



No. AD/PDM&I-CELL/CTA&AD/RFP/2026-27/06

**GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES
DEPARTMENT
PLANNING, DEVELOPMENT, MONITORING &
IMPLEMENTATION CELL**

**Behind Rumi Graveyard, Near Grid Station, Northern Bypass,
Karachi**

Karachi, dated: 21st July, 2026

To,

The Director (Advertisement)
Information Department
Government of Sindh
Karachi

Subject: PUBLICATION OF REQUEST FOR PROPOSAL (RFP) NOTICE.

I am directed to refer to the subject cited above and enclose herewith seven (07) copies of the Request for Proposal (RFP) Notice for the consultancy assignment of the Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.

You are requested to kindly arrange publication of the enclosed Request for Proposal (RFP) Notice in three widely circulated leading newspapers, i.e., Urdu (Daily Jang, Daily Express & Daily Ummat), Sindhi (Daily Kawish, Daily Ibrat & Daily Sobh), and English (Dawn, The News & Daily Times), at the earliest.

o/c

21/7/2026
(ASSISTANT DIRECTOR)
Planning, Development, Monitoring &
Implementation Cell
ASSISTANT DIRECTOR
Planning Dev. Monitoring & Implementation Cell
Culture, Tourism, Antiquities & Archives Department
Government of Sindh

Copy forwarded for information to:

1. P.S. to Secretary, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.
2. P.A. to Resident Director, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.
3. Office File.



GOVERNMENT OF SINDH
PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT
Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi

RFP No. AD/PDM&I-CELL/CTA&AD/RFP/2026-27/06

Dated: 21st July, 2026

NOTICE INVITING REQUEST FOR PROPOSAL (RFP)
FOR CONSULTANCY SERVICES

Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh invites sealed Electronic Proposals through SPPRA EPADS from eligible Consulting Firms/Companies having relevant registration, experience and technical capability for the following consultancy assignment under SPP Rules, 2010 (Amended up to date).

S.No	Consultancy Assignment	Procurement Method
01.	Hiring of Consultant for Preparation of Master Plan, Up-Gradation of Museum, Rest House and Beautification of External Development at Mohen-Jo-Daro (UNESCO World Heritage Site) under ADP No. 69 (UID CTAANPP-25-0001) for the Year 2026-27	Single Stage – Two Envelope Procedure (Quality & Cost Based Selection – QCBS) under Rule 46(2) of SPP Rules, 2010 (Amended up to date).

RFP Fee	Rs.10,000/- (Rupees Ten Thousand Only) Non-Refundable in shape of Pay Order / Demand Draft in favour of Executive Engineer, PDM&I Cell, CTA&AD, Government of Sindh.
Bid Security	Rs.7,500,000/- (Rupees Seven Million Five Hundred Thousand Only) in the form of Pay Order / Demand Draft / Bank Guarantee issued by a Scheduled Bank of Pakistan.

E-RFP Documents, containing detailed terms and conditions, scope of services, eligibility criteria, evaluation criteria, specifications and requirements, shall be available to the registered Consultants on the Sindh Public Procurement Regulatory Authority (SPPRA) EPADS from 23/07/2026 to 11/08/2026 on payment of the prescribed non-refundable RFP Fee on any working day, except the day of opening of proposals.

Electronic Proposals shall be submitted through SPPRA EPADS on or before 11/08/2026 at 11:00 AM. Manual proposals shall not be accepted. The Original Bid Security, along with one hard copy of the Proposal, duly signed and stamped, shall be submitted to the office of the Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi, before the proposal opening time. Technical Proposals shall be opened on 11/08/2026 at 11:30 AM in the office of the Executive Engineer, PDM&I Cell, CTA&AD, Government of Sindh.

The date, time and venue for opening of the Financial Proposals shall be communicated only to those Consultants who are declared technically qualified in accordance with the evaluation criteria.

In case of any unforeseen situation resulting in the closure of the office on the date of opening or if the Government declares a public holiday, the proposals shall be submitted/opened on the next working day at the same time through SPPRA EPADS. The Procuring Agency reserves the right to accept or reject any or all proposals, or to cancel the procurement process at any time prior to the acceptance of a proposal, in accordance with the relevant provisions of the Sindh Public Procurement Rules, 2010 (Amended up to date). In case of any ambiguity, inconsistency, or discrepancy between the Notice Inviting Request for Proposal and the Request for Proposal (RFP) Document, the provisions contained in the RFP Document shall take precedence.

EXECUTIVE ENGINEER
PDM&I CELL, CTA&AD
GOVERNMENT OF SINDH
Cell: 0320-3184642 (During Office Hours)

9-4

GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT
PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL
PROCUREMENT PLAN (FY 2026-27)

Sr. No.	Description of Procurement	Qty.	Estimated Unit Cost (PKR)	Estimated Cost (PKR Million)	Budget Allocation (PKR Million)	Funding Source	Procurement Method	Time of Procurement				Remarks
								Q1	Q2	Q3	Q4	
1	2	3	4	5	6	7	8	9	10	11	12	13
1	WORKS (ADP)											
ON-GOING /NEW SCHEMES												
1	Preparation of Master Plan, Upgradation of Museum & Rest House, and Beautification of External Development at Mohenjo-Daro (UNESCO World Heritage Site)	N/A	N/A	330.000	1.500	ADP-69	Single Stage – Two Envelope Procedure	✓				
2	Preparation of Master Plan, Upgradation of Museum & Rest House, and Beautification of External Development at Mohenjo-Daro (UNESCO World Heritage Site) – Consultancy Services	N/A	N/A	150.000	1.500	ADP-69	Single Stage – Two Envelope Procedure	✓				
3	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto	N/A	N/A	1,170.000	1,170.000	ADP-88	Single Stage – Two Envelope Procedure	✓				
4	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto– Consultancy Services	N/A	N/A	23.547	23.547	ADP-88	Single Stage – Two Envelope Procedure	✓				
TOTAL				1,673.547	1,196.547							
2	GOODS / SERVICES (DEVELOPMENT BUDGET)											
1	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto	N/A	N/A	116.669	116.669	ADP-88	Single Stage – Two Envelope Procedure	✓				
TOTAL				116.669	116.669							


ASSISTANT DIRECTOR
 Planning Dev. Monitoring & Implementation Cell
 Culture, Tourism, Antiquities & Archives Department
 Government of Sindh



**GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES
& ARCHIVES DEPARTMENT**

NOTIFICATION

No. SO(G)/CTA&AD/7-161/2024:- In pursuance of Rule 67 of Sindh Public Procurement Rules 2010 (Amended upto date); a Consultant Selection Committee (CSC) is hereby constituted for procurement of consultancy services in respect of development project executed by the Planning, Development, Monitoring & Implementation Cell. The committee shall function with the following compositions and Terms of References (ToRs):-

- | | | |
|----|---|---------------------------|
| 1. | The Resident Director (PDM&I Cell)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Chairman |
| 2. | The Executive Engineer (PDM&I Cell)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Member |
| 3. | The Deputy Secretary (General)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Member / Secretary |
| 4. | Representative of Planning & Development Department
Government of Sindh | Member |
| 5. | Representative of Finance Department
Government of Sindh | Member |

Terms of Reference:

The Committee shall:

- i) Approve and finalize the Request for Proposals (RFP) before issuance;
- ii) Scrutinize Expressions of Interest (EOIs) and shortlist consulting firms in accordance with the prescribed criteria;
- iii) Evaluate Technical and Financial Proposals in accordance with the SPPRA Rules and Regulations;
- iv) Carry out the consultant selection process in a transparent, competitive and fair manner;
- v) Recommend the successful consultant to the Competent Authority for approval; and
- vi) Perform any other function incidental to the procurement of consultancy services under the SPPRA Rules and Regulations.

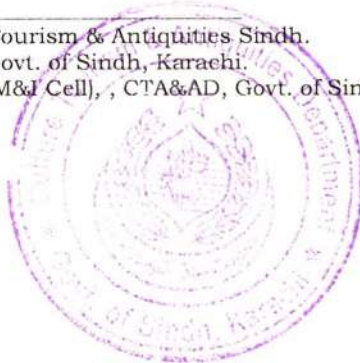
KHAIR MUHAMMAD KALWAR
Secretary to Govt. of Sindh

No. SO(G)/CTA&AD/7-161/2024

Karachi, dated the 20th July, 2026.

A copy is forwarded for information and necessary action to:-

1. The Chairman, Planning & Development Board, Govt. of Sindh, Karachi.
2. The Accountant General Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
3. The Secretary, Finance Department, Government of Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
4. The Managing Director, SPPRA, Government of Sindh, Karachi
5. The Director General (A&A), CTA&AD, Govt. of Sindh, Karachi.
6. Members (All) _____
7. PS to Minister for Culture, Tourism & Antiquities Sindh.
8. PS to Secretary, CTA&AD, Govt. of Sindh, Karachi.
9. PA to Resident Director (PDM&I Cell), , CTA&AD, Govt. of Sindh, Karachi.
10. Notification File.



(SECTION OFFICER - GEN)



**GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES
& ARCHIVES DEPARTMENT**

NOTIFICATION

No. SO(G)/CTA&AD/7-161/2024:- In pursuance of Rule 31 of Sindh Public Procurement; Rules 2010 (Amended upto date); Complaint Redressal Committee (CRC) is hereby constituted to redress any grievances arising out of the procurement process for hiring Consultancy Services in respect of development project executed by the Planning Development, Monitoring & implementation Cell. The Committee shall function with the following compositions and Terms of References (ToRs):-

- | | |
|--|-----------------|
| 1. The Secretary
Culture, Tourism, Antiquities & Archives Department
Government of Sindh, | Chairman |
| 2. Representative of Accountant General Sindh,
Office of the Accountant General Sindh, | Member |
| 3. An Independent Professional from the relevant field
Culture, Tourism, Antiquities & Archives Department | Member |

Terms of Reference:

The Complaint Redressal Committee (CRC), upon receipt of a complaint from an aggrieved firm, may, if satisfied:-

- i) Prohibit the Consultant Selection Committee from acting or deciding in a manner inconsistent with the provisions of the Act, Rules and Regulations.
- ii) Annul, wholly or partly, any unauthorized act or decision of the Consultant Selection Committee and issue appropriate directions in accordance with law.
- iii) Recommend to the Head of the Procuring Agency that the procurement proceedings be declared mis-procurement where any material violation of the Act, Rules or Regulations is established.
- iv) Confirm, modify or reverse the decision of the Consultant Selection Committee as permissible under the Sindh Public Procurement Rules.

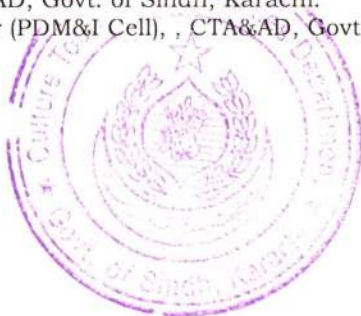
KHAIR MUHAMMAD KALWAR
Secretary to Govt. of Sindh

No. SO(G)/CTA&AD/7-161/2024 /9562

Karachi, dated the 20th July, 2026.

A copy is forwarded for information and necessary action to:-

1. The Chairman, Planning & Development Board, Govt. of Sindh, Karachi.
2. The Accountant General Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
3. The Secretary, Finance Department, Government of Sindh, Karachi.
4. The Managing Director, SPPRA, Government of Sindh, Karachi
5. The Director General (A&A), CTA&AD, Govt. of Sindh, Karachi.
6. Members (All) _____
7. PS to Minister for Culture, Tourism & Antiquities Sindh.
8. PS to Secretary, CTA&AD, Govt. of Sindh, Karachi.
9. PA to Resident Director (PDM&I Cell), , CTA&AD, Govt. of Sindh, Karachi.
10. Notification File.



(SECTION OFFICER - GEN)



GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES
DEPARTMENT
PLANNING, DEVELOPMENT, MONITORING &
IMPLEMENTATION CELL

REQUEST FOR PROPOSALS (RFP)
FOR
HIRING OF CONSULTANT
FOR

**PREPARATION OF MASTER PLAN AND UP-GRADATION OF MUSEUM,
REST HOUSE AND BEAUTIFICATION OF EXTERNAL DEVELOPMENT
OF MOHEN-JO-DARO (WORLD HERITAGE SITE OF UNESCO) ADP NO.
69 (UID CTAANPP-25-0001) FOR THE YEAR 2026–27**

**(QUALITY AND COST BASED SELECTION – QCBS)
UNDER SPPRA RULES, 2010 (AMENDED UPTO DATE)**

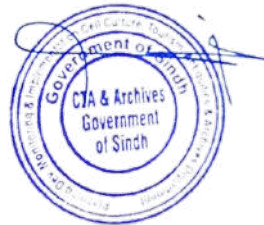
RFP No. AD/PDM&I-CELL/CTA&AD/RFP/2026-27/06

DATED: 21st July, 2026

OFFICE OF THE EXECUTIVE ENGINEER
PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT
GOVERNMENT OF SINDH

Behind Rumi Graveyard, Near Grid Station,
Northern By-Pass, Karachi.

Cell: 0320-3184642,
E-mail: pdmi@sindhculture.gov.pk



SECTION 1: LETTER OF INVITATION

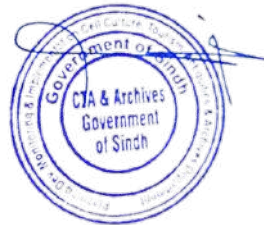
Name:
Designation:
Company:
Address:

Dear Mr. / Ms.

1. The Culture, Tourism, Antiquities & Archives Department, Government of Sindh invites proposals for **HIRING OF CONSULTANT FOR PREPARATION OF MASTER PLAN OF MOHEN-JO-DARO (WORLD HERITAGE SITE OF UNESCO) INCLUDING UP-GRADATION OF MUSEUM, REST HOUSE AND BEAUTIFICATION OF EXTERNAL DEVELOPMENT UNDER ADP NO. 69 (UID CTAANPP-25-0001) FOR THE YEAR 2026-27**. Details of the services are provided in the Terms of Reference.
2. This Request for Proposal (RFP) is addressed to the competent and qualified Consulting Firms registered with Pakistan Engineering Council (PEC) / Pakistan Council of Architects & Town Planners (PCATP).
3. The Consultant will be selected under the item # 72(c), **"QUALITY & COST BASED SELECTION (QCBS) METHOD"** and procedures described in this RFP, in accordance with the Sindh Public Procurements Rules Authority (SPPRA), 2010 (Amended upto date).
4. The RFP includes the following additional documents:
 - Section 1 – Letter of Invitation
 - Section 2 - Instructions to Consultants (including Data Sheet)
 - Section 3 - Technical Proposal - Standard Forms
 - Section 4 - Financial Proposal - Standard Forms
 - Section 5 - Terms of Reference
 - Section 6 - Standard Forms of Contract
5. It is mandatory for proposals to be made using the Standard Forms of the RFP. Proposals that are not in the prescribed format may be discarded. If any information required in the forms is found missing or written elsewhere, no credit will be given in the relevant section of the evaluation.
6. All bidders must furnish Bid security, equal to **PKR 7,500,000/- (Pak Rupees Seven Million Five Hundred Thousand Only)** in the shape of Bank Guarantee/CDR, issued by scheduled bank in Pakistan, in favor of **"Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh"** in Pak Rupees (PKR), as part of Technical Proposal, failing which shall result in rejection of the bid.

