) + (Sf \times P/100)$. The Bidder achieving the highest combined technical and financial score (S) shall be deemed to have submitted the Most Advantageous Bid and shall be invited for negotiations or Contract signing, as applicable.

19.5 Fixed-Budget and Quality-Based Selection Method: In the instance of Fixed-Budget and Quality-Based Selection, the Procuring Agency shall select the Bidder that submitted the highest-ranked Technical Proposal.

20. Negotiations

20.1 Negotiations shall be conducted on the date and at the address stipulated in the Data Sheet. The invited Bidder shall, as a prerequisite for attendance at said negotiations, confirm the availability of all Key Professional Staff enumerated in its Proposal. Failure to satisfy such a requirement may result in the Procuring Agency proceeding to negotiate with the next-ranked Bidder. Representatives conducting negotiations on behalf of the Bidder must possess written authorization to negotiate and conclude a Contract.

21. Technical Negotiations

21.1 Technical Negotiations shall encompass a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, organization and staffing, and any suggestions proffered by the Bidder to improve the Terms of Reference. The Procuring Agency and the Bidder shall finalize the Terms of Reference, staffing schedule, work schedule,

logistics, and reporting mechanisms. These documents shall subsequently be incorporated into the Contract as the '**Description of Services**'. Minutes of negotiations, duly signed by the Procuring Agency and the Bidder, shall become an integral part of the Contract.

22. Financial Negotiations

22.1 If applicable, it shall be the responsibility of the Bidder, prior to the commencement of financial negotiations, to contact the relevant local tax authorities to ascertain the tax liability to be borne by the Bidder under the Contract. Financial negotiations shall include, if necessary, clarification of the Bidder's tax liability and the manner in which such liability shall be reflected in the Contract and shall also reflect any agreed-upon technical modifications in the cost of the services. The Bidder shall provide the Procuring Agency with the information on remuneration rates as described in the Appendix attached to Section IV (Financial Proposal - Standard Forms of this Request for Proposal (RFP)).

23. Availability of Professional Staff/ Experts

23.1 Having selected the Bidder based, *inter alia*, upon an evaluation of the proposed Key Professional Staff, the Procuring Agency expects to negotiate a Contract on the basis of the Key Professional Staff named in the Technical Proposal. Prior to Contract negotiations, the Procuring Agency shall require assurance that the Key Professional Staff will be available. The Procuring Agency shall not consider substitutions during Contract negotiations unless it is mutually agreed by both parties that undue delay in the selection process renders such substitution unavoidable, or for reasons such as death or medical incapacity of the proposed personnel. If this is not the case, and if it is established that Key Professional Staff were included in the Proposal without confirmed availability, the Bidder may be disqualified. Any proposed substitute, if accepted by the Procuring Agency, shall possess qualifications and experience equivalent to or exceeding those of the original candidate and must be submitted by the Bidder within the period specified in the letter of invitation to negotiate.

24. Award of Contract

24.1 Subsequent to the completion of negotiations, if any, the Procuring Agency shall award the Contract to the selected Bidder. Within fifteen (15) days of the execution of the Contract, the Procuring Agency shall publish on the website of the Authority and on its own website, if such a website exists, the results of the Bidding Process. Such publication shall identify the Bid

by its procurement identifying number, if any, and shall include information such as the evaluation report, the form of contract, the letter of award, and the bill of quantities or schedule of requirements, as may be applicable.

24.2 Prior to the execution of the Contract, the Bidder shall be required to submit a performance security at the rate stipulated in the Data Sheet.

24.3 The Bidder shall commence the Assignment on the date and at the location specified in the Data Sheet.

25. Confidentiality

25.1 Information pertaining to the evaluation of Proposals and recommendations concerning awards shall not be disclosed to Bidders who submitted Bids, or to other persons not officially concerned with the procurement process, until the publication of the bid evaluation results or the award of the Contract. Any unauthorized use of confidential information related to the procurement process by any Bidder may result in the rejection of its Proposal.

Section II – Instructions to Consultants

Bid Data Sheet

The following specific data for the services to be procured under this Assignment shall complement, supplement, or amend the provisions of the Instructions to Consultants (ITC). Whenever there is a conflict, the provisions herein shall prevail over those in the Instruction to Consultants (ITC).

ITC Ref.	Description
ITC 1.1	The Procuring Agency is: Project Manager (Mega Projects), Local Government Projects
ITC 2.1	<p>Address: Room No. 5, Ground Floor, Annex Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi.</p> <p>Website: https://lgdsindh.gov.pk/</p> <p>E-mail: ppp.fsta@gmail.com</p> <p>Phone: +92 21 99222193</p> <p>Fax: +92 21 99332497</p>
	<p>The Assignment title is: Feasibility Study, Detailed Design, and Cost Estimation for the Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto Project)</p> <p>The RFP reference no. is: PM/LGD/GOS/003/2025-26</p> <p>The market approach is: National competitive bidding – open to all the Eligible Bidders</p> <p>The Bidding Procedure: Single stage two envelope in accordance with terms Rule 46(2) read with Rule 75(2), using the Quality and Cost Based Selection (QCBS) Method as prescribed under Rule 72(3) of the SPP Rules</p>
ITC 2.2	<p>Financial Proposal to be submitted together with Technical Proposal: Technical and Financial Proposals shall be submitted simultaneously as a separate PDF file via SPPRA EPADS in accordance with the Submission Guidelines.</p>
ITC 2.3	A pre-proposal conference (pre-bid meeting) will be held: No
ITC 2.5	<p>The Procuring Agency may provide facilities/inputs including:</p> <ul style="list-style-type: none"> • Access to relevant reference documents or information; • Access to Project required sites as part of Assignment; • Feedback and approvals on relevant reports from time to time;

- Any other support necessary for Assignment's smooth execution.

ITB 5.1	Bidder shall undertake to sign an Integrity Pact as per the prescribed format and in accordance with the instructions outlined in this RFP Document.
ITC 6 ITC 7	Shortlisted Consultants may associate with other shortlisted Consultants: Not applicable – the Bidding Process is open to all the Eligible Bidders.
ITC 8.1	Alternative bids shall not be considered in any case.
ITC 9.1	The Proposals shall remain valid for ninety (90) days effective from the Technical Proposals' opening date or up to 2 nd May 2026, whichever is later.
ITC 9.3	A scanned copy of the original Bid Security shall be required as part of the Technical Proposal. The Bid Security shall not be less than PKR 1,500,000 (Pakistani Rupees One Million Five Hundred Thousand Only) issued in the form of a pay order/ demand draft/ bank guarantee, valid for twenty-eight (28) days beyond the bid validity period, issued by a scheduled bank in Pakistan in favor of ' Project Manager (Mega Projects), Local Government Projects, Government of Sindh '. The Bid Security, in original, shall be submitted in a sealed envelope on or before the Bid Submission Deadline at Procuring Agency's address provided below:
<p>Attention: Project Manager (Mega Projects), Local Government Projects, Local Government & Housing Town Planning Department, Government of Sindh</p> <p>Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal.</p>	
ITC 10.1	Clarifications may be requested no later than five Calendar Days prior to the Bid Submission Deadline. The address for requesting clarifications is:
<p>Attention: Project Manager (Mega Projects), Local Govt. Projects</p> <p>Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal.</p> <p>City: Karachi</p> <p>Phone: +92 21 99222193</p> <p>Email: ppp.fsta@gmail.com</p>	
<p>Note: The Procuring Agency shall issue clarifications in response to prospective Bidders' written queries, provided such queries are received within the stipulated time ('Response Document'). The Response Document(s) shall be posted on the Procuring Agency's website and communicated to prospective Bidders who obtained the</p>	

RFP Document directly from the Procuring Agency. Prospective Bidders are required to regularly access the websites to obtain such updates concerning the Assignment. Alternatively, prospective Bidders may confirm their intention to submit a Bid by sending an email with the subject line **"Feasibility Study, Detailed Design, and Cost Estimation of Kathore Interchange"** to the email addresses provided above, to receive updates issued by the Procuring Agency prior to the Bid Submission Deadline.

ITC 10.2	Any information deemed necessary to extend the Bid Submission Deadline or amend the RFP Document subsequent to its issuance and prior to the Bid Submission Deadline shall be circulated through an advertising notice in newspapers and posted on the SPPRA and Procuring Agency websites, in accordance with the SPP Rules. The Procuring Agency shall similarly communicate this information to all prospective Bidders who have obtained the RFP Document, in line with ITC Clause 10.1 of this Bid Data Sheet.
ITC 12.1	The language of the submitted Bid shall be in English . All correspondence shall be exchanged in English . Supporting documents and literature requiring translation shall be translated into English .
ITC 13.1(a) ITC 1.1(l) ITC 1.1(z)	Maximum number of consortium members shall be: Consortium or joint venture participation is <u>not allowed</u> under this Assignment's Bidding Process.
ITC 13.2	The format of the Technical Proposal to be submitted is: A Full Technical Proposal (FTP) containing all requisite information, including, but not limited to, a description of the approach, methodology, work plan for performing the Assignment, team composition, task assignments, work schedule, Curricula Vitae (CVs) of the proposed Key Professional Staff, details of the Bidder's organization(s) and experience(s), comments on the Terms of Reference, and comments on the counterpart staff and/ or facilities. Submission of Technical Proposal in any other format shall lead to Bid being deemed non-responsive to RFP Document's requirements.
ITC 13.2(f)	Training is a specific component of this Assignment: No
ITC 14.1	Bidders shall quote their Bid Prices in Pak Rupees (PKR) , using the standard forms as applicable, while submitting Bids to the Procuring Agency. The Contract shall be on a fixed price or lump sum basis (as further set out in this RFP's Section V – Terms of Reference), payable to the Bidder in PKR, subject to the satisfactory completion of respective milestones as specified in the Terms of Reference within this RFP Document.
ITC 15.1	Amounts payable by the Procuring Agency to the Bidder under the Contract are subject to local taxation, stamp duty, and service charges,

as applicable at the Bid Submission Deadline. The Bidder shall incorporate all the applicable taxes into the Bid Price, subject to any exemption explicitly stated therein; otherwise, Procuring Agency shall presume that such applicable taxes are included in the Bid Price.

ITC 16	Bidder shall submit Bid using its dedicated account via the SPPRA EPADS https://portalsindh.eprocure.gov.pk/ . The Bid Security, in the original form, shall be submitted on or before the Bid Submission Deadline at the address provided in the Data Sheet ITC Clause 9.3.
ITC 1.1(oo)	
ITC 1.1(rr)	

The deadline for Bid submission and opening is:

Date: 2nd February 2026
Time: 14:30 & 15:00 Hrs. for submission and opening of Bid
Venue: The venue for opening of Bids and submission of original Bid Security in a sealed envelope and opening of Bids is the office of the Project Manager (Mega Projects), Local Government Department, Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal.

Physical Bids, except for the original copy of Bid Security placed in a sealed envelope, submission is not permitted in any case whatsoever.

ITC 18.1	Eligibility Criteria: The Bidder shall qualify the following eligibility requirements as of the Bid Submission Deadline for further assessment (technical evaluation and marking):
ITC 13.1	
ITC 6.1	
ITC 2.2	<ul style="list-style-type: none"> Nationality: Bidder must be incorporated or established in Pakistan, as evidenced by its registration documents (Memorandum & Articles of Association or equivalent documents constitutional documents as applicable under the law); Registration: Bidder must possess valid registration with: (i) Federal Board of Revenue (FBR); (ii) Sindh Revenue Board (SRB) or relevant provincial tax authority; and (iii) Pakistan Engineering Council as Consulting Engineer; Active Taxpayer: Bidder must be on the Active Taxpayer List of the FBR and have filed income tax returns for the last year; Power of Attorney: Bidder shall submit power of attorney, as required by this RFP Document, for the authorized signatory; Financial Turnover: Bidder must have an average annual financial turnover of at least PKR 30 million during the last three years, verifiable from financial statements audited by a certified chartered accounting firm in Pakistan or as applicable; Experience: Bidder must have completed at least two (2) assignments relating to the detailed design and cost estimation for construction of expressways or highways or bridges or interchanges completed during the last seven (7) years; Key Professional Staff: Bidder must possess and shall propose

all **eligible** Key Professional Staff as listed under Technical Evaluation Criteria;

- **Government Owned Organization:** If a Bidder is a government-owned organization, it must demonstrate that it is: (i) legally and financially autonomous; and (ii) operates under commercial law;
- **Conflict of Interest:** Bidder must not have any Conflict of Interest arising from prior or existing contracts or relationships, which could materially affect its potential involvement or its ability to comply with the obligations set out herein with respect to this Assignment;
- **Non-performing Contracts and Litigation History:** Bidder must provide details of: (i) non-performing contracts, along with cogent reasons for such non-performance; and (ii) any disputes, litigation, or arbitration cases currently in progress or pending adjudication (if any);
- **Non-blacklisting/ Non-debarment:** Bidder must not be: (i) blacklisted by any public sector organization and IFIs; (ii) debarred by the Procuring Agency as of the Bid Submission Deadline; (iii) currently subject to bankruptcy or liquidation proceeding; and (iv) convicted of fraud, corruption, collusion, or money laundering.