Yours sincerely,

**Culture, Tourism, Antiquities & Archives Department,
Government of Sindh**



SECTION 2: INSTRUCTIONS TO CONSULTANTS

DEFINITIONS:

- (a) "Assignment" means the Consultancy Services for **"HIRING OF CONSULTANT FOR PREPARATION OF MASTER PLAN OF MOHEN-JO-DARO (WORLD HERITAGE SITE OF UNESCO) INCLUDING UP-GRADATION OF MUSEUM, REST HOUSE AND BEAUTIFICATION OF EXTERNAL DEVELOPMENT UNDER ADP NO. 69 (UID CTAANPP-25-0001) FOR THE YEAR 2026-27"**.
- (b) "Employer" means "Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh" with which the selected Consultant signs the Contract.
- (c) "Evaluation Committee" means the committee formed by the Employer for the Evaluation of Technical & Financial Proposal of Consultant for this Assignment as per Guidelines.
- (d) "Consultant" means any firm/consortium/joint venture that may provide or provides Services to the Employer under the Contract.
- (e) "Contract" means the contract included in this RFP as section 6, when signed between the Employer and the Consultant along with all attached documents.
- (f) "Data Sheet" means such part of the 'Instructions to Consultants' stating the specific conditions.
- (g) "Day" means calendar day.
- (h) "Instructions to Consultants" means the document which provides the information required to prepare their Proposals.
- (i) "LOI" means the Letter of Invitation included in the RFP as Section 1 sent by the Employer to the Consultants.
- (j) "Personnel" means professionals and support staff provided by the Consultant or by any sub-consultant and assigned to perform the Services or any part thereof;
- (k) "Proposal" means the proposal comprising the Technical Proposal and the Financial Proposal.
- (l) "RFP" means the Request for Proposal to be prepared by the Employer for the selection of the Consultant.
- (m) "Services" means the Assignment to be performed by the Consultant pursuant to the Contract.
- (n) "Rules" means the Sindh Public Procurements Rules Authority (SPPRA), 2010 (Amended upto date).



- (o) "Sub-Consultant" means any person or entity with whom the Consultant sub-contracts any part of the Services with the approval of the Employer.
- (p) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, responsibilities of the Consultant, and required services and deliverables of the Assignment.

1. INTRODUCTION

- 1.1 The Employer named in the Data Sheet shall select the Consultant from the applicant firms in accordance with the method of selection specified in the Data Sheet.
- 1.2 Consultants are invited to submit a Technical Proposal and a Financial Proposal for Services required for the Assignment. The proposals shall be in separately marked and sealed envelopes. The signed Contract will be based on the Proposal submitted by the Consultant.
- 1.3 Consultants shall familiarize themselves with the conditions of the Assignment and take them into account while preparing their respective Proposals. Consultants may attend pre-bid meeting if indicated in Datasheet.
- 1.4 The Employer shall provide all project related information to the Consultants in a timely manner.
- 1.5 Consultants shall bear all costs associated with the preparation and submission of their Proposals and finalization of Contract. The Employer is not bound to accept any Proposal, and reserves the right to scrap the selection process at any stage prior to award of Contract, without incurring any liability thereof under Rule 35 of Sindh Public Procurements Rules Authority (SPPRA), 2010 (Amended upto date).

CONFLICT OF INTEREST

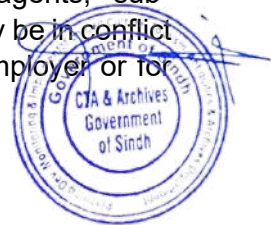
- 1.6 The Employer requires that Consultants provide professional, objective, and impartial advice and at all times hold the Employer's interest paramount, and to strictly avoid conflicts with other assignments or their own business/commercial interests.
- 1.6.1 Without limitation to the generality of the foregoing, Consultants and any of their affiliates/employees, associates, agents, sub-consultant shall be considered to have a conflict of interest and shall not be selected, under any of the circumstances set forth below:

CONFLICTING ACTIVITIES

- (i) The affiliates/employees, associates, agents, sub-consultant of a Consultant that has been engaged by the Employer to provide goods, works or services other than consulting services for a project, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, when a Consultant is hired to provide consulting services for the preparation or implementation of a project, its affiliates, shall be disqualified from subsequently providing goods or works or services other than consulting services resulting from or directly related to the Consultant's said services.

CONFLICTING ASSIGNMENTS

- (ii) A Consultant or any of its affiliates/ employees, associates, agents, sub-consultants shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant to be executed for the Employer or for another Client.



CONFLICTING RELATIONSHIPS

- (iii) A Consultant which has family relationship with a member of the Employer's staff who is directly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the assignment, (ii) the selection process for such assignment, or
- (iv) Supervision of the contract may not be awarded a contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Employer throughout the selection process and the execution of the contract.

1.6.2 Consultants have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of the Employer, or that may reasonably be perceived as having this effect. Failure to disclose situations may lead to disqualification of the Consultant or the termination of the Contract.

1.6.3 No agency or current employees of the Employer shall work as consultant under their own ministries, departments or agencies. Recruiting former government employees of the Employer to work for their former ministries, departments or agencies is acceptable provided no conflict of interest exists. When the Consultant nominates any government employee as personnel in its technical proposal, such Personnel must have written certification from their government department or employer confirming that they are on leave without pay from their official position and allowed to work full-time outside of their previous official position. Such certification shall be provided to the Employer by the Consultant as part of its technical proposal.

FRAUD AND CORRUPTION

1.7 Consultant participating in this Assignment must adhere to the highest ethical standards, both during the selection process and throughout the execution of the Contract. The Consultant directly or indirectly must be involved in or have committed corrupt, fraudulent, collusive, coercive or obstructive practices: For the purpose of this paragraph, the relevant terms are terms set forth below:

- (i) "corrupt practice" means the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence the action of a public official in the selection process or in execution of a contract;
- (ii) "fraudulent practice" means a misrepresentation or omission of facts in order to influence a selection process or the execution of a contract;
- (iii) "collusive practices" means a scheme or arrangement between two or more firms with or without the knowledge of the Employer, designed to establish prices at artificial, noncompetitive levels;
- (iv) "Coercive practices" means harming or threatening to harm, directly or indirectly, persons or their property to influence their participation in a procurement process, or affect the execution of a contract.
- (v) "obstructive practice"
 - a. deliberately destroying, falsifying, altering or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Government investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation, or



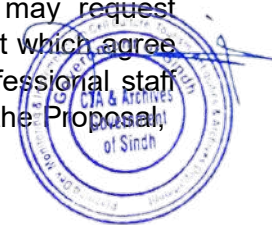
- b. Acts intended to materially impede the exercise of the Government's inspection and audit rights provided for under sub-clause below.
 - c. The Employer will reject a Proposal for award if it find that the selected Consultant recommended for the services, directly or through a third party, engaged in corrupt, fraudulent, collusive or coercive practices in competing for the Contract;
 - d. The Employer will blacklist a Consultant, including declaring ineligible, either indefinitely or for a stated period of time, to be awarded a Government contract if at any time it finds that the Consultant has, directly or through a third party, engaged in corrupt, fraudulent, collusive or coercive practices in competing for, or in executing, a Government contract;
- 1.8 Consultant shall be aware of the provisions on fraud and corruption as stated above.
- 1.9 Consultants shall furnish information on commissions and gratuities, if any, paid or to be paid by the Consultant or any of its affiliates/ employees, agents, sub-consultant to any third party relating to this Assignment and also during execution of the same if the Consultant is awarded the Contract.
- 1.10 Consultant participating in this Assignment must adhere to the highest ethical standards, both during the selection process and throughout the execution of the Contract. The Consultant directly or indirectly must be involved in or have committed corrupt, fraudulent, collusive, coercive or obstructive practices: For the purpose of this paragraph, the relevant terms are terms set forth below:
- 1.11 Consultants may submit Application in a Joint Venture of two or more firms. The applications shall be signed by all the members in the Joint Venture. Joint Venture Agreement entered into by the members shall be submitted with the Application as per Form GEN-4.
- a. One of the members which is responsible for performing the key function in Only one Proposal executing major component of the proposed contract shall be nominated as Lead member during the Proposal and bidding period and in the event of a successful bid, during contract execution. The Lead Member shall be authorized to incur liabilities and receive instructions for and on behalf of any and all members of Joint venture. This authorization shall be evidenced by submitting a power of attorney signed by legally authorized signatories of all the members of the Joint Venture as per Form GEN-5.
 - b. All members of the Joint venture shall be legally liable, jointly and severally, during the qualification and bidding period, and in the event of a successful bid, during contract execution.

ONLY ONE PROPOSAL

- 1.12 Consultant may only submit one Proposal. If a Consultant submits or participates in more than one Proposal, such Proposals shall be disqualified.

PROPOSAL VALIDITY

- 1.13 The Data Sheet indicates how long consultants' Proposals must remain valid after the submission date. During this period, consultant shall maintain the availability of all professional staff nominated in the Proposal. The Employer will make its best effort to complete award of Contract within this period. However, the Employer may request Consultants to extend the validity period of their Proposals. All the Consultant which agree to such extension shall confirm that they maintain the availability of the professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal.



Consultants may submit new staff in replacement, possessing at least equivalent qualification & experience of the earlier nominated staff, which would be considered in the final evaluation for Contract award. Consultants which do not agree have the right to refuse to extend the validity of their Proposals.

2. CLARIFICATION AND AMENDMENT OF RFP DOCUMENTS

- 2.1 Consultant may request a clarification of any of the RFP documents till the date indicated in the Data Sheet. Any request for clarification must be sent in writing, or by Email to the Employer's address indicated in the Data Sheet. The Employer will respond in writing or by email (including an explanation of the query but without identifying the source of inquiry) to all Consultants. Should the Employer deem it necessary to amend the RFP as a result of a clarification, it shall do so following the procedure under para.
- 2.2 At any time before the submission of Proposals, the Employer may amend the RFP by issuing an addendum in writing or by Email. The addendum shall be sent to all and will be binding on them. Consultant shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Employer may, if considered necessary & if the amendment is substantial, extend the deadline for submission of the Proposals.

3. PREPARATION OF PROPOSALS

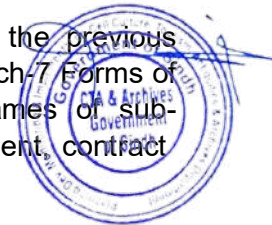
- 3.1 The Proposal, as well as all related correspondence exchanged by the Consultants and the Employer, shall be written in English.
- 3.2 In preparing their Proposal, the Consultants are expected to examine in detail the documents comprising the RFP. Material deficiencies in providing the information requested may result in rejection of a Proposal.
- 3.3 While preparing the Technical Proposal, the Consultants must give particular attention to the following:
- a. In case of a joint venture, all partners shall be jointly and severally liable and shall indicate who will act as the leader of the joint venture.
 - b. Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) may be submitted for each position.

TECHNICAL PROPOSAL

- 3.4 The Technical Proposal shall provide the information indicated in the following paras from (a) to (f) using the attached Form of Section 3,

Technical Proposal shall also accompany Bid Security.

- (a) A general description of the Consultant, proof of valid legal registration/incorporation of the Consultant, Proof of Certificate of registration with Income Tax and Sales Tax under Sindh Revenue Authority, declaration of no litigation & blacklisting, are required in Gen. Forms of Section – 3.
- (b) A proof of financial soundness of the Consultant indicating financial capacity of the Consultant is required in Form Tech – 1 of Section 3.
- (c) A brief description of the Consultants' organization and an outline of the previous experience on assignments of similar nature are required in Tech-2 to Tech-7 Forms of Section 3. For each assignment, the outline should indicate the names of sub-consultants/ professional staff who participated, duration of the assignment, contract



amount, and Consultant's involvement. Information should be provided only for those assignments for which the Consultant was formally and legally engaged by the Employer as the sole Consultant or lead Member with in the Joint Venture. Assignments completed by individual professional staff working privately or through other consulting firms cannot be claimed as the experience of the Consultant, or that of the Consultant's associates, but can be claimed by the professional staff themselves in their CVs. Consultant should be prepared to substantiate the claimed experience, if so requested by the Employer.

- (d) The list of the proposed professional staff team by area of expertise, the position that would be assigned to each staff team member, and their tasks (Form TECH-8 of Section 3).
- (e) CVs of the professional staff signed by the staff themselves and by the authorized representative of the firm/JV (Form TECH-9 of Section 3) along with their computerized national identity card numbers.
- (f) Estimates of the staff input (staff-months) needed to carry out the Assignment (Form TECH-10 of Section 3). The staff-months input should be indicated separately for home office and field activities.

3.5 The Technical Proposal shall not include any financial information. A Technical Proposal containing financial information shall be declared non responsive.

FINANCIAL PROPOSAL

- 3.6 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the Assignment, as a lump sum. If appropriate, these costs should be broken down by activity.
- 3.7 All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

TAXES

- 3.8 The Consultant is subject to all applicable taxes at the time of contract, or later during the contract, levied by the Government. Any such amounts shall be included in the Financial Proposal, and shall be the sole responsibility of the Consultant.

4. SUBMISSION, RECEIPT, AND OPENING OF PROPOSALS

- 4.1 Bids shall be submitted online through EPADS (eprocure.gov.pk) before the deadline stated in the NIT.
- 4.2 Technical Proposals will be opened online first and evaluated without reference to price and technical evaluation report shall be communicated to the bidders at least Seven (07) days prior to opening of Financial Proposal.
- 4.3 Financial Proposals of only technically qualified bidders will then be opened online through EPADS.
- 4.4 Financial Proposals of disqualified bidders shall not be opened and sealed envelope of bid security shall be returned to the bidder.
- 4.5 If a Financial Proposal is mistakenly enclosed in the Technical Proposal, the entire bid shall be rejected.
- 4.6 If any bidder elects to submit alternative bid(s) / proposal(s), both bids ORIGINAL and ALTERATIVE will be rejected straightaway.
- 4.7 Bids with vague conditions such as "subject to prior confirmation", "subject to immediate acceptance" etc. shall be rejected.



- 4.8 PDM&I Cell shall upload the Final Bid Evaluation Report on the websites of the Authority (EPADS) and PDM&I Cell, and shall also intimate all bidders, at least three (3) working days prior to the issuance of the Letter of Acceptance

5. PROPOSAL EVALUATION

- 5.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultants shall not contact the Employer or any of its officers/Employee on any matter related to the Consultant's Technical and/or Financial Proposal. Any effort by the consultant directly or indirectly to influence the Employer in the examination, evaluation, ranking of Proposals, and recommendation for award of Contract may result in the rejection of the Proposal.

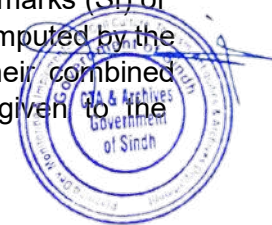
The Evaluation Committee, while evaluating Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded

EVALUATION OF TECHNICAL PROPOSALS

- 5.2 The Evaluation Committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it does not respond to the eligibility criteria of the RFP, and particularly the Terms of Reference or if it fails to achieve the minimum technical score indicated in the Data Sheet.