Bidders must carefully read and note the following conditions, which form an integral part of the evaluation criteria:

- i. The credentials and experience of sub-consultants are not eligible for scoring. Furthermore, the global experience of a parent company or associated firms abroad is not eligible for scoring;
- ii. The Procuring Agency shall consider Bidder's experience to the extent of contracts directly awarded in Bidder's name (not that of their staff, or any parent or subsidiary company). Secondly, claimed experience or contracts (including respective milestones) must have been satisfactorily completed, as evidenced by supporting documents submitted with the Technical Proposal;
- iii. Any Conditional Bid submitted by a Bidder shall be treated as non-responsive during the evaluation of Technical or Financial Proposal, as the case may be.

ITC 18.1	Eligibility Criteria (Mandatory Documents): Bidder shall enclose with the Technical Proposal copies of the following documents, including but not limited to (refer to the Eligibility and Technical Evaluation Criteria for further details):
ITC 13.1	
ITC 6.1	
ITC 2.2	

- i. Documents checklist, properly filled and duly signed and stamped by the Bidder's authorized representative (**Appendix – D**);
- ii. Registration details, including Memorandum & Articles of Incorporation (or equivalent documents of constitution/ association) and documents of registration of the legal entity (including NTN, SRB, and PEC registration, as applicable);

- iii. Company profile, describing the nature of business and field of experience;
- iv. Power of Attorney (**Appendix – C**);
- v. Integrity Pact (**Appendix – A**);
- vi. Audit reports, including balance sheets, income statements, and cash flow statements for the last three (3) years, duly issued and verified by a certified chartered accounting firm;
- vii. Income tax returns filed for the last year;
- viii. Scanned copy of the original Bid security financial instrument;
- ix. Qualification record indicating contracts scope and references proving completion of the requisite number of contract(s) within the last seven (7) years;
- x. Work orders, contract agreements with a clear scope of work, and completion certificates (or any other substantial evidence sufficient to prove the completion of claimed experience);
- xi. CVs along with the latest educational degree or certificate of the Key Professional Staff dedicated to this Assignment;
- xii. Details of historical contracts non-performance, if any, with reasons leading to such non-performance;
- xiii. Litigation history, including details of pending cases and the nature of such litigations;
- xiv. An affidavit confirming that the Bidder is not blacklisted by any public or private sector organization (**Appendix-B**);
- xv. Any other document, including Bid Forms and referred to in the ITC, associated with qualifying the eligibility criteria, technical evaluation criteria, and other terms and conditions.

The prospective Bidders must carefully read and note the following conditions, which form an integral part of the evaluation criteria:

- i. In case a Bidder proposes a Key Professional Staff member currently employed by a public sector organization, a '**No Objection Certificate (NOC)**', confirming the competent authority's approval of extraordinary leave for that individual in the event a Contract award be submitted with the individual's CV to attain allocated points under the technical evaluation;
- ii. Bidder must provide valid documents against each criterion/sub-criterion as required for qualifying under the eligibility and technical evaluation criteria. **Proposal received with incomplete document(s) or without concrete evidence(s) as required under the RFP Document, including those specifically mentioned under the RFP Documents Checklist, shall be marked as disqualified or assigned zero marks, as applicable;**
- iii. The Procuring Agency reserves the right to cross-verify information or request additional information/ documents if deemed necessary during the Bidding Process to ensure the reliability of information and capability of the Bidder. Non-submission by the Bidder of required document(s) or information

within the specified timeframe may result in disqualification or non-scoring of a particular credential, as applicable;

iv. The Procuring Agency shall not consider any revised document or any unsolicited information relating to eligibility and technical evaluation criteria provided by a Bidder against its submitted Proposal during the Proposal evaluation stage for the purposes of its qualification and the assignment of marks. In other words, only those projects, staff, etc., that are part of, or proposed along with, the originally submitted Proposal at the time of the Bid Submission Deadline will be considered.

ITC 18.1 Criteria, sub-criteria, and point system for the evaluation of Full Technical Proposals are:

- i. **General Experience (Max. Points = 16):** Bidder's experience relating to the feasibility study or detailed design for construction of highways or expressways or roads with a minimum length of 15 km completed during the last seven (7) years (**8 points for each project**);
- ii. **Specific Experience (Max. Points = 24):** Bidder's experience relating to the detailed design for construction of highway bridges or interchanges with a minimum length of 500 meters (including approaches) completed during the last seven (7) years (**6 points for each project**);
- iii. **Adequacy of the proposed methodology and work plan in responding to Terms of Reference (Maximum Points = 18):**
 - (a) Technical approach and methodology (**0 – 10 points**)
 - (b) Work plan (**0 – 4 points**)
 - (c) Organization and staffing (**0 – 4 points**)
- iv. **Key professional staff qualifications and competence for the Assignment (Max. Points = 32) (Maximum Weightage Qualification 30% and Experience 70%):**
 - (a) **Team Leader (05 points)**

Qualification
Bachelors in Civil Engineering with Masters in Transportation Engineering (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience
Experience in planning, designing and leading or execution of roads or highways or expressways or bridges construction projects: <ul style="list-style-type: none"> - \geq 20 years' (Weight 70%) or - \geq 15 years and $<$ 20 years (Weight 50%)

(b) Principal Structural Engineer (04 points)

Qualification
Bachelors in Civil Engineering along with Masters in Structural Engineering (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience
Experience in structural design of roads or highways or expressways or bridges construction projects: - \geq 20 years' (Weight 70%) or - \geq 15 years and < 20 years (Weight 50%) or - \geq 12 years and < 15 years (Weight 30%)

(c) Principal Highway Engineer (04 points)

Qualification
Bachelors in Civil Engineering along with Masters in Transportation Engineering (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience
Design experience as Highway or Geometric Design Engineer on roads or highways or expressways or bridges construction projects: - \geq 20 years' (Weight 70%) or - \geq 15 years and < 20 years (Weight 50%) or - \geq 12 years and < 15 years (Weight 30%)

(d) Traffic Engineer (04 points)

Qualification
Bachelors in Civil Engineering along with Masters in Hydraulic Engineering/ Water Resource Engineering (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience
Experience in planning and designing of infrastructure projects, including interchanges or intersections with traffic control systems: - \geq 20 years' (Weight 70%) or - \geq 15 years and < 20 years (Weight 50%) or - \geq 12 years and < 15 years (Weight 30%)

(e) Hydrology & Drainage Engineer (04 points)

Qualification
Bachelors in Civil Engineering along with Masters in Hydraulic Engineering/ Water Resource Engineering (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience

Experience in designing hydraulic aspects of civil works and/ or designing of new and rehabilitation of existing roads or expressways or highways or motorways or bridges projects:

- ≥ 20 years' (Weight 70%) or
- ≥ 15 years and < 20 years (Weight 50%) or
- ≥ 12 years and < 15 years (Weight 30%)

(f) Geotechnical Engineer (04 points)

Qualification
Masters in Geology/ Geo-technical Engineering (Weight 30%) or Bachelors in Geology or equivalent (Weight 20%)
Experience
Experience in geotechnical investigations of major infrastructure and/ or roads or expressways or motorways or highways or bridges projects:
<ul style="list-style-type: none"> - ≥ 20 years' (Weight 70%) or - ≥ 15 years and < 20 years (Weight 50%) or - ≥ 12 years and < 15 years (Weight 30%)

(g) Quantity Surveyor (04 points)

Qualification
Bachelors in Civil Engineering along with Masters in any Civil Engineering Category (Weight 30%) or Bachelors in Civil Engineering or equivalent (Weight 20%)
Experience
Experience in preparing budget plans, schedules, assessment of claims, estimates of quantities, and various payments certificates relating to the roads or expressways or motorways or highways or bridges projects:
<ul style="list-style-type: none"> - ≥ 20 years' (Weight 70%) or - ≥ 15 years and < 20 years (Weight 50%) or - ≥ 12 years and < 15 years (Weight 30%)

(h) Environmental Specialist (03 points)

Qualification
Masters in Environmental Engineering or allied Environmental Sciences (Weight 30%) or Bachelors in Environmental Sciences or equivalent (Weight 20%)
Experience
Experience in conducting various environment related assessment studies for infrastructure projects:
<ul style="list-style-type: none"> - ≥ 20 years' (Weight 70%) or - ≥ 15 years and < 20 years (Weight 50%) or - ≥ 12 years and < 15 years (Weight 30%)

v. Average annual financial turnover during the last three (3) years (Maximum Points = 10):

- (a) ≥ PKR 150 million **(10 points)**
- (b) ≥ PKR 100 million and < PKR 150 million **(7 points)**
- (c) ≥ PKR 70 million and < PKR 100 million **(5 points)**
- (d) ≥ PKR 30 million and < PKR 70 million **(2 points)**

Note: Bidder must attain at least **75 points St** to qualify for the opening of its sealed Financial Proposal.

ITC 19.4 **The lowest evaluated Financial Proposal (Fm) is given the maximum financial score (Sf) of 100 points.**

The formula for determining the financial scores (Sf) of all other Proposals is calculated as follows:

$Sf = 100 \times Fm / F$, in which "Sf" is the financial score of the Proposal under consideration, "Fm" is the price of the lowest evaluated Financial Proposal, and "F" is price of Financial Proposal under consideration.

Weights given to the Technical (St) and Financial (Sf) Proposals are: T (Technical) = 90 and P (Financial) = 10, (Where T + P = 100)

Proposals are ranked according to their combined technical score (St) and financial score (Sf) using these weights, as follows:

Combined Score S = (St x T%) + (Sf x P%)

ITC 20.1 **The expected date and address for contract negotiation** is 16th March 2026, or immediately after the issuance of the Letter of Award to the Bidder whose bid shall be determined to be the Most Advantageous Bid. Negotiations will be held at the Office of the Project Manager (Mega Projects), Local Government Department, Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi.

ITC 24.1 The Procuring Agency shall **award the procurement Contract** to the Bidder that qualifies the eligibility or preliminary evaluation criteria and attains the highest combined technical and financial score, determined using the **Quality & Cost Based Selection (QCBS) method – Most Advantageous Bid**.

ITC 24.2 The successful Bidder, whose Bid shall be determined and declared by the Procuring Agency as the Most Advantageous Bid, shall, upon receiving the Letter of Award, be required to furnish **performance security** equivalent to ten percent (10%) of the Contract or Bid Price. This security shall be in the form of a **Bank Guarantee**, valid for a period of twenty-eight (28) days beyond the specified Contract duration, issued

by a scheduled bank in Pakistan in favor of '**Project Manager (Mega Projects), Local Government Department**'.

ITC 24.3 **The expected date for commencement of services is 20th March 2026, or immediately after the execution of the Contract by both parties.**

Section III – Technical Proposal

Table of Contents

[Comments in brackets [] provide guidance to the Consultants for the preparation of their Technical Proposals; they should be deleted from the Technical Proposals to be submitted.]

Refer to Reference Paragraph 13.2 of the Data Sheet for format of Technical Proposal to be submitted, and/ or paragraph 13.2 of Section 2 of the RFP for Standard Forms required and number of pages recommended.

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Form Tech-1. Technical Proposal Submission Form*[Location, Date]*To: *[Name and address of the Procuring Agency]*

Dear Sirs:

We, the undersigned, offer to provide the consulting services for *[Insert title of Assignment]* in accordance with your Request for Proposal dated *[Insert Date]* and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and a Financial Proposal, each as a separate PDF file, via the SPPRA EPADS in accordance with the Submission Guidelines.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the Assignment not later than the date indicated in the Data Sheet.

We understand you are not bound to accept any Proposal you receive.

We remain,

Authorized Signature [In full and initials]: _____

Name and Title of Signatory: _____

Name of Firm: _____

Address: _____

Form Tech-2. Consultant's Organization and Experience**A. Consultant's Organization**

[Provide here a brief (preferably not more than five pages) description of the background and organization of your firm/ entity and each associate for this Assignment.]

B. Consultant's Experience

[Using the format below, provide information on each assignment for which your firm, and each associate for this Assignment, was legally contracted either individually or as a corporate entity or as one of the major companies within an association, for carrying out consulting services similar to the ones requested under this Assignment. Use 50 pages.]

Assignment name:	Approximate value of contract (PKR):
Country: Location within country:	Duration of Assignment (months):
Name of procuring agency or purchaser:	Total No of staff-months of the Assignment:
Address:	Approx. value of the services provided by your firm under the contract (PKR):
Start date (month/ year): Completion date (month/ year):	No of professional staff-months provided by associated Consultants:
Name of associated Consultants, if any:	Name of senior professional staff of your firm involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):

Narrative description of Project:

Description of actual services provided by your staff within the assignment:

Firm's Name:

Form Tech-3. Comments and Suggestions on the Terms of Reference and on Counterpart Staff and Facilities to be provided by the Procuring Agency

A. On the Terms of Reference

[Present and justify here any modifications or improvement to the Terms of Reference you are proposing to improve performance in carrying out the Assignment (such as deleting some activity you consider unnecessary, or adding another, or proposing a different phasing of the activities). Such suggestions should be concise and to the point, and incorporated in your Proposal. Suggested changes for the improvement of the Assignment's Terms of Reference as part of the Form Tech-4 may also be reflected under this section.]

B. On Counterpart Staff and Facilities

[Comment here on the counterpart staff and/ or facilities to be provided by the Procuring Agency according to Paragraph Reference 2.5 of the Data Sheet including: administrative support, office space, local transportation, equipment, data, etc.]

Form Tech-4. Description of Approach, Methodology and Work Plan for Performing the Assignment

[Technical approach, methodology and work plan are key components of the Technical Proposal. Bidders are suggested to present their Technical Proposal (20 pages, preferably not exceeding 2,000 words per component – inclusive of charts and diagrams) divided into the following three chapters:]

- a. Technical Approach and Methodology,
- b. Work Plan, and
- c. Organization and Staffing;

a) Technical Approach and Methodology. In this chapter, the Bidder should explain the understanding of the Assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. The Bidder should highlight the problems being addressed and their importance and explain the technical approach the Bidder would adopt to address them. The Bidder should also explain the methodologies proposed to adopt and highlight the compatibility of those methodologies with the proposed approach. In addition, the Bidder shall suggest and address the following components separately using the bullet points (mention 'None' against the respective heading if no explanation or comments are required to be proposed by a Bidder):

- Appreciation and clarity of the Project;
- Understanding of the Assignment's objectives;
- Proposed quality methodology (concise, clear, and complete);
- Innovativeness or suggested changes with valid value additions for improvements in the Assignment's TORs;
- Stakeholders management plan during undertaking the Assignment;
- Existing commitments, engagements, and available strength with justification to complete the existing Assignment on time.
- Suggested changes with valid value additions for improvements in the Assignment's Terms of Reference (the proposed suggestions and changes may include offering additional key tasks or resources reasonably required for bringing value additions or innovations for undertaking the Assignment);
- Existing commitments, engagements, and available strength with justification.

b) Work Plan. In this chapter, the Bidder should propose the main activities of the Assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Procuring Agency), and delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing an understanding of the TOR and the ability to translate them into a feasible working plan. A list of the final documents, including reports, drawings, and tables to be delivered as final output, should be included here. The work plan should be consistent with the Work Schedule of Form TECH-8.

c) Organization and Staffing. In this chapter, the Bidder should propose the structure and composition of the team. The Bidder should list the main disciplines of the Assignment, the key expert responsible, and proposed technical and support staff.]

Form Tech-5. Team Composition and Task Assignments

Form Tech-6. Curriculum Vitae (CV) for Proposed Professional Staff

1. **Proposed Position** (*only one candidate shall be nominated for each position*): _____
2. **Name of Firm** (*insert name of firm proposing the staff*): _____
3. **Name of Staff** [*Insert full name*]: _____
4. **Date of Birth**: _____ **Nationality**: _____
5. **Education** [*Indicate college/university and specialized education of staff member, giving names of institutions, degrees obtained, and dates of obtainment*]: _____
6. **Membership of Professional Associations** (*with Registration Number*): _____
7. **Other Training** [*Indicate significant training since degrees under 5 - Education were obtained*]: _____
8. **Countries of Work Experience** [*List countries where staff has worked in the last ten years*]: _____
9. **Languages** [*For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing*]: _____
10. **Employment Record** [*Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held*]: _____
 From [Year]: _____ To [Year]: _____
 Employer: _____ Positions held: _____
11. **Detailed Tasks Assigned** [*List all tasks to be performed under this Assignment*]: _____
12. **Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned** [*Among the Assignments in which the staff has been involved, indicate following information for those Assignments that illustrate staff capability to handle tasks listed under point 11.:* _____
 Name of Assignment or project: _____ Year: _____
 Location: _____ PA: _____
 Main project features: _____ Positions held: _____
 Activities performed: _____

13. Certificate

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes me, my qualifications, and my experience. **I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged.**

Date: _____
 [Signature of staff member or authorized representative of the staff] Day/Month/ Year

Full name of authorized representative: _____

Form Tech-7. Staffing Schedule¹

No	Name of Staff	Staff Input (in the form of bar chart) ²													Total Staff-Month Input		
		1	2	3	4	5	6	7	8	9	10	11	12	N	Home	Field ³	Total
Foreign																	
1		[Home]															
		[Field]															
2																	
3																	
N																	
Subtotal																	
Local																	
1		[Home]															
		[Field]															
2																	
3																	
N																	
Subtotal																	
Total																	
Full time input				Part time input													

¹ For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).

² For Months are counted from the start of the Assignment. For each staff indicate separately staff input for home and field work.

³ Field work means work carried out at a place other than the Consultant's hom/e office.

Form Tech-8. Work Schedule

⁴ Indicate all main activities of the Assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as Procuring Agency approvals. For phased Assignments indicate activities, delivery of reports, and benchmarks separately for each phase.

5 Duration of activities shall be indicated in the form of a bar chart.

Section IV – Financial Proposal

Standard Forms

[Comments in brackets [] provide guidance to the Consultants for the preparation of their Financial Proposals; they should be deleted from the Financial Proposals to be submitted.]

[Financial Proposal standard forms shall be used for the preparation of the Financial Proposal in accordance with ITC Clauses 13.2 & 24.1 of Section 2 of the RFP Document.]

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Form FIN-3. Breakdown of Costs by Activity.....	55
Form FIN-4. Breakdown of Remuneration.....	56
Form FIN-5. Breakdown of Reimbursable Expenses.....	58
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Form FIN-1. Financial Proposal Submission Form*[Location, Date]*To: *[Name and address of PA]*

Dear Sirs:

We, the undersigned, offer to provide the consulting services for *[Insert title of Assignment]* in accordance with your Request for Proposal dated *[Insert Date]* and our Technical Proposal. Our attached Financial Proposal is for the sum of *[Insert amount(s) in words and figures⁶]*.

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 9.1 of the Data Sheet.

Commissions and gratuities paid or to be paid by us to agents relating to this Proposal and Contract execution, if we are awarded the Contract, are listed below⁷:

Name and Address of Agents	Amount and Currency	Purpose of Commission or Gratuity

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature *[In full and initials]*: _____
Name and Title of Signatory: _____
Name of Firm: _____
Address: _____

⁶ Amounts must coincide with the ones indicated under Total Cost of Financial proposal in Form FIN-2

⁷ If applicable, replace this paragraph with: "No commissions or gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution."

Form FIN-2. Summary of Costs⁸

Item No.	Description of Services	Costs (in PKR)
1.	Feasibility Study for Detailed Design & Cost Estimation of Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto)	
Total Cost of Financial Proposal (including all the taxes)⁹		

⁸ The Bidder may update this form considering its own requirement; however, the payment shall be made as per the milestones satisfactory completed and defined under the Conditions of Contract of RFP Document.

⁹ Total cost must be inclusive of all applicable taxes as payable by the Consultant according to law of the land. This cost shall cover all the costs associated with performing the Assignment as detailed under the TOR. The Contract Price payments shall be made in accordance with the Conditions of Contract available with the RFP.

Form FIN-3. Breakdown of Costs by Activity¹⁰

Group of Activities: ¹¹	Description: ¹²			
Cost Component	Costs ¹³			
[Indicate Foreign Currency # 1]	[Indicate Foreign Currency # 2]	[Indicate Foreign Currency # 3]	[Indicate Local Currency]	
Remuneration ¹⁴				
Reimbursable Expenses				
Subtotals				

NOT APPLICABLE

¹⁰ Form FIN-3, if applicable, shall be filled at least for the whole Assignment. In case some of the activities require different modes of billing and payment (e.g.: the Assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. For each currency, the sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.

¹¹ Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8

¹² Short description of the activities whose cost breakdown is provided in this Form.

¹³ Indicate between brackets the name of the foreign currency. use the same columns and currencies of Form FIN-2.

¹⁴ For each currency, Remuneration and Reimbursable Expenses must respectively coincide with relevant total costs indicated in Forms FIN-4, and FIN-5.

Form FIN-4. Breakdown of Remuneration¹⁵

[This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 14.1 of the Data Sheet that remuneration shall be Time Based]

Group of Activities: _____							
Name ¹⁶	Position ¹⁷	Staff-month Rate ¹⁸	Input ¹⁹ (Staff-months)	[Indicate Foreign Currency # 1] <small>20</small>	[Indicate Foreign Currency # 2]	[Indicate Foreign Currency # 1]	[Indicate Local Currency]
Foreign Staff							
			<i>[Home]</i>				
			<i>[Field]</i>				
Local							
			<i>[Home]</i>				
			<i>[Field]</i>				
Total Costs							

NOT APPLICABLE

¹⁵ Form FIN-4 shall be filled for each of the Forms FIN-3 provided.

¹⁶ Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).

¹⁷ Positions of Professional Staff shall coincide with the ones indicated in Form TECH-5.

¹⁸ Indicate separately staff-month rate and currency for home and field work.

¹⁹ Indicate, separately for home and field work, the total expected input of staff for carrying out the group of activities or phase indicated in the Form.

²⁰ Indicate between brackets the name of the foreign currency. Use the same columns and currencies of Form FIN-2. For each staff indicate the remuneration in the column of the relevant currency, separately for home and field work. Remuneration = Staff-month Rate x Input.

Form FIN-4. Breakdown of Remuneration²¹

[This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 14.1 of the Data Sheet that remuneration shall be Lump-Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA].

²¹ Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7

²² Professional Staff should be indicated individually; support staff should be indicated per category (e.g. draftsmen, clerical staff).

²³ Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.

²⁴ Indicate separately staff-month rate and currency for home and field work.

Form FIN-5. Breakdown of Reimbursable Expenses²⁵

[This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Time Based]

Group of Activities:									
No	Description ²⁶	Unit	Unit Cost ²⁷	Quantity	[Indicate Foreign Currency # 1] ²⁸	[Indicate Foreign Currency # 2]	[Indicate Foreign Currency # 1]	[Indicate Local Currency]	
	Per diem allowances	Day							
	International flights ²⁹	Trip							
	Miscellaneous travel expenses	Trip							
	Communication costs between [Insert place] and [Insert place]								
	Drafting, reproduction of reports								
	Equipment, instruments, materials, supplies, etc.								
	Shipment of personal effects	Trip							
	Use of computers, software								
	Laboratory tests								
	Subcontracts								
	Local transportation costs								
	Office rent, clerical assistance								
	Training of the PA's personnel ³⁰								
Total Costs									

NOT APPLICABLE

²⁵ Form FIN-5 should be filled for each of the Forms FIN-3 provided, if needed.