OPENING AND EVALUATION OF FINANCIAL PROPOSALS

- 5.3 After the technical evaluation is completed, the Employer shall inform the Consultants, the technical scores obtained by their respective Technical Proposals, and shall notify those Firms whose Proposals did not meet the minimum qualifying mark or were considered non responsive to the RFP and TOR, that their Financial Proposals shall be returned unopened after completing the selection process. The Employer shall simultaneously notify in writing or by Email to the Consultants that have secured the minimum qualifying mark, the date, time and location for opening the Financial Proposals. The Consultant's attendance at the opening of Financial Proposals is optional. The opening date shall be set so as to allow interested Consultants sufficient time to make arrangements for attending the opening.
- 5.4 Financial Proposals shall be opened publicly in the presence of the consultants' representatives who choose to attend. The name of the Consultants, and their respective technical scores shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded.
- 5.5 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures, the formers will prevail. In addition to the above corrections, as indicated under para. 3.6, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items. In case an activity or line item is quantified in the Financial Proposal differently from the Technical Proposal, no corrections are applied to the Financial Proposal in this respect.
- 5.6 The lowest evaluated Financial Proposal will be given the maximum financial marks (Sf) of 100 points. The financial marks (Sf) of the other Financial Proposals will be computed by the formula given in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) marks using the score (T = the score given to the



Technical Proposal; P = the score given to the Financial Proposal as defined in Data Sheet. The Consultant achieving the highest combined technical and financial score will be awarded the contract.

6. NEGOTIATION

- 6.1 In case of failure, refusal or inability of the Consultant finalized in the manner as stated above, the Employer shall proceed to negotiate with the next-ranked Consultant. Representatives conducting negotiations on behalf of the consultant must have written authority to negotiate and conclude a Contract.

TECHNICAL & FINANCIAL NEGOTIATION

- 6.2 Negotiations will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, and organization and staffing. The Employer and the Consultant will finalize the Terms of Reference, staffing schedule, work schedule, logistics, and reporting. These documents will then be incorporated in the Contract as "Description of Services". Special attention will be paid to clearly defining the inputs and facilities required from the Employer to ensure satisfactory implementation of the assignment. The Employer shall prepare minutes of negotiations which will be signed by the Employer and the Consultant.
- 6.3 If applicable, it is the responsibility of the Consultant, before starting financial negotiations, to contact the tax authorities to determine the tax amount to be paid by the Consultant under the Contract.

AVAILABILITY OF PROFESSIONAL STAFF

- 6.4 Having selected the Consultant on the basis of, among other things, an evaluation of proposed professional staff, the Employer expects to finalize a Contract on the basis of the professional staff named in the Proposal. Before contract finalization, the Employer shall require assurances that the professional staff will actually be available. The Employer shall not consider substitutions during contract finalization unless both parties agree that undue delay in the selection process makes such substitution unavoidable or for reasons such as death or medical incapacity. If this is not the case and if it is established that professional staff were offered in the Proposal without confirming their availability, the Consultant may be disqualified on the grounds of willful misrepresentation. Any proposed substitute shall have equivalent or better qualifications and experience than the original candidate.

CONCLUSION OF NEGOTIATIONS

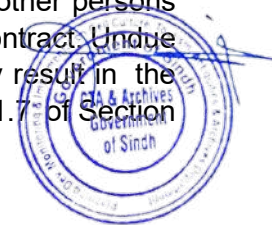
- 6.5 Contract finalization will conclude with a review of the Contract to correct any computational and typographical errors. To complete negotiations the Employer and the Consultant will initial the agreed Contract. If negotiations fail, the Employer will invite the Consultant whose Proposal received the second highest score to negotiate a Contract.

7. AWARD OF CONTRACT

- 7.1 After completing negotiations, the Employer shall award the Contract to the Consultant and promptly notify all consultants who have submitted proposals.
- 7.2 After award of Contract, the Consultant is expected to commence the Assignment on the date and at the location specified in the Data Sheet.

8. CONFIDENTIALITY

- 8.1 Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process until the publication of the award of Contract. Undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal and may be subject to the provisions of clause 1.7 of Section 2.



9. BID SECURITY

- 9.1 All Consultants must furnish Bid Security, equal to **PKR 7,500,000/- (Pak Rupees Seven Million Five Hundred Thousand Only)**, in the shape of Bank Guarantee/CDR, issued by a AA rated scheduled bank in Pakistan, in favor of **“Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh”**, as part of Technical Proposal, failing which shall result in rejection of the bid.
- 9.2 The proceeds of the bid Security shall be payable to the Employer, on the occurrence of any of the following:
- i. If the Consultant withdraws the bid during the bid validity period specified in the Data Sheet;
 - ii. If the Consultant, having been notified as successful refuses to sign the Contract within the timeframe.
 - iii. If the Consultant fails or refuses to furnish the Performance Guarantee.
 - iv. If it is established, beyond any reasonable doubt, that Consultant has exploited the selection process by any means or divulged confidential information acquired during the selection process.

10. PERFORMANCE GUARANTEE

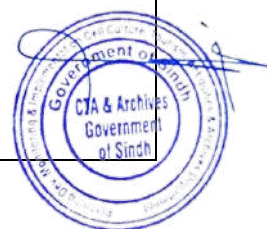
- 10.1 The Successful Consultant has to furnish a Performance Guarantee 10 % of the contract amount, in the shape of Bank Guarantee/CDR, issued by a AA rated scheduled bank in Pakistan, in favor of **“Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh”** as per the requirement of Contract.



INSTRUCTIONS TO CONSULTANTS

DATA SHEET

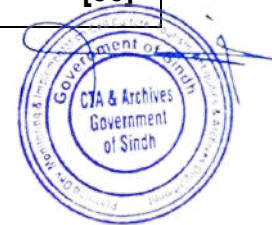
Paragraph Reference	
1.1	Name of the Assignment: "Preparation of Master Plan and Upgradation of Museum, Rest House, and Beautification of Mohenjo Daro" The Name of the PA's official(s): Executive Engineer, Culture, Tourism, Antiquities & Archives Department Government of Sindh Address: Behind Rumi Graveyard, Near Grid Station at Northern By-Pass, Karachi Cell: 0320-3184642 E-mail: pdmi@sindhculture.gov.pk
1.2	The method of selection is: Quality and Cost Based Selection (QCBS) QCBS: 80:20 The Edition of the Guidelines is: The Sindh Public Procurement Rules, 2010.
1.3	Financial Proposal to be submitted together with Technical Proposal: Yes
1.4	The PA will provide the following inputs and facilities: Dedicated staff for liaison & coordination.
1.5	The Proposal submission address is: Office of the Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi. Proposals must be submitted through SPPRA EPADS Online Portal System no later than 11th August, 2026 at 11:00 AM and the Technical Proposals shall be opened on the same day at 11:30 AM.
2.1	The Procuring Agency will select a Consulting Firm on the basis of Post qualification and the following information shall be provided with the proposal: • Name, address, phone, fax numbers & Email address of the firm. • Yearly turnover of the firm for the last three years including income statement and balance sheets. • General experience of the firm in last ten years or so in similar nature of work and list of ongoing projects in this respect including name of client and value of assignment with main month inputs to be provided separately. • Organization of the firm, list of the permanent technical staff (both for lead and associate firm) with qualification, experience. PEC registered Consultants / JV Partners / Associated Firms registered with Pakistan Engineering Council renewal upto 2026 with (Project Profile Code # 1201, 1226, 1231, 1235 and Services Codes 0531, 0537, 0544 and 0546). • Income tax status of the last three years. • Affidavit on stamp paper to the effect that the firm has never been black listed nor any contract rescinded in past for non-fulfilment of contractual obligations. • National Tax Number. • Valid Registration with SRB. • Three years audited report of the firm.



1.6	The expected date for commencement of consulting services shall be within fifteen (15) days from the date of signing of the Contract or as directed by the Procuring Agency.
9.1	Proposals validity shall not be more than 90 days in case of National Competitive Bidding (NCB) and 120 days in case of International Competitive Bidding (ICB).
9.2	The consultants shall submit bid security of 5% of the bid price along with financial proposal, in form of pay order / bank draft in favor of the Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh.
10.1	Clarifications may be requested not later than five days before the proposal submission date. The address for requesting clarifications is: Executive Engineer Planning, Development, Monitoring & Implementation Cell Culture, Tourism, Antiquities & Archives Department Government of Sindh Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi. Cell: 0320-3184642 E-mail: pdmi@sindhculture.gov.pk
12	The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English. However, it is desirable that the firm's Personnel have a working knowledge of the national and regional languages of Islamic Republic of Pakistan.
6.1	Not Applicable
11.2	The estimated number of professional staff-months required for the assignment is:
13.1	The format of the Technical Proposal to be submitted is: Full Technical Proposal
13.2 (vii)	Training is specific component of this assignment No.
14.1	Reimbursable expenses: • Field Surveys and Data Collection • Travel and Transportation
15.1	Amounts payable by the PA to the Consultant under the contract to be subject to local taxation, stamp duty and service charges, if applicable: Yes
16.2	Consultant must submit Technical Proposal and Financial Proposal on EPADS.
20.1	Expected date and address for contract negotiations: To be announced later.



21.1	Criteria, Sub-Criteria, and Point System for the Evaluation of Full Technical Proposals (i) Specific Experience of the Consulting Firms Relevant to the Assignment 1. 04 marks for each project relevant to the assignment master planning projects, carried out as a single / lead firm. A maximum of 2 relevant projects will be considered for full marks. "In case similar project carried out as associate / joint venture firm, 01 mark for each similar project will be considered. [08] 2. 04 marks for each project relevant to the assignment Infrastructure design projects carried out as a single / lead firm. A maximum of 2 relevant projects will be considered for full marks. "In case similar project carried out as associate / joint venture firm, 01 mark for each similar project will be considered. [08]
	3. 04 marks for each project relevant to the assignment research, Development of By-Laws projects carried out as a single / lead firm. A maximum of 2 relevant projects will be considered for full marks. "In case similar project carried out as associate / joint venture firm, 01 mark for each similar project will be considered. [08] Total Points for Criterion (i): [24]
	II. Adequacy of the Proposed Methodology and Work Plan in Responding to the Terms of Reference 1. Technical approach and methodology [10] 2. Work Plan [04] 3. Organization and staffing [08] 4. Comments on TOR [03] 5. Concept Plan/ Preliminary Planning Concept [15] Total Points for Criterion (ii): [40]
	III. Key Professional Staff Qualifications and Competence for the Assignment. 1. Team Leader/Principal Architect (01 No.) [05] 2. Archaeologist/ Heritage Specialist (01 No.) [04] 3. Senior Architect/Conservation Architect [04] 4. Senior Urban Planner (01 No.) [03] 5. Legal Expert (01 No.) [02] 6. GIS & Remote Sensing Specialist (01 No.) [02] 7. Environment Specialist (01 No.) [03] 8. Urban & Regional Economists (01 No.) [03] 9. Municipal Services Engineers (01 Nos.) [02] 10. Roads and Transportation Engineers (01 Nos.) [02] 11. Electrical Engr (01 No.) [02] 12. Mechanical Engr (01 No.) [02] 13. Social Scientist (01 No.) [02] Total Points for Criterion (iii): [36]



	The number of points to be assigned to each of the above positions or disciplines shall be determined considering the following three sub-criteria and relevant percentage weights: <table> <tr> <td>1. General qualifications (Including registration with relevant professional bodies.)</td><td>30%</td></tr> <tr> <td>2. Adequacy for the assignment</td><td>60%</td></tr> <tr> <td>3. Experience in region and language</td><td>10%</td></tr> <tr> <td>Total Weight</td><td>100%</td></tr> </table> Total points of criteria (i), (ii) & (iii) [100] The minimum technical score (St) required to pass is [70 points] Technical Proposal Weight [80%] Financial Proposal Weight [20%]	1. General qualifications (Including registration with relevant professional bodies.)	30%	2. Adequacy for the assignment	60%	3. Experience in region and language	10%	Total Weight	100%
1. General qualifications (Including registration with relevant professional bodies.)	30%								
2. Adequacy for the assignment	60%								
3. Experience in region and language	10%								
Total Weight	100%								
	The Procedure of open competitive bidding will be Single Stage – Two Envelope. The type of contract will be Lump Sum Contract (Deliverable Based). In addition, the consultants will be required to submit the following, along with their Technical Proposal, for being "Eligible" for further evaluation process. - Average annual turnover (for the last three years, duly certified) shall not be less than PKR 500 million. - Affidavit that consultants have never been black listed; - Firms' Litigation History; - Firms' valid NTN, GST & SRB Registration Certificates; - Firms' Incorporation Certificate and valid PEC Registration Certificate with Project Profile Codes 1201, 1203, 1204, 1205 & 1232 and Service Codes 0531, 0537, 0544 & 0546 (or equivalent applicable codes under the latest PEC Byelaws). - Experts' registration with relevant professional bodies. The Consultant fulfilling the following basic eligibility criteria shall only be considered for further evaluation (relevant documents to be attached). In case of Joint Venture, Lead Partner must fulfil the Eligibility Criteria. - The Consultant/Firm shall possess valid PEC registration with Project Profile Codes 1201, 1203, 1204, 1205 & 1232 and Service Codes 0531, 0537, 0544 & 0546 (or equivalent applicable codes under the latest PEC Byelaws). Documentary evidence shall be submitted with the Technical Proposal. - Valid PCATP Registration of at least one Master Planner, two Architects & one Archaeologist (each having over 10 years' Experience). - Valid Certificate of Company's registration with SECP or Registrar of Firms. - Valid Certificate of registration with Income Tax and Sales Tax under Sindh Revenue Authority or relevant Authority (as applicable). Foreign firms must attach similar certificate from their home country. - Affidavit on non-judicial stamp paper that non-performance of a contract did not occur within the last ten years based on information on all settled disputes or litigation. No litigation is pending between the Consultant and a government department, body or agency. - Judicial Affidavit declaring "Neither the firms nor its Directors, Stakeholders, as a whole or as a part of the firm have ever been blacklisted/defaulted by any government agency/department/organization". - Provide separate undertaking that the information supplied by the firm is correct. (Form GEN-6). - The Consultant shall properly understand all main issues related to the assignment and other relevant design/technical aspects that may not have been considered in the TORs. The Consultant shall provide detailed methodology to address such aspects by using advanced and innovative solutions. The timing and duration of all activities shall be provided by the Consultant which are appropriate & consistent with the Assignment. (Form TECH-11).								
24.2	Successful consultant is required to submit performance security in form of pay order, demand draft or bank guarantee. The amount of performance security will be equivalent to 10% of the contract amount.								
5.1	Consultant undertakes to sign Integrity Pact for the procurement estimated to exceed Pak Rs.2.5 million.								

SECTION 3: TECHNICAL PROPOSAL - STANDARD FORMS

Refer to Reference Paragraph 13.1 of the Data Sheet for format of Technical Proposal to be submitted, and paragraph 13.2 of Section 2 of the RFP for Standard Forms required.

GEN-1	Technical Proposal Submission Form
GEN-2	Information Form
GEN-3	JV Information Summary
GEN-4	Joint Venture Agreement (Applicable to Joint Venture Only)
GEN-5	Power of Attorney for Lead Member of Joint Venture (Applicable to Joint Venture Only)
GEN-6	Affidavit of Correctness
GEN-7	Litigation History
TECH-1	Financial Soundness
TECH-2	Consultant's Experience (Summary of Similar Nature Project Completed in Last 10 Years)
TECH-3	Consultant's Experience (Detail of Similar Nature Project Completed in Last 10 Years)
TECH-4	Consultant's Experience (Summary of Similar Nature Project in hand)
TECH-5	Consultant's Experience (Detail of Similar Nature Project in Hand)
TECH-6	Consultant's Experience (Summary of Medical Equipment Planning Projects Completed in Last 10 Years)
TECH-7	Consultant's Experience (Detail of Medical Equipment Planning Projects Completed in Last 10 Years)
TECH-8	Team Composition and Task Assignments
TECH-9	Curriculum Vitae (CV) for Proposed Professional Staff
TECH-10	Staffing Schedule
TECH-11	Work Schedule



FORM GEN-1 TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To: [Name and address of Employer]

Dear Sir,

We, the undersigned, offer to provide Consultancy Services for _____ in accordance with your Request for Proposal dated _____ and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope.

We are submitting our Proposal in Joint Venture with: [Insert a list with full name and address of each JV member.

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If contract negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in Paragraph Reference 1.13 of the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in Paragraph Reference 7.2 of the Data Sheet.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory:

Name of Firm:

Address:

Delete in case of no Joint Venture.



FORM GEN-2 GENERAL INFORMATION

Applicant (or each Member of a Joint Venture) applying for consultancy services is required to complete the information in this form. Nationality information is also to be provided for foreign owners or Consultants who are forming part of the Joint Venture as required under the PEC Bye-Laws for Joint Venture.

1.	Name of Consultant	
2.	Head Office Address	
3.	Telephone	
4.	Fax	
5.	Type of Organization	
6.	Place of Incorporation/Registration	Year of incorporation/registration
7.	PEC/PCATP Registration No:	Validity:
8.	NTN#	
9.	Name, Designation and Mobile Number of Consultant's Representative	

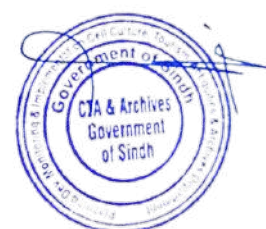
DETAIL OF OWNERS/ DIRECTORS

S. NO	NAME	DESIGNATION	NATIONALITY
1.			
2.			
3.			
4.			
5.			



FORM GEN-3 JOINT VENTURE SUMMARY

NAME OF ALL MEMBERS OF A JOINT VENTURE
1. Lead Member
2. Member
3. Member
4. Member
5. Member
6. Member



FORM GEN-4 JOINT VENTURE AGREEMENT (APPLICABLE TO JOINT VENTURE ONLY)

(Should be a Formal JV agreement on a Stamp Paper of value PKR 1,000) To:

[Name and address of the Leading Member firm] who for the purpose of this Agreement shall hereinafter called "Lead Member"

[Name and address of the Member firm]

who for the purpose of this Agreement shall hereinafter called "Member". They hereby declare:

6. That they will legalize a Joint Venture in case that a Contract for the Consultancy Services of _____ is awarded to their group.
 7. That they have nominated _____ (name of the Lead member) as the Lead Member of the Joint Venture.
 8. That they authorized Mr./Ms. (name of the person who is authorized to act as the Representative on behalf of the Joint Venture) to act as the JV's Representative in the name and on the behalf of their Joint Venture.
 9. That all members of the Joint Venture shall be liable jointly and severally for the execution of the Contract.
 10. That this Joint Venture is constituted for the purpose of the execution of the under this contract.
 11. That if the Employer accepts the Bid of this Joint Venture it shall not be modified in its composition or constitution until the completion of Contract without the prior consent of the Employer.
 12. That each member's share of the Work, stated as percentage of the total contract amount, shall be as follows.
-
1. Signed for and on behalf of
[Name of the Lead Member]

Signature
Name:
Designation:
Date:
Seal
 2. Signed for and on behalf of
[Name of the Lead Member]

Signature
Name:
Designation:
Date:
Seal



FORM GEN-5 POWER OF ATTORNEY FOR LEAD MEMBER OF JOINT VENTURE

[To be printed on a PKR 100 stamp paper]

Whereas the PDM&I Cell, Karachi has invited Application for_____.

Whereas, and (collectively the "Joint Venture" and individually as the "Member") being members of the Joint Venture are interested in Providing Consultancy services in accordance with the terms and conditions of the Request for Proposal and:

Whereas, it is necessary for the JV to designate one of the JV Member as the Lead Member with all necessary power and authority to do for and on behalf of the JV, all acts, deeds and things as may be necessary in connection with the JV's Proposal for the Project and its execution.

NOW THEREFORE KNOW ALL MEAN BY THESE PRESENTS

We, having our registered office at, M/s., having our registered office at, and M/s., having our registered office at, [the respective names and addresses of the registered office] (hereinafter collectively referred to as the "Principals") do hereby irrevocably designate, nominate, constitute, appoint and authorize M/s, having its registered office at, being one of the Member of the Joint Venture, as the Lead Member and true and lawful attorney of the Joint Venture (hereinafter referred to as the "Attorney") and hereby irrevocably authorize the Attorney (with power to sub- delegate) to conduct all business for and on behalf of the JV and any one of us in the event the Joint Venture is awarded the Contract, during the execution of the contract, and in this regard, to do on our behalf and on behalf of the Joint Venture, all or any of such acts, deeds or things as are necessary or required or incidental to the submission of its bid for the Project, including but not limited to signing and submission of all applications, Bids and other documents and writings, participate in bidders' and other conferences, respond to queries, submit information/ documents, sign and execute contracts and undertakings consequent to acceptance of the bid of the JV and generally to represent the JV in all its dealings with the Authority.

AND hereby agree to ratify and confirm and do hereby ratify and confirm all acts, deeds and things lawfully done or caused to be done by our said Attorney pursuant to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Attorney in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us/ JV. IN WITNESS WHEREOF WE THE PRINCIPALS ABOVE NAMED HAVE EXECUTED THIS POWER OF ATTORNEY ON THIS _____DAY _____OF 20**.

For:
(Signature)
(Name, Title and Address)

For:
(Signature)
(Name, Title and Address)

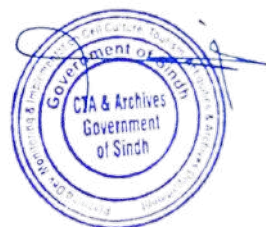
Witnesses:

- 1.
- 2.



(Executants (To be executed by all the Members of the Joint Venture) Notes:

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the Applicable Law and the charter documents of the executant(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.
- Also, wherever required, the applicant should submit for verification the extract of the charter documents and documents such as a resolution/power of attorney in favor of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the applicant.
- For a Power of Attorney executed and issued overseas, the document will also have to be legalized by the Pakistani Embassy and notarized in the jurisdiction where the Power of Attorney is being issue.



Form GEN-6 AFFIDAVIT FOR CORRECTNESS OF INFORMATION

(To be printed on PKR 100 Stamp Paper)

Name: (Applicant or member of Joint Venture)

I, the undersigned, do hereby certify that all the statements made in the Pre- Qualification Forms and in the supporting documents are true, correct and valid to the best of my knowledge and belief and may be verified by employer if the Employer, at any time, deems it necessary.

The undersigned hereby authorize and request the bank, person, firm or corporation to furnish any additional information requested by the Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh deemed necessary to verify this statement regarding my (our) competence and general reputation.

The undersigned understands and agrees that further qualifying information may be requested and agrees to furnish any such information at the request of the PDM&I Cell.

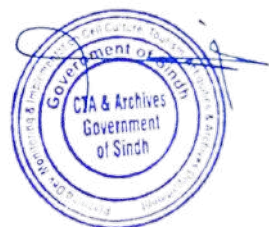
PDM&I Cell undertakes to treat all information provided as confidential.

Signed by an authorized Officer of the firm

Title of Officer _____

Name of Firm _____

Date _____



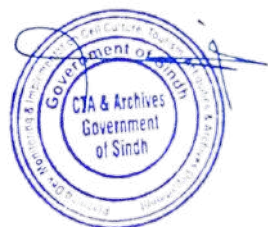
FORM GEN-7 LITIGATION HISTORY FOR THE LAST 10 YEARS

Name: _____

(Applicant or Member of Joint Venture)

DESCRIPTION OF CONTRACT	YEAR	NAME OF CLIENT, CAUSE OF LITIGATION AND MATTER IN DISPUTE	DISPUTED AMOUNT (CURRENT VALUE IN PKR OR US \$ EQUIVALENT)	AWARD FOR OR AGAINST APPLICANT	REMARKS BY APPLICANT

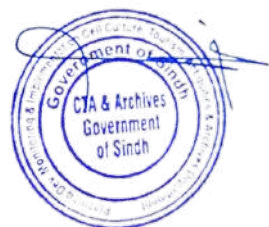
Attach Affidavit on non-judicial stamp paper that non-performance of a contract did not occur within the last ten years based on information on all settled disputes or litigation.



FORM TECH-1 FINANCIAL SOUNDNESS

Consultant (Lead Member of a Joint Venture, in case of JV) will provide financial information to demonstrate that they meet the requirements of Evaluation Criteria. If necessary, use separate sheets to provide complete information. **A copy of the audited financial statements of the past three (3) financial years must be attached.**

YEAR	TURNOVER (IN ACTUAL CURRENCY)	RUPEES IN MILLION
2022 – 2023		
2023 – 2024		
2024 – 2025		
Average of above		



FORM TECH-2 CONSULTANT'S EXPERIENCE
SUMMARY OF SIMILAR NATURE PROJECT COMPLETED IN LAST TEN (10) YEARS

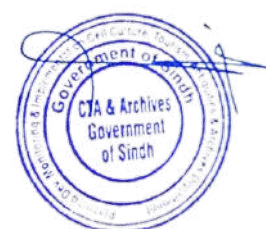
NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

Consultant and each Member of a Joint Venture is required to complete the information in this form.

Use a separate sheet for each Member of a Joint Venture.

PROJECT NAME	YEAR OF COMPLETION	LOCATION	VALUE IN PKR (MILLION)

*Each project provided in this form requires a corresponding Form TECH-3 and adequate documentary evidence in order to be eligible for consideration.



FORM TECH-3 CONSULTANT'S EXPERIENCE
DETAIL OF SIMILAR NATURE PROJECT COMPLETED IN LAST TEN (10) YEARS

NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

A separate form with adequate documentary evidence (Completion Certificate) shall be provided for each project in Form TECH-2.

Assignment Name:		Country:	Location within Country:
Total Cost: Rs. _____ Million		Professional staff Provided by your Firm:	
Name of Client:			
Address:			
Duration of Assignment:	No. of Staff:		
Total No. of Person- Months of the Assignment:		Start Date:	Completion Date:
Approx. Value of the Contract: Rs. _____ Million		Approx. Value of the Services provided by the Firm under the Contract: Rs. _____ Million	
Name of Joint Venture Partner or Sub-Consultants, if any:		No. of Professional Person-Months provided by the Joint Venture Partners or the Sub-Consultants:	
Name of Senior Regular full time employees of the Firm involved and functions performed:			
Narrative Description of Project:			
Description of Actual Services Provided in the Assignment:			



**FORM TECH-4 CONSULTANT'S EXPERIENCE
SUMMARY OF SIMILAR NATURE PROJECT IN-HAND**

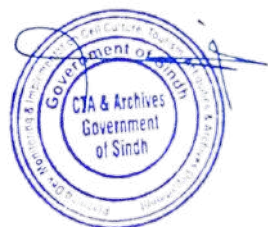
NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

Consultant and each Member of a Joint Venture applying is required to complete the information in this form.

Use a separate sheet for each Member of a Joint Venture.

PROJECT NAME	DATE OF AWARD	EXPECTED DATE OF COMPLETION	LOCATION	VALUE IN PKR (MILLION)

*Each project provided in this form requires a corresponding Form TECH5 and adequate documentary evidence in order to be eligible for consideration.



**FORM TECH-5 CONSULTANT'S EXPERIENCE
DETAIL OF SIMILAR NATURE PROJECT IN-HAND**

NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

A separate form with adequate documentary evidence (Letter of Award/ Agreement) shall be provided for each project in Form TECH-4.

Assignment Name:		Country:	Location within Country:
Total Cost: Rs. _____ Million		Professional staff Provided by your Firm:	
Name of Client:			
Address:			
Duration of Assignment:	No. of Staff:		
Total No. of Person- Months of the Assignment:		Start Date:	Completion Date:
Approx. Value of the Contract: Rs. _____ Million		Approx. Value of the Services provided by the Firm under the Contract: Rs. _____ Million	
Name of Joint Venture Partner or Sub-Consultants, if any:		No. of Professional Person-Months provided by the Joint Venture Partners or the Sub-Consultants:	
Name of Senior Regular full time employees of the Firm involved and functions performed:			
Narrative Description of Project:			
Description of Actual Services Provided in the Assignment:			



FORM TECH-6 CONSULTANT'S EXPERIENCE
SUMMARY OF SIMILAR NATURE PROJECTS COMPLETED IN LAST 10 YEARS

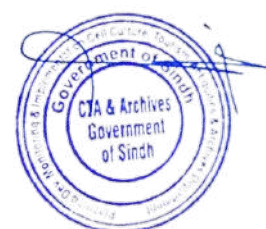
NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

Consultant and each Member of a Joint Venture is required to complete the information in this form.

Use a separate sheet for each Member of a Joint Venture.

PROJECT NAME	YEAR OF COMPLETION	LOCATION	VALUE IN PKR (MILLION)

*Each project provided in this form requires a corresponding Form TECH-7 and adequate documentary evidence in order to be eligible for consideration.



FORM TECH-7 CONSULTANT'S EXPERIENCE
DETAIL OF SIMILAR NATURE PROJECTS COMPLETED IN LAST 10 YEARS

NAME OF APPLICANT OR MEMBER OF A JOINT VENTURE

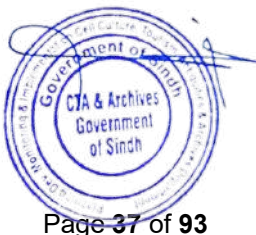
A separate form with adequate documentary evidence (Completion Certificate) shall be provided for each project in Form TECH-6.

Assignment Name: Total Cost: Rs. _____ Million		Country:	Location within Country:
Name of Client: Address:		Professional staff Provided by your Firm:	
Duration of Assignment:	No. of Staff:		
Total No. of Person- Months of the Assignment:		Start Date:	Completion Date:
Approx. Value of the Contract: Rs. _____ Million		Approx. Value of the Services provided by the Firm under the Contract: Rs. _____ Million	
Name of Joint Venture Partner or Sub-Consultants, if any:		No. of Professional Person-Months provided by the Joint Venture Partners or the Sub-Consultants:	
Name of Senior Regular full time employees of the Firm involved and functions performed: Narrative Description of Project:			
Description of Actual Services Provided in the Assignment:			



FORM TECH-8
TEAM COMPOSITION AND TASK ASSIGNMENTS

PROFESSIONAL STAFF					
NAME OF STAFF	CNIC NO. / PASSPORT NO.	FIRM	AREA OF EXPERTISE	POSITION ASSIGNED	TASK ASSIGNED



FORM TECH-9 CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

1. **Proposed Position** _____
[Only one candidate shall be nominated for position of team leader and three persons for rest of the positions]:
2. **Name of Consultant** _____
[Insert name of firm proposing the staff]:
3. **Name of Staff** _____
[Insert full name]:
4. **Date of Birth:** _____ **Nationality:** _____
5. **CNIC or Passport No:** _____ **Contact No:** _____

6. **Education:**

DEGREE	MAJOR / MINOR	INSTITUTION	DATE (MM/YYYY)

7. **Membership of Professional Associations:** [Attach Membership Certificates]

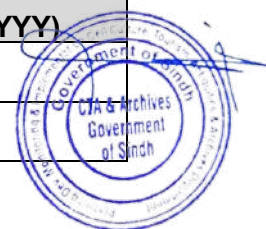
8. **Other Training** [Indicate significant training since degrees under 6 - Education were obtained]:

9. **Languages** [For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing]:

10. **Employment Record** [Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held.]:

EMPLOYER	POSITION	FROM (MM/YYYY)	TO (MM/YYYY)

11. **Detailed Tasks Assigned**



[List all tasks to be performed under this assignment]

12. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned

[Among the assignments in which the staff has been involved, indicate the following information for those assignments that best illustrate staff capability to handle the tasks listed under point 11.]

1) Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

2) Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

3) Name of assignment or project:

Year:

Location:

Client:

Main project features:

Positions held:

Activities performed:

13. Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes my qualifications, my experience, and myself. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged.

(Signature of Staff Member)

Date: _____
(D/M/Y)

Full name and signature of authorized representative: _____



FORM TECH-10 STAFFING SCHEDULE¹

 Full time input
 Part time input

Year: _____		Staff input (in the form of a bar chart) ²												Total staff-month input		
Sr. No.	Name of Staff ¹	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Home	Field ³	Total
1		[Home] [Field]														
2																
3																
4																
5																
6																
7																
8																
9																
Total																

1 For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).

2 Months are counted from the start of the assignment. For each staff indicate separately staff input for home and fieldwork.

3 Fieldwork means work carried out at a place other than the Consultant's home office.



- 1 Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as Employer's review of reports and approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.
- 2 Duration of activities shall be indicated in the form of a bar chart.



SECTION 4:

FINANCIAL PROPOSAL - STANDARD FORMS

[Comments in brackets [] provide guidance to the Consultants for the preparation of their Financial Proposals; they should not appear on the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selection method indicated in para. 4 of the Letter of Invitation.

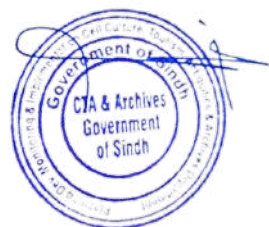
FIN-1 Financial Proposal Submission Form

FIN-2 Summary of Costs

FIN-3 Breakdown of Costs by Activity

FIN-4 Breakdown of Remuneration

FIN-5 Reimbursable expenses



FORM FIN-1 FINANCIAL PROPOSAL SUBMISSION FORM

[Location, Date]

To: [Name and address of Employer]

Dear Sir,

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal. Our attached Financial Proposal is for the sum of [Insert amount(s) in words and figures]. This amount is inclusive of all the applicable taxes.

Our Financial Proposal shall be binding upon us up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.13 of the Data Sheet.

No commissions or gratuities have been or are to be paid by us to agents relating to this Proposal and Contract execution.

We understand you are not bound to accept any Proposal you receive.

We remain,

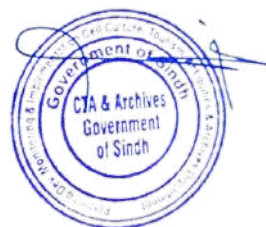
Yours sincerely,

Authorized Signature [In full and initials]:

Name and Title of Signatory:

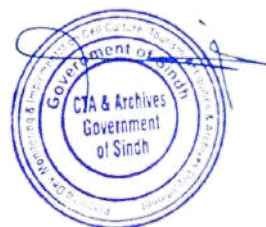
Name of Consultant:

Address:



FORM FIN-2 SUMMARY OF COSTS

ITEM	COST
	PAK RUPEES
Design Phase	
Sindh Sales Tax on Services	
TOTAL DESIGN FEE====>	
Construction Supervision Phase	
Sindh Sales Tax on Services	
TOTAL SUPERVISION FEE====>	
TOTAL COSTS OF FINANCIAL PROPOSAL	

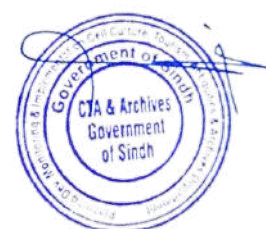


FORM FIN-3 BREAKDOWN OF COSTS BY ACTIVITY1

GROUP OF ACTIVITIES (PHASE)	DESCRIPTION
COST COMPONENT	COSTS
	PAK RUPEES
Remuneration	
Reimbursable Expenses	
Sub-Total	

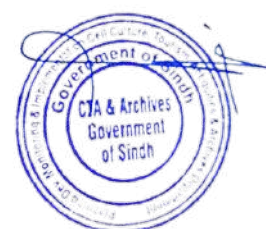
SEPARATE FORMS SHOULD BE PROVIDED FOR DESIGN & CONSTRUCTION SUPERVISION PHASE.

1. Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. The sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
2. Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-11.
3. Short description of the activities whose cost breakdown is provided in this Form.
4. Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.



[illegible]

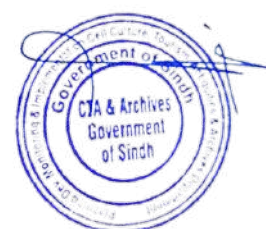
1. Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH8.
2. Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
3. Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-8.
4. Indicate separately staff-month rate and currency for home and fieldwork.



FORM FIN-5 BREAKDOWN OF REIMBURSABLE EXPENSES

DESCRIPTION	UNIT	QUANTITY	UNIT COST (PKR)	AMOUNT
Miscellaneous travel expenses	Trip			
Communication costs between [Insert place] and [Insert place]				
Drafting, reproduction of reports				
Equipment, instruments, materials, supplies, etc.				
Shipment of personal effects	Trip			
Use of computers, software				
Laboratory tests.				
Sub-contracts				
Local transportation costs				
Office rent, clerical assistance				

Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.



SECTION 5: TERM OF REFERENCE

A. MASTER PLAN

The master plan to be made by the consultant for Mohenjo-daro will focus on the long-term preservation, protection, and sustainable development of the heritage site. It will address climate resilience, flood and drainage management, controlled site access, and the conservation of archaeological remains using compatible restoration techniques. The plan will include zoning strategies, improvement of visitor facilities, eco-friendly infrastructure, disaster risk reduction measures, and community integration. Emphasis will be placed on safeguarding the site from environmental threats while enhancing its cultural, and tourism value.

As part of the master plan, beautification and revitalization efforts will deliver multiple benefits including the preservation of cultural identity, increased tourism, economic uplift of local communities, and improved environmental sustainability. These efforts will also promote community pride, educational opportunities, and enhanced public engagement, while reinforcing climate and disaster resilience. Together, these initiatives will contribute to the holistic revitalization of Mohenjo-daro as a globally significant heritage site.

Survey and Study

- Socio-Economic Transport Study
- Topographic Survey
- Geophysical and Technical Survey
- ER Studies
- Hydrology
- E/A
- Bathymetric Survey
- Zoning Plan
- Master Planning
- Strategic Development Plan
- Short Term
- Long Term
- Financial Modeling
- Sustainability

1. Name of the Project

Preparation of Master Plan and Upgradation of Museum, Rest House and Beautification of Mohenjo Daro (World Heritage Site of UNESCO).

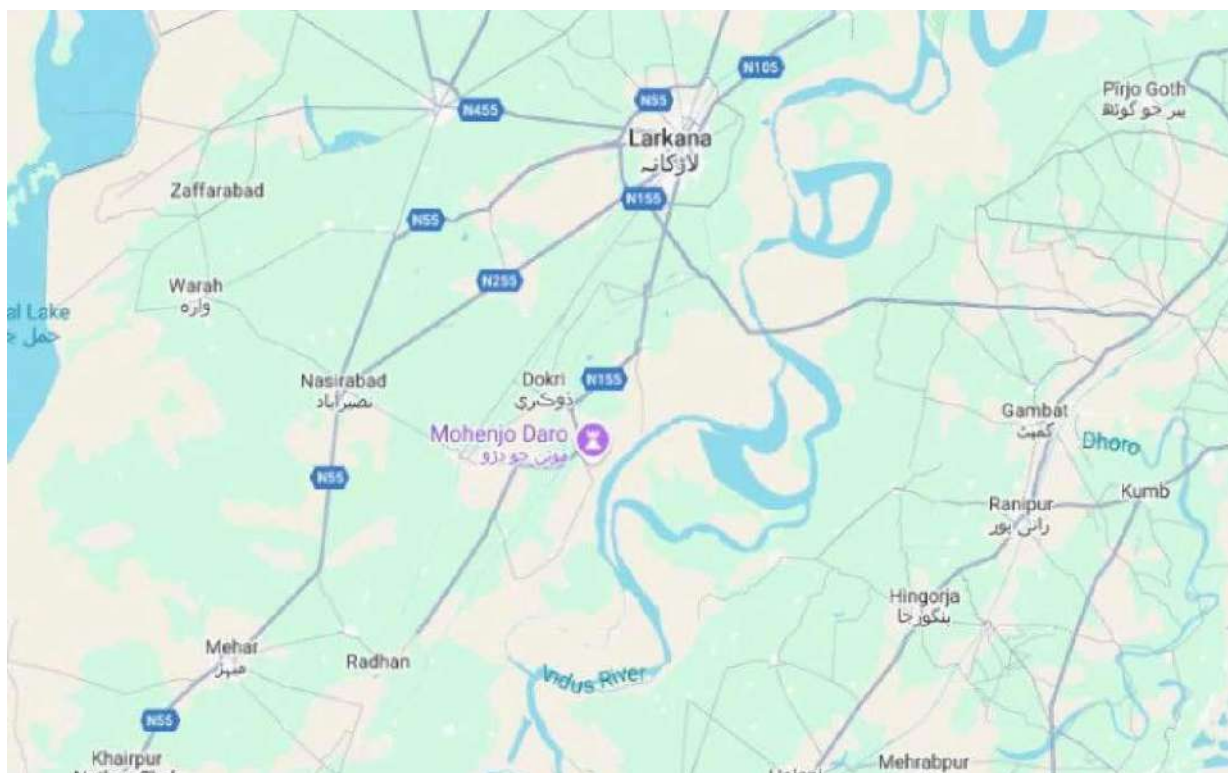
2. Location

i) District and Province

District Larkana, Province Sindh, Pakistan.



ii) Map of the Area



iii) Environmental & Biophysical Conditions

Mohenjo Daro lies in the Indus Basin's semi-arid zone, characterized by:

- Agro-Ecological Zone: Indus River Alluvial Plain.
- Natural Habitat: Sparse vegetation, seasonal wetlands, Indus River ecosystems.
- Natural Resources: Fertile soil, groundwater (limited), Indus River water body, archaeological wealth.
- Environmental Concerns: Vulnerability to extreme heat, seasonal flooding, and climate change risks.

Project Objectives

i. Socio-Economic Conditions

The project area—Larkana District, Sindh—is predominantly rural, with low to moderate Human Development Index indicators. The region faces challenges in access to quality education, healthcare, sanitation, and income-generating opportunities. Infrastructure development is uneven, and heritage tourism remains underutilized as an economic driver. Youth unemployment and outmigration are major concerns, while women's participation in the formal economy is low due to cultural and systemic barriers.

ii. Livelihood Sources, Economic Activities, Gender and Poverty Indicators

- Primary Livelihoods: Agriculture (wheat, rice, sugarcane), livestock rearing, informal trading.
- Tourism Potential: Largely untapped due to poor facilities and lack of promotion.
- Gender Indicators: Female literacy rate in the district is below 40%; labor force participation is below 15%.
- Poverty: Nearly 30–35% of the population is below the poverty line, with rural poverty particularly pronounced.

iii. Project Description and Justification



Project Title

Preparation of Master Plan and Upgradation of Museum, Rest House, and Beautification of Mohenjo Daro.

Existing Facilities

- A modest museum with limited exhibits and inadequate climate control.
- A government rest house with outdated infrastructure.
- Poor signage, lack of digital engagement, and insufficient visitor facilities.

Justification

- As a UNESCO World Heritage Site, Mohenjo Daro represents unparalleled cultural value.
- Despite global significance, the site is under-visited and vulnerable to climate and human induced Degradation.
- The project will enhance accessibility, conservation, and tourism infrastructure, creating jobs, boosting local incomes, and ensuring the site's sustainable future.

iv. Climate Rationale for the Project

a. Present Land Use and Need for Change

- Land is currently used for cultural heritage and limited tourism. The project involves no major Land-use change, only enhancement of existing infrastructure.

b. Compliance with National Commitments (NDCs & SDGs)

- Aligns with Pakistan's NDCs by improving climate-resilient infrastructure (Adaptation Priority).
- Supports SDGs:
 - SDG 11: Sustainable Cities and Communities
 - SDG 13: Climate Action
 - SDG 8: Decent Work and Economic Growth
 - SDG 4 & 5: Education and Gender Equality (through inclusive engagement)

c. Population & Infrastructure Resilience

- The site and nearby settlements have low resilience to floods, extreme heat, and infrastructure stress.
- There is no disaster preparedness system in place for the site.

d. Climate-Related Changes Observed

- 2022 floods inundated parts of the site, damaging access roads and raising concerns about Archaeological preservation.
- Increasing heatwaves and salinity are also degrading the earthen structures and masonry.

e. Importance to Local Economy and Climate Adaptation

- Upgrading Mohenjo Daro supports climate-resilient local livelihoods (eco-tourism, heritage preservation, service sector jobs).
- Reduces over-reliance on climate-sensitive agriculture.
- Promotes community ownership, incentivizing conservation.

v. Climate Benefits and Adaptation/Mitigation Objectives

a. Risk Assessment

- Risks: Flooding, soil salinization, heatwaves, declining groundwater table.
- Opportunities: Heritage conservation with climate-smart materials and designs.

b. Disaster Risk and Climate Vulnerability Assessment

- Flood vulnerability due to low-lying terrain.
- Infrastructure risk: Damage to museum artifacts due to poor climate control.

Mitigation Measures

- Elevated walkways and plinths.
- Flood-resilient rest house construction.
- Solar-powered utilities and water-efficient landscaping.



- Fireproof and humidity-controlled storage in museum.

vi. Gender and Vulnerable Groups Consideration (Climate Context)

- Local women and youth will be trained as eco-guides, souvenir producers, and site facilitators.
- Gender-responsive restrooms, seating, and signage will be installed.
- Climate education and disaster preparedness programs will prioritize women and marginalized groups.

vii. Technical Parameters (Inputs/Outputs)

a. Technology Aspects

- Smart museum systems (IoT sensors for humidity, temperature).
- Solar power backup for lights, fans, security, and exhibits.
- Use of lime-based mortars and mudbrick-compatible preservation tech.

b. Climate Compatibility

- Local, climate-adaptive construction materials (e.g., fired bricks, lime plaster).
- Equipment (e.g., HVAC) will be chosen for ambient temperature ranges exceeding 50°C.

c. Climate Scenarios

- Design infrastructure for high precipitation/flood risk and extreme heat based on IPCC RCP 4.5–8.5 projections.

viii. Civil Works, Equipment, and Environmental Compatibility

Works and Facilities

- Upgraded museum complex with audio-visual rooms and controlled display chambers.
- Renovated rest house with green roofing and solar heating.
- Landscape beautification: indigenous tree plantation, shaded seating.
- Digital signage and virtual reality installations.
- All components will comply with EIA/IEE and climate-smart guidelines.

ix. Governance Issues and Strategy

Key Issues

- Overlapping mandates between Culture Department, National Fund for Mohenjo Daro, and District Administration.
- Lack of long-term maintenance plans.
- Gaps in community participation and institutional capacity.

Governance & Strategy

- A Project Steering Committee with representation from Culture Department, Larkana District Administration, and tourism stakeholders.
- MoU with UNESCO and private sector (CSR) for sustainability.
- Use of Sindh Cultural Heritage Protection Act and Climate Change Policy 2021 to guide regulatory compliance.
- Integration with Sindh Tourism Policy and Heritage Management Plans.

1) Potential of Domestic and International Tourism in the Project Area and Projections for Next 5–10 Years

Mohenjo Daro, as a UNESCO World Heritage Site, holds tremendous potential for both domestic and international cultural tourism:

- Domestic tourism: Driven by heritage awareness campaigns, cultural festivals, and improved infrastructure, annual tourist numbers can increase from ~150,000 currently to 400,000–500,000 in 5–10 years.
- International tourism: With strategic branding, improved visa facilitation, and collaboration with



global travel platforms, international visits could grow from the current 10,000 to 50,000–70,000 annually in 5–10 years.