²⁶ Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.

²⁷ Indicate unit cost and currency.

²⁸ Indicate between brackets the name of the foreign currency. Use the same columns and currencies of Form FIN2. Indicate the cost of each reimbursable item in the column of the relevant currency. Cost = Unit Cost x Quantity.

²⁹ Indicate route of each flight, and if the trip is one- or two-ways.

³⁰ Only if the training is a major component of the Assignment, defined as such in the Data Sheet or TOR.

Form FIN-5. Breakdown of Expenses

[This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 14.1 of the Data Sheet that remuneration shall be Lump Sum. Information to be provided in this Form shall only be used to establish payments to Consultant for possible additional services requested by the PA]

No	Description ³¹	Unit	Unit Cost ³²
	Per diem allowances	Day	
	International flights ³³	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between <i>[Insert place]</i> and <i>[Insert place]</i>		
	Drafting, reproduction of reports		
	Equipment, instruments, materials supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests		
	Subcontracts		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the PA's personnel ³⁴		

NOT APPLICABLE

³¹ Delete items that are not applicable or add items according to Paragraph Reference 3.6 of the Data Sheet.

³² Indicate unit cost and currency.

³³ Indicate route of each flight, and if the trip is one- or two-ways.

³⁴ Only if the training is a major component of the Assignment, defined as such in the Data Sheet or TOR.

Appendix. Financial Negotiations – Breakdown of Remuneration Rates

(Not to be used when cost is a factor in the evaluation of Proposals)

1. Review of Remuneration Rates

- 1.1 The remuneration rates for staff are made up of salary, social costs, overheads, fee that is profit, and any premium or allowance paid for Assignments away from headquarters. To assist the firm in preparing financial negotiations, a Sample Form giving a breakdown of rates is attached (no financial information should be included in the Technical Proposal). Agreed breakdown sheets shall form part of the negotiated contract.
- 1.2 The Procuring Agency is charged with the custody of funds from Government of Sindh and is expected to exercise prudence in the expenditure of these funds. The Procuring Agency is, therefore, concerned with the reasonableness of the firm's Financial Proposal, and, during negotiations, it expects to be able to review audited financial statements backing up the firm's remuneration rates, certified by an independent auditor. The firm shall be prepared to disclose such audited financial statements for the last three years, to substantiate its rates, and accept that its proposed rates and other financial matters are subject to scrutiny. Rate details are discussed below.
 - i. **Salary:** This is the gross regular cash salary paid to the individual in the firm's home office. It shall not contain any premium for work away from headquarters or bonus.
 - ii. **Social Costs:** Social costs are the costs to the firm of staff's non-monetary benefits. These items include, *inter alia*, social security including pension, medical and life insurance costs, and the cost of a staff member being sick or on vacation. In this regard, the cost of leave for public holidays is not an acceptable social cost nor is the cost of leave taken during an Assignment if no additional staff replacement has been provided. Additional leave taken at the end of an Assignment in accordance with the firm's leave policy is acceptable as a social cost.
 - iii. **Cost of Leave:** The principles of calculating the cost of total days leave per annum as a percentage of basic salary shall normally be as follows:

$$\text{Leave cost as per percentage of salary}^{35} = \frac{\text{Total days leave} \times 100}{[365 - w - ph - v - s]}$$

It is important to note that leave can be considered a social cost only if the Procuring Agency is not charged for the leave taken.

- iv. **Overheads:** Overhead expenses are the firm's business costs that are not directly related to the execution of the Assignment and shall not be

³⁵ Where w = weekends, ph = public holidays, v = vacation, and s = sick leave.

reimbursed as separate items under the contract. Typical items are home office costs (partner's time, nonbillable time, time of senior staff monitoring the project, rent, support staff, research, staff training, marketing, etc.), the cost of staff not currently employed on revenue-earning projects, taxes on business activities and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The Procuring Agency does not accept an add-on margin for social charges, overhead expenses, etc., for staff who are not permanent employees of the firm. In such case, the firm shall be entitled only to administrative costs and fee on the monthly payments charged for subcontracted staff.

- v. **Fee or Profit:** The fee or profit shall be based on the sum of the salary, social costs, and overhead. If any bonuses paid on a regular basis are listed, a corresponding reduction in the profit element shall be expected. Fee or profit shall not be allowed on travel or other reimbursable expenses, unless in the latter case an unusually large amount of procurement of equipment is required. The firm shall note that payments shall be made against an agreed estimated payment schedule as described in the draft form of the contract.
- vi. **Away from Headquarters Allowance or Premium:** Some Consultants pay allowances to staff working away from headquarters. Such allowances are calculated as a percentage of salary and shall not draw overheads or profit.
- vii. **Subsistence Allowances:** Subsistence allowances are not included in rates, but are paid separately and in local currency. No additional subsistence is payable for dependents-subsistence rate shall be same for married and single team members.
- viii. Standard rates for the particular country may be used as reference to determine subsistence allowances.

2. Reimbursable Expenses

- 2.1 Financial negotiations shall further focus on such items as out-of-pocket expenses and other reimbursable expenses. These costs may include, but are not restricted to, cost of surveys, equipment, office rent, supplies, international and local travel, computer rental, mobilization and demobilization, insurance, and printing. These costs may be either unit rates or reimbursable on the presentation of invoices, in foreign or local currency.

3. Procuring Agency Guarantee

- 3.1 The Payments to the firm, including payment of any advance based on cash flow projections covered by a Procuring Agency guarantee, shall be made according to an agreed estimated schedule ensuring the Consultant regular payments in local and foreign currency, as long as the services proceed as planned.

Sample Form

Consulting Firm:
Assignment:

Country:
Date:

Consultant's Representation Regarding Costs and Charges

We hereby confirm that:

- a. the basic salaries indicated in the attached table are taken from the firm's payroll records and reflect the current salaries of the staff members listed which have not been raised other than within the normal annual salary increase policy as applied to all the firm's staff;
- b. attached are true copies of the latest salary slips of the staff members listed;
- c. the away from headquarters allowances indicated below are those that the Consultants have agreed to pay for this Assignment to the staff members listed;
- d. the factors listed in the attached table for social charges and overhead are based on the firm's average cost experiences for the latest three years as represented by the firm's financial statements; and
- e. said factors for overhead and social charges do not include any bonuses or other means of profit-sharing

[Name of Consulting Firm]

Signature of Authorized Representative

Date

Name: _____

Title: _____

Consultant's Representation Regarding Costs and Charges

(Expressed in *[insert name of currency]*)

Personnel		1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working Month/ Day/ Year	Social Charges ³⁶	Overhead	Subtotal	Fee ³⁷	Away from Headquarter Allowance	Proposed Fixed Rate per Working Month/ Day/ Hour	Proposed Fixed Rate per Working Month/ Day/ Hour
Head Office									
Field									