Key Drivers

- School/university heritage trips.
- Global interest in ancient civilizations.
- Heritage trails.

2) Existing and Projected Flow of Tourists in the Country/Province/Project Area

- National: Pakistan received around 9.2 million domestic tourists in 2022, projected to exceed 15 million by 2030.
- Sindh: Receives over 1.5 million domestic visitors annually; key destinations include Karachi, Thatta, Makli, and Mohenjo Daro.
- Mohenjo Daro:
 - Current average: ~150,000 domestic + 8,000–10,000 foreign visitors/year.
 - Projected (post-upgradation): 500,000+ annual visitors by 2035 with targeted tourism infrastructure.

3) Plans for Biodiversity and Nature-Based/Eco-Tourism in Nearby Natural Features

While Mohenjo Daro is an archaeological site in a semi-arid zone, eco-tourism initiatives will focus on:

- Rehabilitation of Indus riverine wetlands nearby.
- Plantation of native flora around the site using xeriscaping techniques.
- Birdwatching and nature trails along old Indus tributaries.
- Integration with broader Indus Eco-Corridor strategy (under provincial and WWF-Pakistan Programs).

4) Assessment of Tourist Facilities' Capacity

Current Infrastructure

- Limited guest houses, under-capacity museum, inadequate bathrooms, poor road signage, and Minimal tour guide presence.

Assessment & Recommendations

- Roads: Widen access roads, install lighting, pedestrian paths, and shuttle service.
- Lodging: Expand and upgrade government rest houses; incentivize private sector to develop Heritage-style lodges.
- Amenities: Install high-quality toilets, drinking water points, shaded seating, medical booths, And digital kiosks.
- Transport: Partner with tourism operators for guided tours and charter buses.
- Marketing: Launch national and international campaigns via digital platforms, embassies, and Cultural expos.

5) Assessment of Security Requirements

Key Concerns

- General perception of Sindh's interior areas.
- Security for foreign nationals.

Recommendations

- Tourist Police unit establishment.
- Surveillance cameras and controlled access points.
- Deployment of lady police for family-friendly environment.



- Collaboration with district police for VIP/foreigner movement protocols.
- Emergency medical and fire response setup.

6) Capacity of Organizations to Promote Cultural/Archaeological Tourism

Relevant Institutions

- Department of Culture & Tourism, Sindh
- Pakistan Tourism Development Corporation (PTDC)
- National Fund for Mohenjo Daro
- Archaeology Department (Sindh)
- Private tour operators

Capacity Gaps

- Fragmented coordination.
- Lack of trained heritage guides.
- Low digital outreach.

Recommendations

- Capacity-building workshops.
- Youth internship programs in archaeology and tourism.
- Integrated heritage marketing platforms with online booking, virtual tours, etc.

7) Relationship of Archaeological Projects with Domestic & Foreign Tourism

- Mutually reinforcing: Restoration and conservation increase destination attractiveness.
- Cultural diplomacy: Foreign missions support archaeological work (e.g., Italian Mission at Mehrgarh).
- Academic tourism: Attracts scholars, students, and cultural journalists.
- Event-based tourism: International heritage festivals and film/documentary events.

8) Climate Adaptation and Mitigation Measures

- Drainage planning: To mitigate flood damage due to erratic rainfall (e.g., 2022 monsoon floods).
- Elevated walkways and climate-resilient roofing for heritage protection.
- Solar-powered lighting and green transportation (e.g., electric carts) within the site.
- Water-efficient landscaping with native drought-resistant species.
- Digital interpretation centers to reduce on-site physical strain.

9) Enhancing Youth and Vulnerable Group Engagement

- Youth archaeology camps, school partnerships, and heritage clubs.
- Training programs for local youth as guides, hospitality staff, and conservation assistants.
- Inclusion of women in souvenir crafts, guided tours, and community-based tourism.
- DRR (Disaster Risk Reduction) awareness workshops tailored for vulnerable communities near the site.
- Involvement in heritage watch programs to build community ownership.

CONSTRUCTION SUPERVISION PHASE

Objective

The objective of the Construction Supervision assignment is to ensure that all construction, renovation, and beautification works undertaken at Mohenjo Daro—including the museum upgradation, rest house rehabilitation, landscape development, and associated civil, electrical, and mechanical works—are executed in strict compliance with the approved architectural and engineering designs, technical specifications, environmental and heritage preservation standards, and the principles of climate-resilient construction.



The supervision shall ensure that the works achieve the required quality, functionality, safety, and longevity, while protecting the archaeological and cultural integrity of the UNESCO World Heritage Site.

Scope of Work

A. Master Planning, Studies and Detailed Design

- Development of Site-wide Master Plan Zoning, Land Use & Heritage Management Plan
- Infrastructure Planning
- Landscaping & Beautification Strategy
- Visitor Flow & Experience Design Framework
- Disaster Risk Management Integration
- 3D Visualizations, VR/AR & Interpretive Design
- Public Consultation and Stakeholder Workshops
- Topographic Survey
- Geophysical and Technical Survey
- Bathymetric Survey
- Hydrology and Drainage Study
- Environmental Assessment (IEE/EIA)
- Climate Risk & Vulnerability Assessment
- Environmental Resilience Studies
- Socio-Economic & Livelihood Study
- Transport and Accessibility Study
- Utility Infrastructure Assessment
- Archaeological & Culture Heritage Assessment
- Landscape and Vegetation Survey
- Zoning Plan & Site Usage Survey

B. Construction Supervision Services

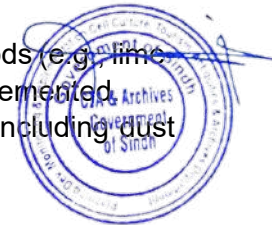
The Consultant shall provide comprehensive and continuous construction supervision services throughout the execution phase. The scope shall include, but not be limited to, the following tasks:

1. Site Mobilization and Pre-Construction Phase

- Review and approve the Contractor's work program, construction methodology, staffing plan, and quality control procedures.
- Verify and endorse all material submittals, shop drawings, and construction schedules prior to execution.
- Ensure that the Contractor's mobilization meets all safety, environmental, and heritage protection requirements, including fencing, signage, and site access control.
- Establish a supervision office on-site with qualified engineers, inspectors, and technical staff.

2. Construction Phase Supervision

- Provide full-time, on-site supervision of all civil, electrical, mechanical, and landscaping works to ensure conformity with approved drawings, specifications, and good engineering practices.
- Verify that all materials and equipment used comply with specified standards through sampling, testing, and certification.
- Monitor workmanship quality, structural integrity, and alignment with conservation-sensitive construction practices appropriate for heritage environments.
- Ensure that climate-resilient and environmentally sustainable materials and methods (e.g., lime-based mortars, solar systems, and water-efficient landscaping) are correctly implemented.
- Check that safety and environmental management plans are actively followed, including dust suppression, waste disposal, and noise control.



- Conduct regular site meetings with the Contractor and Client to resolve technical and administrative issues promptly.
- Maintain daily site diaries, progress photographs, and records of manpower, equipment, and materials.
- Monitor project timelines and issue early warnings if delays or cost overruns are anticipated, proposing corrective actions.

3. Quality Assurance and Progress Verification

- Implement a comprehensive Quality Assurance and Quality Control (QA/QC) system at site.
- Conduct material testing, inspections, and audits at all stages of work.
- Approve interim and final payment certificates only after verifying the accuracy of measurements and compliance with technical standards.
- Evaluate any design or field modifications and issue site instructions or variation orders in consultation with the Client.
- Ensure that all concealed works are inspected and documented prior to covering

4. Testing, Commissioning, and Handover

- Supervise testing and commissioning of all building services, including HVAC systems, solar installations, plumbing, lighting, and fire protection.
- Ensure rectification of all defects or deficiencies identified during inspection and testing.
- Verify that the site is cleaned, restored, and landscaped as per approved drawings.
- Facilitate the handover process by preparing punch lists, final inspection reports, and a completion certificate confirming compliance with approved specifications.

5. Documentation, Reporting, and Capacity Building

- Maintain systematic records of all supervision activities, correspondence, site instructions, and approvals.
- Submit detailed monthly progress reports summarizing construction progress, quality status, issues encountered, corrective actions, and updated schedules.
- Prepare minutes of all site coordination meetings and maintain an updated log of non-conformities and their resolution.
- Assist the Client in preparing interim and final payment certificates for contractors.
- Prepare a Construction Supervision Completion Report summarizing overall project performance, design compliance, materials used, test results, deviations, and recommendations for long-term maintenance and conservation management.
- Conduct a training session for the local site management staff and the Department of Culture/Archaeology representatives on maintenance and monitoring procedures.

Deliverables

1. Monthly Progress and Quality Assurance Reports — including site photographs, test results, progress charts, and observations.
2. Minutes of Site and Progress Meetings — with action items and status updates.
3. Interim Payment Certificates — duly verified and recommended for Client approval.
4. Variation/Change Order Reports — where applicable, with technical justification.
5. Substantial Completion Certificate — issued upon satisfactory completion of major works.
6. Final Completion and Handover Report — covering as-built records, test certificates, and maintenance recommendations.
7. Construction Supervision Completion Report — summarizing quality assurance results, lessons learned, and sustainability recommendations.



STAFF

S. No.	Position	No. of Positions	Required Man-Months per Position	Total Man-Months
1	Team Leader / Principal Architect	1	18	18.0
2	Archaeologist / Heritage Specialist	1	18	18.0
3	Senior Architect / Conservation Architect	1	18	18.0
4	Senior Urban Planner	1	12	12.0
5	Legal Expert	1	2	2.0
6	GIS & Remote Sensing Specialist	2	2	4.0
7	Environmental Specialist	1	5	5.0
8	Urban & Regional Economist	1	6	6.0
9	Municipal Services Engineer	2	9	18.0
10	Roads & Transportation Engineer	2	6	12.0
11	Electrical Engineer	1	2	2.0
12	Mechanical Engineer	1	2	2.0
13	Social Scientist	1	2	2.0
14	Surveyor	4	1	4.0
15	Junior Planner	8	3	24.0
16	Junior Engineer	12	3	36.0
17	Support Staff (<i>Junior GIS Staff, Survey Assistants, CAD Operators, Data Entry Operators, Field Enumerators, Office Assistants, etc.</i>)		—	73.5
	Total Man-Months			238.5



B. QUALIFICATION AND JOB DESCRIPTION FOR THE KEY EXPERTS

1) Team Leader / Principal Architect.

Roles and Responsibilities

- Lead and coordinate all multidisciplinary project activities, ensuring timely and quality delivery of outputs.
- Oversee preparation of the Master Plan, architectural designs, and construction documents in accordance with heritage and environmental standards.
- Supervise construction works to ensure compliance with approved drawings, specifications, and conservation principles.
- Review and approve design submissions, shop drawings, materials, and progress reports.
- Liaise with the Client, Project Steering Committee and approvals.
- Ensure climate-resilient, sustainable, and culturally sensitive design and construction practices.
- Certify interim and final contractor payments and verify as-built documentation.
- Lead project reporting, documentation, and final handover to the Client.

Qualification and Experience

Master or Bachelor degree in Architecture with min 20 years' experience of relevant experience.

2) Archaeologist / Heritage Specialist.

Roles and Responsibilities

- Education: -Masters or PHD in Archaeology, Heritage Management, or Conservation Research, site Conservation and heritage management.
- Must have worked on at least 2 UNESCO World Heritage Sites.
- Proven experience in archaeological site documentation, condition assessment, and conservation planning.
- Knowledge of ICOMOS charters, UNESCO Operational Guidelines, and Pakistan's Antiquities Act.
- Familiarity with the Indus Valley Civilization is highly desirable.
- Ability to provide on-site conservation supervision during construction.

Qualification and Experience

Master or Bachelor degree in Architecture with min 15 years' experience of relevant experience.

3) Senior Architect / Conservation Architect

Roles and Responsibilities

- Prepare architectural designs, drawings, and specifications for the museum, rest house, and associated facilities in accordance with heritage conservation standards.
- Ensure all designs are compatible World Heritage Site guidelines, local building codes, and environmental regulations.
- Develop climate-resilient and sustainable architectural solutions integrating passive design, solar energy use, and eco-friendly materials.
- Review and approve detailed drawings, material submittals, and design modifications during construction.
- Provide technical guidance and support to the multidisciplinary team on conservation-sensitive design approaches.
- Conduct regular site visits to monitor construction quality, finishes, and compliance



- with approved designs.
- Coordinate with structural, electrical, mechanical, and environmental experts to ensure seamless integration of building systems.
- Contribute to documentation, reports, and presentations for client and stakeholder review.

Qualification and Experience

Master degree in Architecture with min 12 years' experience in Conservation/Heritage Projects.

4) Senior Urban Planner

Roles and Responsibilities

- Assist the Team Leader in preparing the Master Plan, zoning strategies, and development framework for Mohenjo Daro and surrounding areas.
- Conduct spatial analysis, land-use assessment, and infrastructure planning in coordination with technical experts.
- Integrate socio-economic, environmental, and tourism components into the planning framework.
- Formulate short-term and long-term strategic development plans ensuring climate resilience and sustainability.
- Coordinate stakeholder consultations and incorporate feedback into planning outputs.
- Prepare planning maps, reports, and policy recommendations for review and approval.
- Support the preparation of implementation and phasing plans consistent with heritage and environmental guidelines.

Qualification and Experience

Master Degree in City & Regional Planning with at least 10 years' experience in urban and regional development planning.

5) Legal Expert

Roles and Responsibilities

- Review and advice on all legal aspects of project implementation, including consultancy and construction contracts.
- Ensure compliance with relevant national and provincial laws, particularly the Sindh Cultural Heritage (Preservation) Act and procurement regulations.
- Assist in drafting and vetting MoUs, agreements, and other legal documents with stakeholders and partners.
- Provide guidance on land ownership, access rights, and heritage protection frameworks.
- Advise on dispute resolution, claims management, and contract enforcement.
- Support the Client and Project Steering Committee in ensuring transparent and legally sound project governance.

Qualification and Experience

Bachelor degree in Law with 10 years' work experience, should have in depth knowledge of regulatory regime pertaining to urban planning, development and environment including knowledge of roles of local, provincial and federal governments / government agencies in development planning and implementation.



6) GIS & Remote Sensing Specialist

Roles and Responsibilities

- Develop and manage GIS databases for the Mohenjo Daro master planning and development project.
- Prepare thematic maps covering land use, zoning, hydrology, topography, and infrastructure networks.
- Support spatial analysis for planning, heritage conservation, and climate risk assessment.
- Integrate GIS data with survey findings (topographic, geophysical, hydrological) for accurate site modeling.
- Assist in preparing digital maps and interactive tools for visualization and decision-making.
- Ensure data accuracy, metadata documentation, and compatibility with government GIS standards.
- Provide GIS inputs for progress reports, presentations, and final master plan documentation.

Qualification and Experience

Master or Bachelor degree in GIS / Remote Sensing or any other relevant field having at least 10 years' of relevant experience; should be competent in mapping and GIS.

7) Environment Specialist

Roles and Responsibilities

- Conduct Environmental Impact Assessment (EIA/IEE) and ensure compliance with national and provincial environmental regulations.
- Assess environmental risks related to flooding, heat, waste management, and resource use at the site.
- Integrate climate adaptation and mitigation measures into the project design and master plan.
- Recommend eco-friendly materials, energy-efficient systems, and water conservation practices.
- Prepare and monitor implementation of the Environmental Management Plan (EMP).
- Coordinate with relevant environmental authorities for approvals and reporting.
- Provide environmental inputs for progress reports and capacity-building sessions for the Client's staff.