³⁶ Expressed as percentage of 1

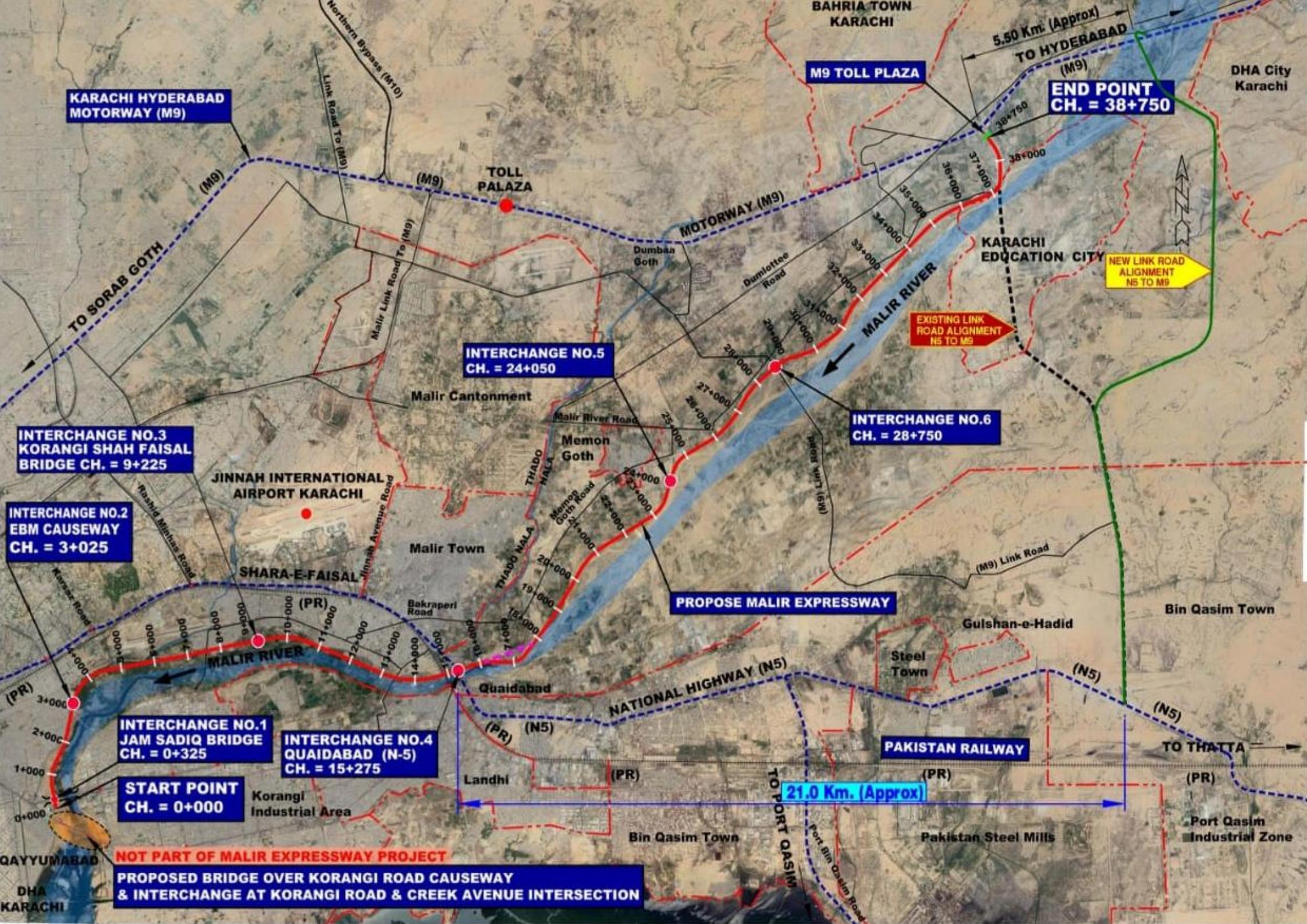
³⁷ Expressed as percentage of 4

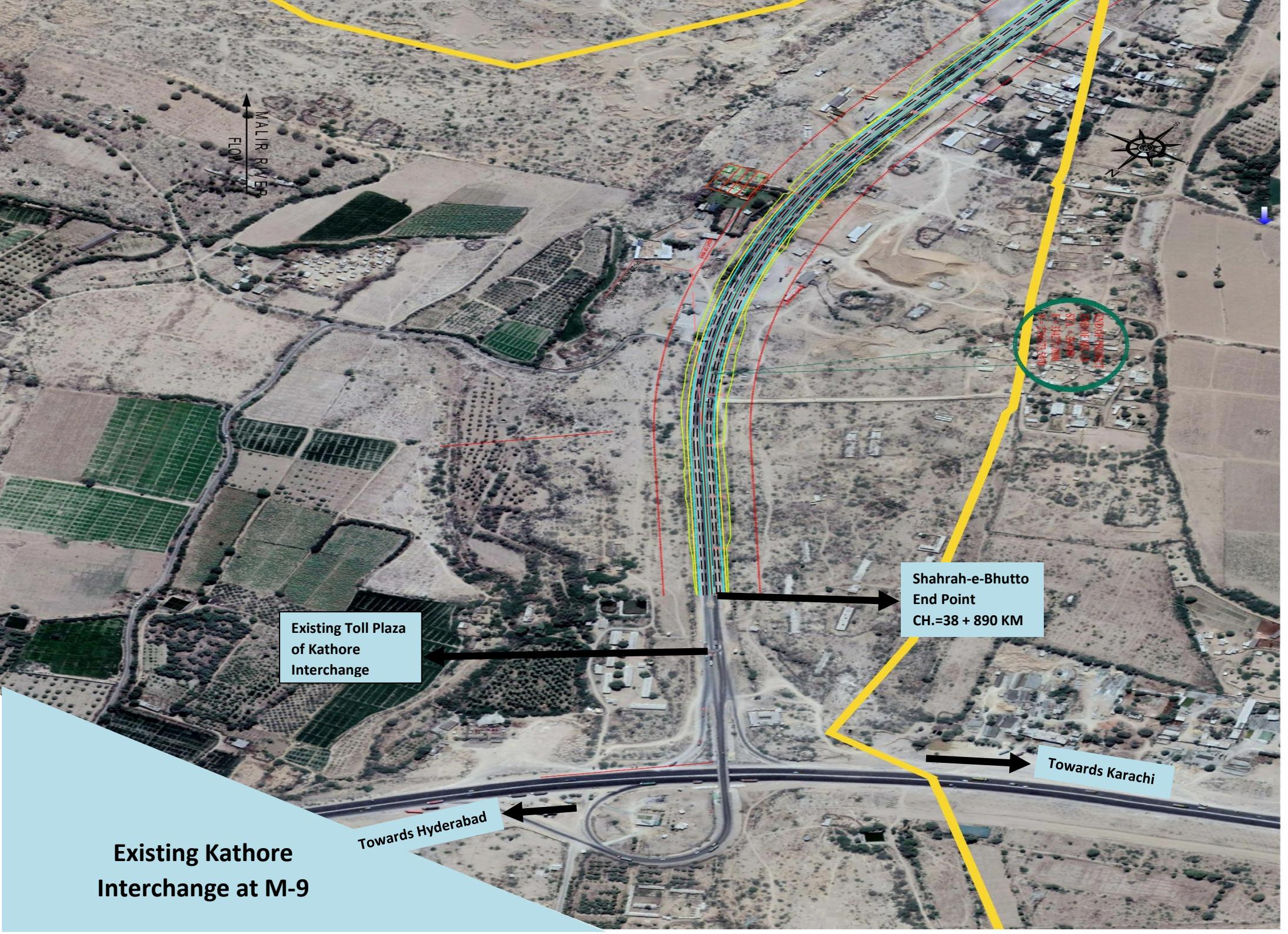
Section V – Terms of Reference

SUMMARY/ OVERVIEW OF THE ASSIGNMENT	
Procuring Agency	Local Government & Housing Town Planning Department
Assignment Title	Feasibility Study for Detailed Design & Cost Estimation of Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto Project)
Assignment Description	Under this Assignment, the Consultant is tasked with a comprehensive set of duties related to the feasibility study for detailed design & cost estimation of Kathore interchange at M-9—termination point of Shahrah-e-Bhutto Project. The key responsibilities include conducting a full suite of surveys—topographic, hydrological, geotechnical, and reconnaissance—to collect essential baseline data. The Consultant shall also perform a detailed traffic assessment, including an impact analysis, to evaluate current and future traffic patterns and their integration with the M-9 motorway. Following this, the Consultant shall develop a geometric design focused on safety and optimal traffic flow while minimizing environmental impact. The final deliverables include preparing detailed engineering designs, a bill of quantities, and detailed cost estimates that adhere to the NHA standards. Finally, the consultant will compile and submit a comprehensive feasibility report, including the designs and cost estimates, to the Procuring Agency for review and approval, all while maintaining close collaboration with key project stakeholders.
Contract Duration	Two (2) months
Contract Type	Lump-sum
Procurement Framework	Sindh Public Procurement Act, 2009, including the SPP Rules, Regulations, Orders or Instructions framed thereunder.
Market Approach	National competitive bidding
Selection Method	Quality cost-based selection
Commencement Date (Expected)	20 th March 2026, or immediately after signing the Contract.

1. ASSIGNMENT BACKGROUND

The Government of Sindh, through the Local Government & Housing Town Planning Department ('**Procuring Agency**'), initiated the Shahrah-e-Bhutto Project, a flagship public-private partnership involving a 39-km, six lane dualized expressway connecting the Jam Sadiq Bridge in Korangi to the Kathore Interchange on the Karachi-Hyderabad Motorway (M-9). The Project's first phase, a 15-km segment from Qayumabad to Quaidabad, became fully operational on 3rd June 2025, while the second segment, which extends from Quaidabad to M-9 Kathore Interchange, is slated for completion by 31st March 2026.





**Existing Kathore
Interchange at M-9**

The Project's current termination point is approximately 500 meters before the existing two-lane Kathore Interchange on the M-9 Motorway, which is currently operated and maintained by SCORE under an agreement with the NHA. The single-carriageway design of this interchange presents a substantial risk of creating a traffic bottleneck, which could lead to severe congestion, impede optimal traffic flow, and potentially deter user adoption, which in turn, could negatively impact the Project's long-term financial viability and projected revenue.

To proactively mitigate this issue, the Project stakeholders, including the NHA, have collectively decided to engage through the Procuring Agency an independent consulting firm tasked with conducting a comprehensive feasibility, which includes detailed design and cost estimation for the upgradation of Kathore Interchange at M-9 to enhance the interchange's capacity to effectively manage the anticipated traffic volume and ensure the Project's overall effectiveness and long-term success. The Consulting firm's engagement under this procurement Assignment is being carried out pursuant to the approval accorded by the Competent Authority, Chief Minister Sindh.

In this context, the Procuring Agency is inviting the Proposals from the Eligible Bidders to conduct the Feasibility Study for Detailed Design & Cost Estimation of Kathore Interchange at M-9—Termination Point of Shahrah-e-Bhutto Project (**'Assignment'**) in accordance with the Sindh Public Procurement Rules, 2010 (**'SPP Rules'**).

It is important to note that the Successful Bidder's proposed works for the Kathore Interchange under this Assignment will be executed by the NHA, through its M-9 concessionaire SCORE, in accordance with the design finalized by the Procuring Agency. Therefore, the Successful Bidder at each stage is required to maintain close coordination and discussions with the Project's all relevant stakeholders, including but not limited to the Project's concessionaire and its experts, NHA, SCORE, before submitting the final report to the Procuring Agency for final review and approval.

2. ASSIGNMENT RATIONALE AND OBJECTIVES

The Assignment's primary objective is to engage an independent Consultant to conduct a comprehensive feasibility study, including detailed design and cost estimation, for the upgradation of the Kathore Interchange at M-9 Motorway, thereby enhancing its capacity to manage anticipated traffic volume, resolve potential bottlenecks, and ensure the long-term effectiveness and financial viability of the Shahrah-e-Bhutto Project.

3. ASSIGNMENT SCOPE

The Consultant will be responsible for conducting a series of comprehensive technical studies and collecting essential baseline data to inform the proposed interchange design and feasibility, with these tasks including:

- Execute a detailed topographic survey and digital terrain modelling, followed by a thorough geotechnical and material source investigation;
- Perform comprehensive traffic assessments, which inter-alia include road safety audits and any other pre-requisite as required by the NHA, to analyze traffic flow;

- Prepare and provide a comprehensive land and utility folder for a clear determination of land and utility estimates;
- Conduct an in-depth hydrological and drainage study to assess water flow and drainage requirements;
- Conduct social & environmental assessments to evaluate potential effects;
- Prepare a comprehensive engineering design for the proposed interchange, considering the guidelines and standards set by the NHA and its relevant manuals, such as the AASHTO, with the design requiring to provide a three-dimensional layout, specifying alignment, profile, and cross-sections, particularly focusing on the design of structures like culverts, retaining walls, and pavement, and ensuring minimal environmental impact and the highest level of safety;
- Develop a comprehensive and transparent bill of quantities for all proposed interchange works, clearly documenting the methodology used to derive these quantities from the detailed design drawings;
- Prepare a meticulous cost estimation using the NHA's prevailing CSR and adhering to the NHA's general specifications;
- Prepare a draft feasibility report that includes the detailed design and cost estimates for submission among the Project's potential stakeholders for their review and feedback;
- Conduct a formal session with stakeholders to present and discuss the draft feasibility report, gathering their input;
- Update the feasibility report based on stakeholder feedback and submit the final, comprehensive report to the Procuring Agency and NHA for their record and further necessary action, including approvals.

Note: *The Consultant and their proposed Key Professional Staff under this Assignment shall be required to prepare, submit, and/ or deliver a detailed presentation covering all aspects of the final report. This presentation, in both hard and soft copies, shall be delivered and present to any forum as and when required by the Procuring Agency to facilitate the timely approval of the proposed works following the applicable laws.*

4. ASSIGNMENT DELIVERABLES & PAYMENT SCHEDULE

The Consultant shall achieve the Assignment's milestones and deliverables within a cumulative duration of two (2) months, effective from the Contract signing, which is expected in the third week of March 2026. **The proposed implementation schedule with indicative deliverables is outlined in the table below:**

Sr. #	Deliverable	Timelines	Payment ³⁸
4.1	Draft Feasibility Report Submission	T1 + 1¼ Months	30%
4.2	Stakeholders Consultation on Draft Report	T1 + 1¾ Months	30%
4.3	Final Feasibility Report Submission	T1 + 2 Months	20%
4.4	Final Feasibility Report Presentation	T1 + 2 Months	20%
Total Contract Duration		2 Months	100%

T1 = Effective from the Contract Signing Date

³⁸ Payment schedule is mentioned as a percentage (%) (divided by five being the number of Projects) of the total Contract Price.

NOTE: The successful Bidder shall provide services to the Procuring Agency for this Assignment and shall receive payments upon completion of each deliverable as specified above. Following the submission of the draft feasibility report, the Procuring Agency, with the assistance of the Bidder, will convene a stakeholders consultation session to review and provide feedback of the draft. The Bidder is responsible for the overall coordination of this session. The mandatory attendance of all proposed Key Professional Staff at this session is a crucial part of the Assignment.

5. ASSIGNMENT RFP INQUIRIES/ CLARIFICATION

Requests for clarification shall always be made in writing at least five (5) Calendar Days prior to the date of opening of bids and must be addressed or sent via mail or facsimile and e-mail (**both**) mentioned below:

Attention: Project Manager (Mega Projects)
Local Government Department

Address: Room No. 5, Ground Floor, Annexe Building, Old KBCA Building, behind Civic Centre, Gulshan-e-Iqbal, Karachi.

Phone: +92 21 99222193 **Email:** ppp.fsta@gmail.com

6. RELEVANT INFORMATION

For more information relating to the Bidding Process, **please keep visiting the websites:** <https://lgdsindh.gov.pk/> and <https://portalsindh.eprocure.gov.pk/>.

Section VI – Conditions of Contract and Standard Forms

General Conditions of Contract

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General Conditions of Contract

1. General Provisions

1.1. Definitions

1.1.1. Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) '**Applicable Law**' means the Sindh Public Procurement Act, thereunder Rules 2010;
- (b) '**Procuring Agency**' means the implementing department which signs the Contract;
- (c) '**Consultant**' means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals;
- (d) '**Contract**' means the contract signed by the Parties and all the attached documents listed in its Clause 1, i.e., General Conditions (GC), the Special Conditions (SC), and the Appendices;
- (e) '**Contract Price**' means the price to be paid for the performance of Services, in accordance with Clause 6;
- (f) '**Effective Date**' means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1;
- (g) '**Foreign Currency**' means any currency other than the currency of the PA's country;
- (h) '**GCC**' means these General Conditions of Contract;
- (i) '**Government**' means the Government of Sindh;
- (j) '**Local Currency**' means Pak Rupees;

- (k) '**Party**' means the Procuring Agency or the Consultant, as the case may be, and "Parties" means both of them;
- (l) '**Personnel**' means persons hired by the Consultant or by any Sub-Consultants and assigned to the performance of the Services or any part thereof;[
- (m) '**SC**' means the Special Conditions of Contract by which the GC may be amended or supplemented;
- (n) '**Services**' means the consulting services to be performed by the Consultant pursuant to this Contract, as described in the Terms of References;
- (o) '**Sub-Consultants**' means any person or entity to whom/ which the Consultant subcontracts any part of the Services;
- (p) '**In writing**' means communicated in written form with proof of receipt.

1.2. Law Governing Contract

1.2.1. This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the applicable law.

1.3. Language

1.3.1. This Contract is executed in the language specified in the SC, which shall be the binding and controlling language for all matters relating to meaning or interpretation of this Contract.

1.4. Notices

1.4.1. Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SC.

1.4.2. A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.

1.5. Location

1.5.1. The Services shall be performed at such locations as are specified in special condition of contract and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the Procuring Agency may approve.

1.6. Authority of Member in Charge 1.6.1. In case the Consultant consists of a joint venture/ consortium/ association of more than one individual firms, the Members hereby authorize the individual firms or specified in the SC to act on their behalf in exercising all the Consultant's rights and obligations towards the Procuring Agency under this Contract, including without limitation the receiving of instructions and payments from the PA.

1.7. Authorized Representatives 1.7.1. Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the Procuring Agency or the Consultant may be taken or executed by the officials specified in the SC.

1.8. Taxes and Duties 1.8.1. The Consultant, Sub-Consultants, and their Personnel shall pay such direct or indirect taxes, duties, fees, and other impositions levied under the Applicable Law as specified in the SC, the amount of which is deemed to have been included in the Contract Price.

1.9. Fraud and Corruption 1.9.1. If the Procuring Agency determines that the Consultant and/or its Personnel, sub-contractors, sub-Consultants, services providers and suppliers has engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices, in competing for or in executing the Contract, then the Procuring Agency may, after giving 14 days' notice to the Consultant, terminate the Consultant's employment under the Contract, and may resort to other remedies including blacklisting/ disqualification as provided in the SPP Rules.

Any personnel of the Consultant, who engages in corrupt, fraudulent, collusive, coercive, or obstructive practice during the execution of the Contract, shall be removed in accordance with Sub-Clause 4.2.

1.9.2. **Integrity Pact** – If the Consultant or any of his Sub-Consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-A to this Form of Contract, then the Client shall be entitled to:

- (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-Consultant, agents or servants;
- (b) terminate the Contract; and

(c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-Consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 1.9 A. Payment upon such termination shall be made under Sub-Clause 1.9 A after having deducted the amounts due to the Client under 19 B Sub-Para (a) and (c).

2. Commencement, Completion, Modification and Termination of Contract

1.1. Effectiveness of Contract

2.1.1. This Contract shall come into effect on the date the Contract is signed by either Parties or such other later date as may be stated in the SC. The date the Contract comes into effect is defined as the Effective Date.

2.2. Commencement of Services

2.2.1. The Consultant shall begin carrying out the Services not later than number of days after the Effective Date specified in the SC.

2.3. Expiration of Contract

2.3.1. Unless terminated earlier pursuant to Clause GC 2.6 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SC.

2.4. Modifications or Variations

2.4.1. Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.

2.5. Force Majeure

2.5.1. The failure on the part of the parties to perform their obligation under the contract will not be considered a default if such failure is the result of natural calamities, disasters and circumstances beyond the control of the parties.

2.5.2. No Breach of Contract: The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by

such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

2.5.3. Extension of Time: Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.5.4. Payments: During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

2.6. Termination

2.6.1. By the Procuring Agency: The Procuring Agency may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause GC 2.6.1. In such an occurrence the Procuring Agency shall give a not less than thirty (30) days' written notice of termination to the Consultant, and sixty (60) days' in the case of the event referred to in (e).

- (a) If the Consultant does not remedy the failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the Procuring Agency may have subsequently approved in writing;
- (b) If the Consultant becomes insolvent or bankrupt;
- (c) If the Consultant, in the judgment of the Procuring Agency has engaged in corrupt or fraudulent practices in competing for or in executing the Contract;
- (d) If, as the result of Force Majeure, the Consultant(s) are unable to perform a material portion of the Services for a period of not less than sixty (60) days;

- (e) If the PA, in its sole discretion and for any reason whatsoever, decides to terminate this Contract;
- (f) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.

2.6.2. By the Consultant: The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to PA, such notice to be given after occurrence of any of the events specified in paragraphs (a) through (c) of this Clause GC 2.6.2:

- (a) If the Procuring Agency fails to pay any money due to the Consultant pursuant to this Contract without Consultants fault;
- (b) Pursuant to Clause GC 7 hereof within forty-five (45) days after receiving written notice from the Consultant that such payment is overdue;
- (c) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (d) If the Procuring Agency fails to comply with any final decision reached as result of arbitration pursuant to Clause GC 8 hereof.

2.6.3. Payment Upon Termination: Upon termination of this Contract pursuant to Clauses GC 2.6.1 or GC 2.6.2, the Procuring Agency shall make the following payments to the Consultant:

- (a) payment pursuant to Clause GC 6 for Services satisfactorily performed prior to the effective date of termination;
- (b) except in the case of termination pursuant to paragraphs (a) through (c), and (f) of Clause GC 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

3. Obligations of the Consultant

3.1. General

3.1.1. Standard of Performance: The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the PA, and shall at all times support and safeguard the PA's legitimate interests in any dealings with Sub-Consultants or third Parties.

3.2. Conflict of Interests

3.2.1. The Consultant shall hold the PA's interests paramount without any consideration for future work and strictly avoid conflict with other Assignments or their own corporate interests.

3.2.2. Consultants not to Benefit from Commissions, Discounts, etc.: The payment of the Consultant pursuant to Clause GC 6 shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel, any Sub-Consultants, and agents of either of them similarly shall not receive any such additional payment.

3.2.3. Consultant and Affiliates not to be Otherwise Interested in Project: The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-Consultants and any entity affiliated with such Sub-Consultants, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

3.2.4. Prohibition of Conflicting Activities: The Consultant shall not engage and shall cause their Personnel as well as their Sub-Consultants and their Personnel not to engage, either directly or indirectly, in any business

or professional activities which would conflict with activities assigned to them under Contract.

3.3. Confidentiality

3.3.1. Except with the prior written consent of the PA, the Consultant and the Personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.

3.4. Insurance to be Taken Out by the Consultant

3.4.1. The Consultant (a) shall take out and maintain, and shall cause any Sub-Consultants to take out and maintain, at their (or the Sub-Consultants', as the case may be) own cost but on terms and conditions approved by the PA, insurance against the risks, and for the coverage, as shall be specified in the SC; and (b) at the PA's request, shall provide evidence to the Procuring Agency showing that such insurance has been taken out and maintained and that the current premiums have been paid.

3.5. Consultant's Actions Requiring PA's Prior Approval

3.5.1. The Consultant shall obtain the Procuring Agency's prior approval in writing before taking any of the following actions:

- (a) entering into a subcontract for the performance of any part of the Services;
- (b) appointing such members of the Personnel not listed by name in Appendix C; and
- (c) any other action that may be specified in the SC.

3.6. Reporting Obligations

3.6.1. The Consultant shall submit to the Procuring Agency the reports and documents specified in (Procuring Agency may insert appendix) hereto, in the form, in the numbers and within the time periods set forth in the said Appendix.

3.6.2. Final reports shall be delivered in CD ROM in addition to the hard copies specified in said Appendix.

3.7. Documents Prepared by the Consultant to be the Property of the Procuring Agency

3.7.1. All plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant under this Contract shall become and remain the property of the PA, and the Consultant shall, not later than upon termination or expiration of

this Contract, deliver all such documents to the PA, together with a detailed inventory thereof.

3.7.2. The Consultant may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be specified in the SC.

3.8. Accounting, Inspection and Auditing

3.8.1. The Consultant shall keep, and shall cause its Sub-Consultants to keep, accurate and systematic accounts and records in respect of the Contract, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify relevant time changes and costs.

3.8.2. The Consultant shall permit, and shall cause its Sub-Consultants to permit, the Procuring Agency and/or persons appointed by the Procuring Agency to inspect its accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the Procuring Agency if requested by the PA. The Consultant's attention is drawn to Clause 1.9.1 which provides, *inter alia*, that acts intended to materially impede the exercise of the PA's inspection and audit rights provided for under Clause 3.8 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the PA's prevailing sanctions procedures).

4. Consultant Personnel

4.1. Description of Personnel

4.1.1. The Consultant shall employ and provide such qualified and experienced Personnel and Sub-Consultants as are required to carry out the Services. The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultant's Key Personnel are described in Appendix C. The Key Personnel and Sub-Consultants listed by title as well as by name in Appendix C are hereby approved by the PA.

4.2. Removal and/or Replacement of Personnel

4.2.1. Except as the Procuring Agency may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Key Personnel, the

Consultant shall provide as a replacement a person of equivalent or better qualifications.

- 4.2.2. If the Procuring Agency finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) have reasonable cause to be dissatisfied with the performance of any of the Personnel, then Consultant shall, at the PA's written request specifying the grounds thereof, provide as a replacement a person with qualifications and experience acceptable to the PA.
- 4.2.3. The Consultant shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

5. Obligations of the PA

5.1. Assistance and Exemptions

- 5.1.1. The Procuring Agency shall use its best efforts to ensure that the Government shall provide the Consultant such assistance and exemptions as specified in the SC.

5.2. Change in the Applicable Law Related to Taxes and Duties

- 5.2.1. If, after the date of this Contract, there is any change in the Applicable Law with respect to taxes and duties which increases or decreases the cost incurred by the Consultant in performing the Services, then the remuneration and reimbursable expenses otherwise payable to the Consultant under this Contract shall be increased or decreased accordingly by agreement between the Parties, and corresponding adjustments shall be made to the amounts referred to in Clauses GC 6.2 (a) or (b), as the case may be.

5.3. Services and Facilities

- 5.3.1. The Procuring Agency shall make available free of charge to the Consultant the Services and Facilities listed under the Bid Data Sheet.

6. Payments to the Consultant

6.1. Security

- 6.1.1. The Consultant has to submit the performance security at the rate mention in SC.

6.2. Lump-Sum Contract

- 6.2.1. The total payment due to the Consultant shall not exceed the Contract Price which is an all-inclusive fixed lump-sum covering all costs required to carry out the Services described in Appendix A. Except as provided in Clause 5.2, the Contract Price may only be

increased above the amounts stated in Clause 6.2 if the Parties have agreed to additional payments in accordance with Clause 2.4.

6.3. Contract Price

6.3.1. The price payable in Pak Rupees/ foreign currency is set forth in the SC.

6.4. Payment for Additional Services

6.4.1. For purpose of determining remuneration due for additional services as may be agreed under Clause 2.4, a breakdown of the lump sum price is provided in Appendices D and E.

6.5. Terms and Conditions of Payment

6.5.1. Payments will be made to the account of the Consultant and according to the payment schedule stated in the SC. Unless otherwise stated in the SC, the first payment shall be made against the provision by the Consultant of an advance payment guarantee for the same amount, and shall be valid for the period stated in the SC. Such guarantee shall be in the form set forth in Appendix G hereto, or in such other form, as the Procuring Agency shall have approved in writing. Any other payment shall be made after the conditions listed in the SC for such payment have been met, and the Consultant has submitted an invoice to the Procuring Agency specifying the amount due.

7. Good Faith

7.1. Good Faith

7.1.1. The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure realization of objectives of this Contract.

8. Settlement of Disputes

8.1. Amicable Settlement

8.1.1. The Parties agree that the avoidance or early resolution of disputes is crucial for a smooth execution of the Contract and the success of the Assignment. The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

8.2. Dispute Resolution

8.2.1. Any dispute between the Parties as to matters arising pursuant to this Contract that cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement following the provisions specified in SC.