Qualification and Experience

Master or Bachelor degree in Environmental Planning / engineering / management and any other relevant field having at least 10 years of relevant experience, including experience in multilateral or bilateral financed projects.



8) Urban & Regional Economist

Roles and Responsibilities

- Conduct socio-economic and cost–benefit analyses related to the Mohenjo Daro Master Plan.
- Assess local and regional economic impacts of heritage conservation, tourism development, and infrastructure improvements.
- Develop financial and investment models for sustainable operation and maintenance of facilities.
- Identify potential revenue streams, public-private partnership opportunities, and economic incentives.
- Prepare projections of employment, income generation, and tourism growth linked to project interventions.
- Contribute to the formulation of strategic and sustainable development plans with an economic perspective.
- Support preparation of economic sections in reports and presentations for the Client and stakeholders.

Qualification and Experience

Master degree in Economics / Development Economics / urban and regional development planning and any other relevant field with at least 10 years' experience in regional economic policy making and economic development.

9) Municipal Services Engineer

Roles and Responsibilities

- Design and review municipal infrastructure systems, including water supply, sanitation, storm water drainage, and solid waste management.
- Ensure integration of municipal services within the overall Master Plan and climate-resilient design framework.
- Conduct assessments of existing utilities and propose rehabilitation or upgradation plans.
- Prepare technical specifications, design drawings, and cost estimates for municipal works.
- Supervise installation and commissioning of municipal service components during construction.
- Coordinate with local authorities and utility agencies for system connections and compliance with regulatory standards.
- Contribute to sustainability planning through energy-efficient and water-saving technologies.
- Provide inputs for environmental management and operation & maintenance guidelines.

Qualification and Experience

Master degree in Engineering (Civil / Environmental / public health and any other relevant); with 07 years' experience in preparation of master plans, feasibility studies and design of water supply, sewerage and drainage networks, schemes and treatment plants, including experience in multilateral or bilateral financed projects.



10) Road and Transportation Engineer

Roles and Responsibilities

- Plan, design, and review access roads, internal circulation routes, pedestrian pathways, and parking facilities within and around the Mohenjo Daro site.
- Conduct traffic and transport studies to improve connectivity, visitor movement, and safety.
- Propose sustainable and low-impact mobility solutions, including pedestrian-friendly zones and electric transport options.
- Prepare geometric designs, pavement structures, and drainage details consistent with site conditions.
- Coordinate with local authorities for integration of road networks and transport services.
- Supervise construction of road and transport components to ensure compliance with approved specifications and quality standards.
- Incorporate climate-resilient and heritage-sensitive design practices to minimize environmental and archaeological impacts.
- Provide inputs for cost estimates, phasing plans, and maintenance guidelines.

Qualification and Experience

Master in Transport engineering / planning and any other relevant field with 07 years' experience in the relevant field including experience in multilateral or bilateral financed projects.

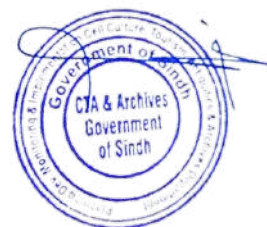
11) Electrical Engineer

Roles and Responsibilities

- Design and review electrical systems including power distribution, lighting, and backup supply for all project components.
- Integrate renewable energy solutions such as solar power systems and energy-efficient lighting.
- Ensure electrical designs comply with national codes, safety standards, and conservation guidelines for heritage sites.
- Prepare technical specifications, drawings, and cost estimates for electrical works.
- Supervise installation, testing, and commissioning of electrical systems during construction.
- Coordinate with mechanical, architectural, and structural teams to ensure seamless system integration.
- Conduct load calculations, fault analysis, and safety audits for all electrical installations.
- Provide maintenance and operational guidelines as part of final project documentation.

Qualification and Experience

Master degree in Electrical engineering or any other relevant field with 07 years' experience in the relevant field including experience in multilateral or bilateral financed projects.



12) Mechanical Engineer

Roles and Responsibilities

- Design and review mechanical systems including HVAC, plumbing, drainage, and fire protection for all project facilities.
- Ensure that designs meet comfort, energy efficiency, and climate resilience requirements.
- Integrate environmentally sustainable technologies such as solar water heating and efficient ventilation systems.
- Prepare detailed mechanical drawings, specifications, and cost estimates.
- Supervise installation, testing, and commissioning of all mechanical works during construction.
- Coordinate with electrical and architectural teams to ensure proper system integration and space management.
- Verify that materials and equipment conform to approved standards and performance specifications.
- Provide operation, maintenance, and safety guidelines for mechanical systems in the final handover documentation.

Qualification and Experience

Master degree in Mechanical engineering or any other relevant field with 07 years' experience in the relevant field including experience in multilateral or bilateral financed projects.

13) Social Scientist

Roles and Responsibilities

- Conduct socio-economic baseline surveys and stakeholder analyses within the project area.
- Assess community needs, perceptions, and potential social impacts of project interventions.
- Develop and implement strategies for inclusive participation of local communities, women, and vulnerable groups.
- Support gender mainstreaming and livelihood enhancement components in the Master Plan.
- Facilitate consultations, workshops, and awareness programs related to heritage preservation and climate resilience.
- Prepare Social Impact Assessment (SIA) and propose mitigation measures where necessary.
- Contribute to monitoring social indicators and ensuring compliance with social safeguard policies.

Qualification and Experience

Master degree in Sociology or Social Sciences or any other relevant field; at least 07 years' experience and knowledge of urban social issues, demographic patterns, community organization and development process through participation.



14) Surveyor

Roles and Responsibilities

- Conduct detailed topographic, contour, and boundary surveys for the project area and surrounding zones.
- Carry out leveling, setting-out, and site demarcation works in coordination with design teams.
- Support geophysical, hydrological, and environmental studies by providing accurate spatial data.
- Prepare survey maps, drawings, and digital terrain models using total stations, GPS, and GIS tools.
- Verify existing site features and coordinate with the GIS Specialist for spatial data integration.
- Ensure survey data accuracy, documentation, and adherence to national surveying standards.
- Provide as-built survey verification during and after construction for record documentation.
- Assist in preparation of base maps and inputs for the Master Plan and infrastructure design.

Qualification and Experience

Graduate in Civil Engineering / Surveying / Geography or any other relevant field with min 10 years' experience in undertaking field survey, mapping and topographical and land use survey. Experience in government financed projects will be considered favorably, work experience in Sindh province preferred.

15) Jr. Planner

Roles and Responsibilities

- Assist the Senior Planner in preparation of the Master Plan, zoning layouts, and development frameworks.
- Support data collection, mapping, and analysis of land use, infrastructure, and socio-economic patterns.
- Contribute to the preparation of planning reports, maps, and presentation materials.
- Coordinate with GIS, Environmental, and Engineering teams for integration of technical inputs.
- Participate in stakeholder meetings and assist in documentation of consultations.
- Help prepare short-term and long-term strategic plans consistent with project objectives.
- Maintain organized records, drawings, and digital data for project reporting and review.
- Provide planning support during the construction supervision and implementation phases.

Qualification and Experience

Bachelor's Degree in City & Regional Planning; with 2 years' relevant experience.

16) Jr. Engineer

Roles and Responsibilities

- Assist the Municipal Services / Electrical / Mechanical Engineer to carry out the tasks as per TORs.
- Data collection, computation and compilation as required by Senior Engineers.

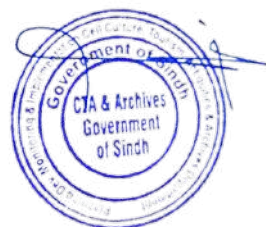
Qualification and Experience

Bachelor's Degree in Civil / Electrical / Mechanical Engineering or any other relevant field with 2 years' relevant experience.



C. Reporting Requirements and Time Schedule for Deliverables

S. No.	Deliverables	No. of copies	Time Schedule
1	Inception Report	03	
2	Situation Analysis Report	03	
3	Digital Base Map with Explanatory Report (Existing situation)	03	
4	SWOT Analysis and Future Vision Report	03	
5	Draft Strategic Development Plan Report	03	
6	Draft Economic Development Plan Report	03	
7	Draft Immediate Action Plan Report	03	
8	Draft Priority Projects Report	03	
9	Draft Disaster Management Plan	03	
10	Draft Climate Change, Resilience & Adaptability Plan	03	
11	Draft Sustainable Development Goals (SDGs) Implementation Plan	03	
12	Final Digital Base Map with Explanatory Report (Existing situation /indicating demands and proposed plan)	05	
13	Final Strategic Development Plan Report including detailed Implementation Framework with sector wise action plans	10	
14	Infographics & documentary	Soft	



FORM OF CONTRACT

This CONTRACT (hereinafter called the "Contract") is made on the [insert day] day of [insert month] of [insert year], between, on the one hand

Government of Sindh, Culture, Tourism, Antiquities & Archives Department, Planning, Development, Monitoring & Implementation Cell, Behind Rumi Graveyard, Near Grid Station, Karachi, Pakistan (hereinafter called the "Client" which expression shall include the successors, legal representatives and permitted assigns) and, on the other hand,

[Insert Consultant's Name and Address] (Hereinafter called the "Consultants" which expression shall include the successors, legal representatives and permitted assigns).

WHEREAS

- (a) The Client has requested the Consultants to provide consultancy services as defined in this Contract (hereinafter called the "Services"); and
- (b) The Consultants, having represented to the Client that they have the required professional skills and personnel, and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract;

NOW THEREFORE the Parties hereby agree as follows:

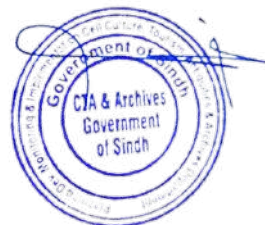
1. The following documents attached hereto shall be deemed to form an integral part of this Contract:

- (a) the General Conditions of Contract; (b) the Special Conditions of Contract; (c) the following Appendices:

- Appendix A : Description of the Services
- Appendix B : Reporting Requirements
- Appendix C : Key Personnel and Sub consultants
- Appendix D : Breakdown of Contract Price in Foreign Currency
- Appendix E : Breakdown of Contract Price in Local Currency
- Appendix F : Services & Facilities to be provided by the Client
- Appendix G : Integrity Pact (for Services above Rs. 10 million)

2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:

- (a) the Consultants shall carry out the Services in accordance with the provisions of the Contract; and
- (b) the Client shall make payments to the Consultants in accordance with the provisions of the Contract.



IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day, month and year first above written.

FOR AND ON BEHALF OF GOVERNMENT OF SINDH, CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT, PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL, BEHIND RUMI GRAVEYARD, NEAR GRID STATION, KARACHI

WITNESS

Signatures _____

Signatures _____

Name _____

Name _____

Title _____

Title _____

(Seal)

FOR AND ON BEHALF OF CONSULTANT

WITNESS

Signatures _____

Signatures _____

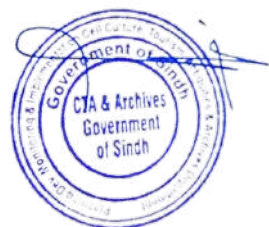
Name _____

Name _____

Title _____

Title _____

(Seal)



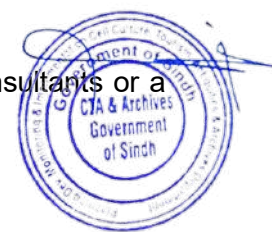
II. GENERAL CONDITIONS OF CONTRACT

1. GENERAL PROVISIONS

1.1 DEFINITIONS

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the laws and any other instruments having the force of law in the Islamic Republic of Pakistan, as those may be issued and in force from time to time;
- (b) "Contract" means the Contract signed by the Parties, to which these General Conditions of Contract (GC) are attached, together with all the documents listed in Clause 1 of such signed Contract;
- (c) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
- (d) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Sub-Clause 2.1;
- (e) "GC" means these General Conditions of Contract;
- (f) "Government" means the Government of the Islamic Republic of Pakistan and/or Provincial Government(s);
- (g) "Foreign Currency" means currency other than the currency of Islamic Republic of Pakistan.;
- (h) "Local Currency" means the currency of the Islamic Republic of Pakistan;
- (i) "Member" in case the Consultants consist of a joint venture of more than one entity, means any of the entities, and "Members" means all of these entities;
- (j) "Party" means the Client or the Consultants, as the case may be, and "Parties" means both of them;
- (k) "Personnel" means persons hired by the Consultants or by any Sub consultant as employees and assigned to the performance of the Services or any part thereof;
- (l) "SC" means the Special Conditions of Contract by which the GC are amended or supplemented;
- (m) "Services" means the work to be performed by the Consultants pursuant to this Contract, as described in Appendix A;
- (n) "Sub-consultant" means any entity to which the Consultants subcontract any part of the Services in accordance with the provisions of Sub-Clause 3.6;
- (o) "Third Party" means any person or entity other than the Client, the Consultants or a Sub-consultant; and



- (p) "Project" means the work specified in SC for which engineering consultancy services are desired.

1.2 LAW GOVERNING THE CONTRACT

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

1.3 LANGUAGE

This Contract has been executed in the English language which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract. All the reports and communications shall be in the English language.

1.4 NOTICES

Any notice, request, or consent made pursuant to this Contract shall be in writing and shall be deemed to have been made when delivered in person to an Authorized Representative of the Party to whom the communication is addressed, or when sent by registered mail, telex, or facsimile to such Party at the address of the Authorized Representatives specified under Sub-Clause SC 1.6. A Party may change its address for notice hereunder by giving the other Party notice of such change.

1.5 LOCATION

The Services shall be performed at such locations as are specified in Appendix A and, where the location of a particular task is not so specified, at such locations as mutually agreed by the Parties.

1.6 AUTHORIZED REPRESENTATIVES

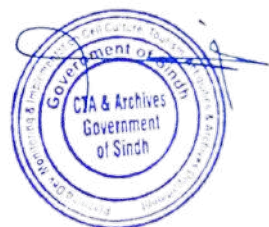
Any action required or permitted to be taken, and any document required or permitted to be executed, under this Contract by the Client or the Consultants shall be taken or executed by the Authorized Representatives specified in the SC.

1.7 TAXES AND DUTIES

Unless specified in the SC, the Consultants, Sub-consultants, and their Personnel shall pay such taxes, duties, fees, and other impositions as may be levied under the Applicable Law, the amount of which is deemed to have been included in the Contract Price.

1.8 LEADER OF JOINT VENTURE

In case the Consultants consist of a joint venture of more than one entity, the Consultants shall be jointly and severally bound to the Client for fulfillment of the terms of the Contract and designate the Member named in the SC to act as leader of the Joint Venture, for the purpose of receiving instructions from the Client.



2. COMMENCEMENT, COMPLETION, MODIFICATION, AND TERMINATION OF CONTRACT

2.1 EFFECTIVENESS OF CONTRACT

This Contract shall come into force and effect on the date (the "Effective Date") of the Client's notice to the Consultants instructing the Consultants to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the SC have been met.

2.2 TERMINATION OF CONTRACT FOR FAILURE TO BECOME EFFECTIVE

If this Contract has not become effective within such time period after the date of the Contract signed by the Parties as shall be

specified in the SC, either Party may, by not less than twenty eight (28) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party except for the work (if any) already done or costs already incurred by a Party at the request of the other Party.