Special Conditions of Contract

The following Special Conditions of Contract (SCC) shall supplement and/ or amend the General Conditions of Contract (GCC). Whenever there is a conflict, the provisions herein shall prevail over those in the GCC.

GCC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract
GCC 1.1.1(a)	The Applicable Procurement Law is: Sindh Public Procurement Act and Sindh Public Procurement Rules (as prevails at the RFP advertisement time)
GCC 1.1.1(b)	The Procuring Agency's Name is: Local Government & Housing Town Planning Department, Government of Sindh
GCC 1.2.1.	The Contract shall be construed in accordance with the law of: Islamic Republic of Pakistan.
GCC 1.3.1.	The Language is: English
GCC 1.4.1.	<p>Procuring Agency:</p> <p>Attention: _____</p> <p>Address: _____</p> <p>City: _____</p> <p>Phone No: _____</p> <p>E-mail: _____</p> <p>Consultant:</p> <p>Attention: _____</p> <p>Address: _____</p> <p>City: _____</p> <p>Phone No: _____</p> <p>E-mail: _____</p>
GCC 1.5.1.	The Services shall be performed at: Karachi and the Project's locations as further specified in the TOR.
GCC 1.6.1.	<p>{The Member in Charge is [insert name of member]}</p> <p><i>Note: If the Consultant consists of a joint venture/ consortium/ association of more than one entity, the name of the entity whose address is specified in Clause SC 1.6 should be inserted here. If the Consultant consists only of one entity, this Clause SC 1.6 should be deleted from the SC.</i></p>

GCC 1.7.1. The Authorized Representatives are:

For the PA: _____

For the Consultant: _____

GCC 1.8.1. All the taxes and duties including income, service, stamp duty, and those as applicable on the offered services under this Contract shall be borne by the Consultant. The applicable taxes shall be deemed as part of the Consultant's total quoted bid.

GCC 2.1.1. The date for effectiveness of contract shall start with effect from the date of agreement signing by both the Parties.

GCC 2.1.2. The Consultant shall commence contractual services immediately after signing of agreement. Confirmation of the Professional Staff/ Key Experts' availability to start the Assignment shall be submitted to the Procuring Agency in writing (also along with the Proposal) as a written statement signed by each Expert.

GCC 2.3.1. The Contract shall remain effective for thirty (30) months; however, this stipulated period may be extended at no-cost or without any change in the Contract Price in case of a reasonable delay, acceptable to the Procuring Agency, in the Projects execution subject to the terms and conditions laid down in the RFP Document.

GCC 2.4.1. Any modification or variation of terms and conditions of this Contract, including any modification or variation of the scope of Services (except the Proposed Concessions), if required, will be made through an addendum to agreement with mutual consent of both the parties.

GCC 3.6.1. Reporting obligations include but is not limited to the following (**refer to the TOR's and GCC 6.5.1. for further details**):

- Draft Feasibility Report Submission
- Stakeholders Consultation on Draft Report
- Final Feasibility Report Submission
- Final Feasibility Report Presentation
- Any other report as part or falling within the Assignment's scope.

GCC 6.1.1. Successful Consultant, upon fourteen (14) days of issuance of the Letter of Award, shall require submitting **performance security** equivalent to ten-percent (**10%**) of the **Contract Price** in shape of **Pay Order or Demand Draft or Bank Guarantee** issued by a scheduled bank in Pakistan in favor of '**Project Manager (Mega Projects), Local Government Department**'. Discharge of the security shall take place within twenty-eight (28) days following satisfactory completion of the Procuring Agency's performance obligations.

GCC 6.3.1. The Procuring Agency shall release the payments to the successful Bidder (in case of a consortium, respective members including a National Company or a foreign firm) in **Pak Rupees** only.

GCC 6.5.1. The payments shall be made according to deliverables and schedule as specified under Section V – Terms of Reference of RFP Document.

GCC 8.2.1. Disputes shall be settled in accordance with the Arbitration Act, 1940.

Contract

THIS CONTRACT (“Contract”) is entered into this *[insert starting date of Assignment]*, by and between *[insert PA’s name]* (“PA”) having its principal place of business at *[insert PA’s address]*, and *[insert Consultant’s name]* (“Consultant”) having its principal office located at *[insert Consultant’s address]*.

WHEREAS, the Procuring Agency wishes to have the Consultant performing the services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

1. Services	1.1 The Consultant shall perform the services specified in Section V – Terms of Reference and Scope of Services,” which is made an integral part of this Contract (the ‘Services’).	
	1.2 The Consultant shall provide the reports listed in Annex B, ‘Consultant’s Reporting Obligations,’ within the time periods listed in such Annex, and the personnel listed in Annex C, “Cost Estimate of Services, List of Personnel and Schedule of Rates” to perform the Services.	
2. Term	2.1 The Consultant shall perform the Services during the period commencing <i>[insert start date]</i> and continuing through <i>[insert completion date]</i> or any other period as may be subsequently agreed by the parties in writing.	
3. Payment	3.1 Ceiling: For Services rendered pursuant to Section V, the Procuring Agency shall pay the Consultant an amount not to exceed <i>[insert amount]</i> . This amount has been established based on the understanding that it includes all of the Consultant’s costs and profits as well as any tax obligation that may be imposed on the Consultant.	3.2 Payment Conditions: Payment shall be made in Pak Rupees (PKR), no later than thirty (30) days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 5.
4. Economic Price Adjustment	4.1 Not applicable	
5. Project Administration	5.1 Coordinator: The Procuring Agency designates Mr./Ms. <i>[insert name]</i> as PA’s Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for	

DRAFT CONTRACT

payment, and for acceptance of the deliverables by the PA.

5.2 **Timesheets:** During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.

5.3 **Records and Accounts:** The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The Procuring Agency reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

6. Performance Standards

6.1 The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant shall promptly replace any employees assigned under this Contract that the Procuring Agency considers unsatisfactory.

7. Confidentiality

7.1 The Consultants shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the Procuring Agency's business or operations without the prior written consent of the PA.

8. Ownership of Material

8.1 Any studies, reports or other material, graphic, software or otherwise, prepared by the Consultant for the Procuring Agency under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and software.

9. Consultant Not to be Engaged in Certain Activities

9.1 The Consultant agrees that, during the term of this Contract and after its termination, the Consultants and any entity affiliated with the Consultant, shall be disqualified from providing goods, works or services (other than the Services or any continuation thereof) for any project resulting from or closely related to the Services.

10. Insurance

10.1 The Consultant will be responsible for taking out any appropriate insurance coverage for their personnel and equipment.

11. Assignment 11.1 The Consultant shall not assign this Contract or Subcontract any portion thereof it without the PA's prior written consent.

12. Law Governing Contract and Language 12.1 The Contract shall be governed by the laws of Islamic Republic of Pakistan, or the Provincial Government and the language of the Contract shall be English.

13. Dispute Resolution 13.1 Any dispute arising out of this Contract, which cannot be amicably settled between the parties, shall be referred to adjudication/arbitration in accordance with the Arbitration Act of 1940.

FOR THE PROCURING AGENCY

Signed by _____

Title _____

FOR THE CONSULTANT

Signed by _____

Title _____

Appendices

Standard Forms

[Note: Standard Forms provided in this RFP Document for securities are to be issued by an eligible bank mentioned in the Data Sheet. In case, a Bidder chooses to submit bid or performance security using Bank Guarantee, the relevant format shall be tailored accordingly without changing the spirit of the Forms of securities].

Form of Bid Security

(Bank Guarantee)

Guarantee No. _____
Executed on _____

(Letter by the Guarantor to the Procuring Agency)

Name of Guarantor (Scheduled Bank in Pakistan) with address: _____

Name of Principal (Bidder) with address: _____

Sum of Security (express in words and figures): _____

RFP/ Bid Reference No.: _____

RFP/ Bid Date: _____

KNOW ALL MEN BY THESE PRESENTS, that in pursuance of the terms of the RFP/ Bid and at the request of the said Principal, we the Guarantor above-named are held and firmly bound unto the _____, (hereinafter called the '**Procuring Agency**') in the sum stated above, for the payment of which sum well and truly to be made, we bind ourselves, our heirs, executors, administrators and successors, jointly and severally, firmly by these presents.

THE CONDITION OF THIS OBLIGATION IS SUCH that whereas the Principal has submitted the accompanying RFP/ Bid numbered and dated as above for _____ (Particulars of Bid) to the said Procuring Agency; and

WHEREAS, the Procuring Agency has required as a condition for considering the said Bid that the Principal furnishes a bid security in the above said sum to the Procuring Agency, conditioned as under:

- (1) that the bid security shall remain valid for a period of twenty eight (28) days beyond the period of validity of the bid;
- (2) that in the event of:
 - (a) the Principal withdraws his Bid during the period of validity of Bid, or
 - (b) the Principal does not accept the correction of his Bid Price, or
 - (c) failure of the Principal to:
 - (i) furnish the required performance security, in accordance with Sub-Clause ITC-24.2 of Instructions to Consultants, or
 - (ii) sign the proposed Contract Agreement, in accordance with Sub-Clauses ITC-9.1 & 9.2 of Instructions to Consultants,

the entire sum be paid immediately to the said Procuring Agency for delayed completion and not as penalty for the Bidder's failure to perform.

NOW THEREFORE, if the Bidder shall, within the period specified therefore, on the prescribed form presented to him for signature enter into a formal Contract Agreement with the said Procuring Agency in accordance with his Bid as accepted and furnish

within fourteen (14) days of receipt of Letter of Acceptance, a performance security with good and sufficient surety, as may be required, upon the form prescribed by the said Procuring Agency for the faithful performance and proper fulfillment of the said Contract or in the event of non-withdrawal of the said Bid within the time specified then this obligation shall be void and of no effect, but otherwise to remain in full force and effect.

PROVIDED THAT the Guarantor shall forthwith pay to the Procuring Agency the said sum stated above upon first written demand of the Procuring Agency without cavil or argument and without requiring the Procuring Agency to prove or to show grounds or reasons for such demand, notice of which shall be sent by the Procuring Agency by registered post duly addressed to the Guarantor at its address given above.

PROVIDED ALSO THAT the Procuring Agency shall be the sole and final judge for deciding whether the Principal has duly performed his obligations to sign the Contract Agreement and to furnish the requisite performance security within the time stated above, or has defaulted in fulfilling said requirements and the Guarantor shall pay without objection the sum stated above upon first written demand from the Procuring Agency forthwith and without any reference to the Principal or any other person.

IN WITNESS WHEREOF, the above bounded Guarantor has executed the instrument under its seal on the date indicated above, the name and seal of the Guarantor being hereto affixed and these presents duly signed by its undersigned representative pursuant to authority of its governing body.

Guarantor (Bank)

Witness:

1. _____

1. Signature _____

2. Name _____

Corporate Secretary (Seal)

3. Title _____

2. _____

(Name, Title & Address)

Corporate Guarantor (Seal)

Form of Performance Security

(Bank Guarantee)

Guarantee No. _____
Executed on _____
Expiry Date _____

(Letter by the Guarantor to the Procuring Agency)

Name of Guarantor (Scheduled Bank in Pakistan) with address: _____

Name of Principal (Consultant) with address: _____

Sum of Security (express in words and figures): _____

Letter of Acceptance No. _____

Dated _____

KNOW ALL MEN BY THESE PRESENTS, that in pursuance of the terms of the RFP Document and above said Letter of Acceptance (hereinafter called the Documents) and at the request of the said Principal we, the Guarantor above named, are held and firmly bound unto the _____ (hereinafter called the Procuring Agency) in the penal sum of the amount stated above, for the payment of which sum well and truly to be made to the said Procuring Agency, we bind ourselves, our heirs, executors, administrators and successors, jointly and severally, firmly by these presents.

THE CONDITION OF THIS OBLIGATION IS SUCH, that whereas the Principal has accepted the Procuring Agency's above said Letter of Acceptance for _____ (Name of Contract) for the _____ (Name of Assignment).

NOW THEREFORE, if the Principal (Consultant) shall well and truly perform and fulfill all the undertakings, covenants, terms and conditions of the said Documents during the original terms of the said Documents and any extensions thereof that may be granted by the Procuring Agency, with or without notice to the Guarantor, which notice is, hereby, waived and shall also well and truly perform and fulfill all the undertakings, covenants terms and conditions of the Contract and of any and all modifications of the said Documents that may hereafter be made, notice of which modifications to the Guarantor being hereby waived, then, this obligation to be void; otherwise to remain in full force and virtue till all requirements and Conditions of Contract are fulfilled.

Our total liability under this Guarantee is limited to the sum stated above and it is a condition of any liability attaching to us under this Guarantee that the claim for payment in writing shall be received by us within the validity period of this Guarantee, failing which we shall be discharged of our liability, if any, under this Guarantee.

We, _____ (the Guarantor), waiving all objections and defenses under the Contract, do hereby irrevocably and independently guarantee to pay to the Procuring Agency without delay upon the Procuring Agency's first written demand without cavil or arguments and without requiring the Procuring Agency to prove or to show grounds or reasons for such demand any sum or sums up

to the amount stated above, against the Procuring Agency's written declaration that the Principal has refused or failed to perform the obligations under the Contract, for which payment will be effected by the Guarantor to Procuring Agency's designated Bank & Account Number.

PROVIDED ALSO THAT the Procuring Agency shall be the sole and final judge for deciding whether the Principal (Consultant) has duly performed his obligations under the Contract or has defaulted in fulfilling said obligations and the Guarantor shall pay without objection any sum or sums up to the amount stated above upon first written demand from the Procuring Agency forthwith and without any reference to the Principal or any other person.

IN WITNESS WHEREOF, the above bounded Guarantor has executed this Instrument under its seal on the date indicated above, the name and corporate seal of the Guarantor being hereto affixed and these presents duly signed by its undersigned representative, pursuant to authority of its governing body.

Guarantor (Bank)

Witness:

1. _____

1. Signature _____

2. Name _____

3. Title _____

Corporate Secretary (Seal)

2. _____

(Name, Title & Address)

Corporate Guarantor (Seal)

Appendix A – Integrity Pact

Declaration of Fees, Commission and Brokerage etc. Payable by the Consultant

Contract No. _____

Dated _____

Contract Value: _____

Contract Title: _____

..... *[name of Consultant]* hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Sindh (GoS) or any administrative subdivision or agency thereof or any other entity owned or controlled by GoS through any corrupt business practice.

Without limiting the generality of the foregoing, *[name of Consultant]* represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, Consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with object of obtaining or inducing procurement of contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoS, except that which has been expressly declared pursuant hereto.

[name of Consultant] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with GoS and has not taken any action or will not take any action to circumvent above declaration, representation or warranty.

[name of Consultant] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained as aforesaid shall, without prejudice to any other rights and remedies available to GoS under any law, contract or other instrument, be voidable at option of GoS.

Notwithstanding any rights and remedies exercised by GoS in this regard, *[name of Supplier]* agrees to indemnify GoS for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GoS in an amount equivalent to ten times sum of any commission, gratification, bribe, finder's fee or kickback given by *[name of Supplier]* as aforesaid for purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoS.

Name of the Procuring Agency: _____

Name of the Consultant: _____

Signature: _____

Signature: _____

[Seal]

[Seal]

Appendix B – Affidavit (non-blacklisting)

[On stamp paper of PKR 500]

[Location, Date]

To: *[Name and address of PA]*

Re: **Feasibility Study, Detailed Design, and Cost Estimation of Kathore Interchange at M-9 (Termination Point of Shahrah-e-Bhutto Project).**

Dear Sir:

Pursuant to the Request for Proposal Document dated *[insert the date]* in respect of the Project, *[Insert Name of the Attorney]* hereby represents and warrants that, as of the date of this letter, *[Insert Name of Bidder]*:

- (a) is not in bankruptcy or liquidation proceedings;
- (b) has not been convicted of, fraud, corruption, collusion, or money laundering during the last five (5) years;
- (c) is not aware of any Conflict of Interest or potential Conflict of Interest arising from prior or existing contracts or relationships which could materially affect its capability to comply with the obligations under the Consultancy Contract; and
- (d) is not blacklisted by any Federal or Provincial governmental or non-governmental department/ agency in Pakistan, or any other provincial government/ governments of any foreign countries or their governmental bodies and /or International Organizations, as at the submission deadline; and
- (e) does not fall within any of the circumstances for ineligibility listed in Instructions to Consultants Clauses 18.1, 13.1, 6.1, and 2.2 (Eligibility Criteria – Bid Data Sheet) of the RFP Document;

Yours sincerely,

Authorized Signature [In full and initials]: _____

Name and Title of Signatory: _____

Name of Firm: _____

Address: _____

Appendix C – Power of Attorney

[On stamp paper of PKR 500]

[Location, Date]

Know all men by these presents, we, _____ **[insert name and address of the registered office of the firm]** do hereby constitute, appoint and authorize Mr./ Ms. _____ **[insert name and father name]** who is presently employed with us and holding the position of _____ as our Attorney, to do in our name and on our behalf, all or any of the acts, deeds or things necessary or incidental to our Bid for providing consultancy services in relation to the **Feasibility Study for Detailed Design & Cost Estimation of Kathore Interchange at M-9 (Termination Point of Shahrah-e-Butto Project) ('Assignment')**, including signing, authenticating and submission of application/ Proposals (Technical and Financial) and affidavits, participating in conferences, responding to queries, submission of information/ documents and generally to represent us in all its dealings with the Local Government & Housing Town Planning Department, any other Government entity or any person, in connection with the Assignment until culmination of the process of bidding and thereafter till the execution of relevant documents.

We hereby agree to ratify all acts, deeds and things lawfully done by our said attorney pursuant to this Power of Attorney and that all acts, deeds, and things done by our aforesaid attorney shall and shall always be deemed to have been done by us.

For and on behalf of

Authorized Signature [In full and initials]: _____

Name and Title of Signatory: _____

Name of Firm: _____

Address: _____

Witnesses:

Signature: _____

Name: _____

CNIC No.: _____

Signature: _____

Name: _____

CNIC No.: _____

Appendix D – Documents Checklist

The prospective Bidder shall provide the **checklist**, attached with Form Tech-1 (TECHNICAL PROPOSAL SUBMISSION FORM), containing information of the required documents accompanied with the Technical proposal that must be appropriately filled, signed, and stamped by the Bidder's authorized representative. **While submitting the bid, the Technical proposals need to follow the instructions as recommended below:**

- the Bidder (in case of a Consortium, each member) must consult the RFP Document to check the documents' requirement against each criterion;
- the documents are placed in order as listed below (and those as deemed necessary for qualifying the eligibility and technical evaluation criteria);
- the documents contain substantial evidence (work orders, contracts with a clear scope, and completion certificates or any other substantial evidence if the completion certificates are not available) against the claimed projects' experience and its milestones achieved;
- the documents are indexed with page numbers repeat with page numbers as mentioned below;
- the documents (Technical Proposal) do not disclose any information relating to the Financial Bid;
- the Bidder must note that the Procuring Agency's Committee, during the evaluation process, shall rely on the following information provided by the Bidder. It is the sole responsibility of the Bidder to provide the information in a proper manner as required under the Checklist.

Bidder's Name: _____
 RFP Ref. No.: _____
 Procuring Agency: _____
 Assignment Title: _____
 Submission Date: ____ / ____ / 2025 Time: ____ : ____
 Technical Proposal: ____ Pages

Sr.	Document Title with Description	Check	Page No.																									
General Requirements																												
1.	Technical and Financial proposals are in a separate and sealed envelope	<input type="checkbox"/>	N/A																									
2.	Alternative bids or proposals are not submitted	<input type="checkbox"/>	N/A																									
3.	All pages of original Proposal initialed by authorized representative of Consultants	<input type="checkbox"/>	N/A																									
4.	Checklist has been properly filled and indexed as per instruction provided above	<input type="checkbox"/>	N/A																									
Technical Proposal Requirements																												
5.	Form Tech 1: Technical Proposal Submission Form	<input type="checkbox"/>																										
6.	Form Tech 2: Consultant's Organization and Experience	<input type="checkbox"/>																										
	6.1 General Experience: Feasibility study or detailed design for construction of highways or expressways or roads																											
	<table border="1"> <thead> <tr> <th>Sr. #</th> <th>Project Title</th> <th>Work Order</th> <th>Contract Agreement</th> <th>Completion Certificate</th> </tr> </thead> <tbody> <tr> <td>I.</td> <td>Insert project title here</td> <td>Insert page number</td> <td>Insert page number</td> <td>Insert page number</td> </tr> <tr> <td>II.</td> <td>Insert project title here</td> <td>Insert page number</td> <td>Insert page number</td> <td>Insert page number</td> </tr> </tbody> </table>	Sr. #	Project Title	Work Order	Contract Agreement	Completion Certificate	I.	Insert project title here	Insert page number	Insert page number	Insert page number	II.	Insert project title here	Insert page number	Insert page number	Insert page number	<input type="checkbox"/>											
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I.	Insert project title here	Insert page number	Insert page number	Insert page number																								
II.	Insert project title here	Insert page number	Insert page number	Insert page number																								
	6.2 Relevant Experience: Detailed design for construction of highway bridges with a minimum length of 500 meters																											
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IV.	Insert project title here	Insert page number	Insert page number	Insert page number																								

8.	Form Tech 3: Comments and Suggestions on the Terms of Reference and on Counterpart Staff and Facilities to be provided by the Procuring Agency	<input type="checkbox"/>	
9.	Form Tech 4: Description of approach, methodology and work plan, appreciation and clarity of Projects, understanding of the Assignment objectives; innovativeness or suggested changes with value additions, stakeholders' management plan, existing commitments, engagements, and available strength with justification	<input type="checkbox"/>	
10.	Form Tech 5: Team Composition and Task Assignments	<input type="checkbox"/>	
11.	Form Tech 6: CVs along with the last educational degree or certificate of the Key Professional Staff	<input type="checkbox"/>	
	11.1 Team Leader	<input type="checkbox"/>	
	11.2 Principal Structural Engineer	<input type="checkbox"/>	
	11.3 Principal Highway Engineer	<input type="checkbox"/>	
	11.4 Traffic Engineer	<input type="checkbox"/>	
	11.5 Hydrology & Drainage Engineer	<input type="checkbox"/>	
	11.6 Geotechnical Engineer	<input type="checkbox"/>	
	11.7 Quantity Surveyor	<input type="checkbox"/>	
	11.8 Environmental Specialist	<input type="checkbox"/>	
12.	Form Tech 7: Staffing Schedule	<input type="checkbox"/>	
13.	Form Tech 8: Work Schedule	<input type="checkbox"/>	
14.	Appendix C- Power of Attorney – on stamp paper of required value	<input type="checkbox"/>	
15.	Appendix B – Affidavit (non-blacklisting) – on stamp paper of required value	<input type="checkbox"/>	
16.	Appendix A - Integrity Pact	<input type="checkbox"/>	
17.	Constituent Documents (Memorandum & Articles of Association or equivalent)	<input type="checkbox"/>	
18.	Registration Documents (NTN, SRB, PEC, PCTAP, as applicable)	<input type="checkbox"/>	
19.	Company Profile(s)	<input type="checkbox"/>	
20.	Audit Reports (Balance Sheets, Income and Cash Flow Statements)	<input type="checkbox"/>	
21.	Income Tax Returns	<input type="checkbox"/>	
22.	Qualification Track Record (Contracts with Completion Certificates or any other substantial evidence)	<input type="checkbox"/>	
23.	Bid Security Financial Instrument	<input type="checkbox"/>	
24.	Historical Contracts Non-Performing Details	<input type="checkbox"/>	
25.	Litigation History	<input type="checkbox"/>	
Financial Proposal			
26.	Form FIN 1: Financial Proposal Submission Form	<input type="checkbox"/>	N/A
27.	Form FIN 2: Summary of Costs inclusive of all the applicable taxes	<input type="checkbox"/>	N/A

Authorized Signature [In full and initials]: _____

Name and Title of Signatory: _____

Stamp: _____