2.3 COMMENCEMENT OF SERVICES

The Consultants shall begin carrying out the Services at the end of such time period after the Effective Date as shall be specified in the SC.

2.4 EXPIRATION OF CONTRACT

Unless terminated earlier pursuant to Sub-Clause 2.9, this Contract shall expire when, pursuant to the provisions hereof, the Services have been completed and the payments of remunerations including the direct costs if any, have been made. The Services shall be completed within a period as is specified in the SC, or such extended time as may be allowed under Sub-Clause 2.6.

The term "Completion of Services" is as specified in the SC.

2.5 MODIFICATION

Modification of the terms and conditions of this Contract, including any modification of the scope of the Services or of the Contract Price, may only be made in writing, which shall be signed by both the Parties.

2.6 EXTENSION OF TIME FOR COMPLETION

If the scope or duration of the Services is increased:

- (a) the Consultants shall inform the Client of the circumstances and probable effects;
- (b) the increase shall be regarded as Additional Services; and
- (c) the Client shall extend the time for Completion of the Services accordingly.



2.7 FORCE MAJEURE

2.7.1 DEFINITION

- a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party and which makes a Party's performance of its obligations under the Contract impossible or so impractical as to be considered impossible under the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial actions (except where such strikes, lockouts or other industrial actions are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.
- b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Sub-consultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Contract and (B) avoid or overcome in the carrying out of its obligations hereunder.
- c) Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

2.7.2 NO BREACH OF CONTRACT

The failure of a Party to fulfill any of its obligations under the Contract shall not be considered to be a breach of, or default under this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event; (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract; and (b) has informed the other Party in writing not later than fifteen (15) days following the occurrence of such an event.

2.7.3 EXTENSION OF TIME

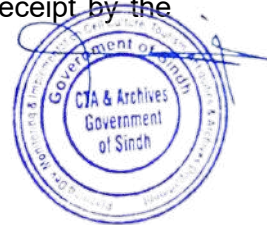
Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.7.4 PAYMENTS

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultants shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purpose of the Services and in reactivating the Services after the end of such period.

2.8 SUSPENSION OF PAYMENTS BY THE CLIENT

The Client may, by written notice of suspension to the Consultants, suspend all payments to the Consultants hereunder if the Consultants fail to perform any of their obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultants to remedy such failure within a period not exceeding thirty (30) days after receipt by the Consultants of such notice of suspension.



2.9 TERMINATION

2.9.1 BY THE CLIENT

The Client may terminate this Contract, by not less than thirty (30) days written notice of termination to the Consultants, to be given after the occurrence of any of the events specified in paragraphs (a) through (e) of this Sub-Clause 2.9.1 and sixty (60) days' in the case of the event referred to in paragraph (f):

- (a) if the Consultants do not remedy a failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the Client may have subsequently approved in writing;
- (b) if the Consultants become (or, if the Consultants consist of more than one entity, if any of their Members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (c) if the Consultants fail to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof;
- (d) if the Consultants submit to the Client a statement which has a material effect on the rights, obligations or interests of the Client and which the Consultants know to be false;
- (e) if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (f) if the Client, in its sole discretion, decides to terminate this Contract.

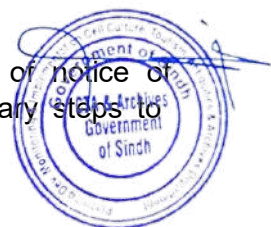
2.9.2 BY THE CONSULTANTS

The Consultants may terminate this Contract, by not less than thirty (30) days written notice to the Client, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (d) of this Sub-Clause 2.9.2:

- (a) if the Client fails to pay any monies due to the Consultants pursuant to this Contract and not subject to dispute pursuant to Clause 7 within forty-five (45) days after receiving written notice from the Consultants that such payment is overdue;
- (b) if the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultants may have subsequently approved in writing) following the receipt by the Client of the Consultants' notice specifying such breach;
- (c) if, as a result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (d) if the Client fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause 7 hereof.

2.9.3 CESSATION OF SERVICES

Upon receipt of notice of termination under Sub-Clause 2.9.1, or giving of notice of termination under Sub-Clause 2.9.2, the Consultants shall take all necessary steps to



bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultants, and equipment and materials furnished by the Client, the Consultants shall proceed as provided, respectively, by Sub-Clauses 3.8 or 3.9.

2.9.4 PAYMENT UPON TERMINATION

Upon termination of this Contract pursuant to Sub-Clauses 2.9.1 or 2.9.2, the Client shall make the following payments to the Consultants:

- (a) remuneration and reimbursable direct costs expenditure pursuant to Clause 6 for Services satisfactorily performed prior to the effective date of termination. Effective date of termination for purposes of this Sub-Clause means the date when the prescribed notice period would expire;
- (b) except in the case of termination pursuant to paragraphs (a) through (d) of Sub-Clause 2.9.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel, according to Consultants Traveling Allowance Rules.

In order to compute the remuneration for the part of the Services satisfactorily performed prior to the effective date of termination; the respective remunerations shall be proportioned.

2.9.5 DISPUTES ABOUT EVENTS OF TERMINATION

If either Party disputes whether an event specified in paragraphs (a) through (e) of Sub-Clause 2.9.1 or in paragraph (a) through (d) of Sub-Clause 2.9.2 hereof has occurred, such Party may, within forty-five (45) days after receipt of notice of termination from the other Party, refer the matter to arbitration pursuant to Clause 7 hereof, and this Contract shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.

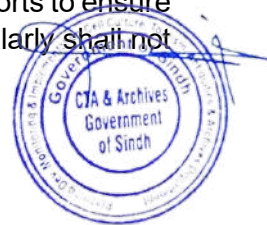
3. OBLIGATIONS OF THE CONSULTANTS

3.1 GENERAL

The Consultants shall perform the Services and carry out their obligations with all due diligence, efficiency, and economy, in accordance with generally accepted professional techniques and practices, and shall observe sound management practices, and employ appropriate advanced technology and safe methods. The Consultants shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with Sub-consultants or third parties.

3.2 CONSULTANTS NOT TO BENEFIT FROM COMMISSIONS, DISCOUNTS, ETC.

The remuneration of the Consultants pursuant to Clause 6 shall constitute the Consultants' sole remuneration in connection with this Contract or the Services, and the Consultants shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultants shall use their best efforts to ensure that the Personnel, any Sub-consultants, and agents of either of them similarly shall not receive any such additional remuneration.



3.3 CONFIDENTIALITY

The Consultants, their Sub-consultants, and the Personnel of either of them shall not, either during the term or after the expiration of this Contract, disclose any proprietary or confidential information relating to the Project, the Services, this Contract, or the Client's business or operations without the prior written consent of the Client.

3.4 LIABILITY OF THE CONSULTANTS

The Consultants are liable for the consequence of errors and omissions on their part or on the part of their employees in so far as the design of the Project is concerned to the extent and with the limitations as mentioned herein below.

If the Client suffers any losses or damages as a result of proven faults, errors or omissions in the design of a project, the Consultants shall make good such losses or damages, subject to the conditions that the maximum liability as aforesaid shall not exceed twice the total remuneration of the Consultants for design phase in accordance with the terms of the Contract.

The liability of the Consultants expires after one (1) year from the stipulated date of completion of construction or after three (3) years from the date of final completion of the design whichever is earlier.

The Consultants may, to protect themselves, insure themselves against their liabilities but this is not obligatory. The extent of the insurance shall be up to the limit specified in second para above. The Consultants shall procure the necessary cover before commencing the Services and the cost of procuring such cover shall be borne by the Consultants up to a limit of one percent of the total remuneration of the Consultants for the design phase for every year of keeping such cover effective.

The Consultants shall, at the request of the Client, indemnify the Client against any or all risks arising out of the furnishing of professional services by the Consultants to the Client, not covered by the provisions contained in the first para above and exceeding the limits set forth in second para above provided the actual cost of procuring such indemnity as well as costs exceeding the limits set forth in fourth para above shall be borne by the Client.

3.5 OTHER INSURANCE TO BE TAKEN OUT BY THE CONSULTANTS

The Consultants (a) shall take out and maintain, and shall cause any Sub-consultants to take out and maintain, at their (or the Sub-consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage, as are specified in the SC; and (b) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums have been paid.

3.6 CONSULTANTS' ACTIONS REQUIRING CLIENT'S PRIOR APPROVAL

The Consultants shall obtain the Client's prior approval in writing before taking any of the following actions:

- (a) appointing such Personnel as are listed in Appendix-C merely by title but not by name;



- (b) entering into a subcontract for the performance of any part of the Services, it being understood (i) that the selection of Sub consultants and the terms and conditions of the subcontract shall have been approved in writing by the Client prior to the execution of the subcontract, and (ii) that the Consultants shall remain fully liable for the performance of the Services by the Sub consultants and its Personnel pursuant to this Contract;
- (c) any other action that may be specified in the SC.

3.7 REPORTING OBLIGATIONS

The Consultants shall submit to the Client the reports and documents specified in Appendix B in the form, in the numbers, and within the periods set forth in the said Appendix.

3.8 DOCUMENTS PREPARED BY THE CONSULTANTS TO BE THE PROPERTY OF THE CLIENT

All plans, drawings, specifications, reports, and other documents and software prepared by the Consultants in accordance with Sub-Clause 3.7 shall become and remain the property of the Client, and the Consultants shall, not later than upon termination or expiration of this Contract, deliver (if not already delivered) all such documents and software to the Client, together with a detailed inventory thereof. The Consultants may retain a copy of such documents and software.

Restriction(s) about the future use of these documents is specified in the SC.

3.9 EQUIPMENT AND MATERIALS FURNISHED BY THE CLIENT

Equipment and materials made available to the Consultants by the Client, or purchased by the Consultants with funds provided exclusively for this purpose by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultants shall make available to the Client an inventory of such equipment and materials and shall dispose of such equipment and materials in accordance with the Client's instructions or afford salvage value of the same. While in possession of such equipment and materials, the Consultants, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

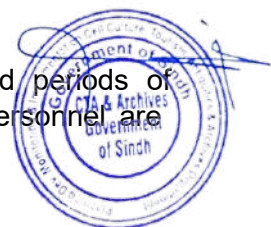
3.10 ACCOUNTING, INSPECTION AND AUDITING

The Consultants (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time charges, and cost, and the basis thereof, and (ii) shall permit the Client or its designated representatives periodically, and up to one year from the expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the Client.

4. CONSULTANTS' PERSONNEL AND SUBCONSULTANTS

4.1 DESCRIPTION OF PERSONNEL

The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultants' Key Personnel are



described in Appendix C. The Key Personnel and Sub-consultants listed by title and/or by name, as the case may be, in Appendix C are deemed to be approved by the Client.

4.2 REMOVAL AND/OR REPLACEMENT OF PERSONNEL

- (a) Except as the Client may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultants, it becomes necessary to replace any of the Key Personnel, the Consultants shall provide as a replacement a person of equivalent or better qualifications;
- (b) If the Client, (i) finds that any of the Personnel have committed serious misconduct or have been charged with having committed a criminal action; or (ii) has reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultants shall, at the Client's written request specifying the grounds therefor, provide as a replacement a person with qualifications and experience acceptable to the Client.
- (c) Except as the Client may otherwise agree, the Consultants shall; (i) bear all the additional travel and other costs arising out of or incidental to any removal and/or replacement; and (ii) bear any additional remuneration, to be paid for any of the Personnel provided as a replacement to that of the Personnel being replaced.

5. OBLIGATIONS OF THE CLIENT

5.1 ASSISTANCE, COORDINATION AND APPROVALS

5.1.1 ASSISTANCE

The Client shall use its best efforts to ensure that the Client shall:

- (a) provide at no cost to the Consultants, Sub-consultants and Personnel such documents prepared by the Client or other consulting engineers appointed by the Client as shall be necessary to enable the Consultants, Sub-consultants or Personnel to perform the Services. The documents and the time within which such documents shall be made available, are as specified in the SC;
- (b) assist to obtain the existing data pertaining or relevant to the carrying out of the Services, with various Government and other organizations. Such items unless paid for by the Consultants without reimbursement by the Client, shall be returned by the Consultants upon completion of the Services under this Contact;
- (c) issue to officials, agents and representatives of the concerned organizations, all such instructions as may be necessary or appropriate for prompt and effective implementation of the Services;
- (d) assist to obtain permits which may be required for right-of way, entry upon the lands and properties for the purposes of this Contract;
- (e) provide to the Consultants, Sub-consultants, and Personnel any such other assistance and exemptions as may be specified in the SC.

5.1.2 CO-ORDINATION

The Client shall:



- (a) Coordinate and get or expedite any necessary approval and clearances relating to the work from any Government or Semi-Government Agency, Department or Authority, and other concerned organization named in the SC.
- (b) Coordinate with any other consultants employed by him.

5.1.3 APPROVALS

The Client shall accord approval of the documents within such time as specified in the SC, whenever these are applied for by the Consultants.

5.2 ACCESS TO LAND

The Client warrants that the Consultants shall have, free of charge, unimpeded access to all land of which access is required for the performance of the Services.

5.3 CHANGES IN THE APPLICABLE LAW

If, after the date of this Contract, there is any change in the Applicable Law which increases or decreases the cost of the Services rendered by the Consultants, then the remunerations and direct costs otherwise payable to the Consultants under this Contract shall be increased or decreased accordingly, and corresponding adjustment shall be made to the amounts referred to in Sub-Clause 6.2 (a) or (b), as the case may be.

5.4 SERVICES AND FACILITIES

The Client shall make available to the Consultants, Sub-consultants and the Personnel, for the purpose of the Services and free of any charge, the services, facilities and property described in Appendix F at the times and in the manner specified in said Appendix F, provided that if such services, facilities and property shall not be made available to the Consultants as and when so specified, the Parties shall agree on; (i) any time extension that it may be appropriate to grant to the Consultants for the performance of the Services; (ii) the manner in which the Consultants shall procure any such services, facilities and property from other sources; and (iii) the additional payments, if any, to be made to the Consultants as a result thereof pursuant to Clause 6 hereinafter.

5.5 PAYMENTS

In consideration of the Services performed by the Consultants under this Contract, the Client shall make to the Consultants such payments and in such manner as is provided by Clause 6 of this Contract.

6. PAYMENTS TO THE CONSULTANTS

6.1 LUMP SUM REMUNERATION

The Consultants' total remuneration shall not exceed the Contract Price and shall be a fixed lump sum including all staff costs, incurred by the Consultants in carrying out the Services described in Appendix A. Other reimbursable direct costs expenditure, if any, is specified in the SC. Except as provided in Sub-Clause 5.3, the Contract Price may only be increased above the amounts stated in Sub-Clause 6.2 if the Parties have agreed to additional payments in accordance with Sub-Clauses 2.5, 2.6, 5.4 or 6.6.

6.2 CONTRACT PRICE



- (a) Foreign currency payment shall be made in the currency or currencies specified as foreign currency or currencies in the SC, and local currency payment shall be made in Pakistani Rupees.
- (b) The SC shall specify the breakup of remuneration to be paid, respectively, in foreign and in local currencies.

6.3 TERMS AND CONDITIONS OF PAYMENT

Payment will be made to the account of the Consultants and according to the payment schedule stated in the SC. Payments shall be made after the conditions listed in the SC for such payments have been met, and the Consultants have submitted an invoice to the Client specifying the amount due.

6.4 PERIOD OF PAYMENT

- (a) Advance payment to the Consultants shall be affected within the period specified in the SC, after signing of the Contract Agreement between the Parties.
- (b) Any other amount due to the Consultants shall be paid by the Client to the Consultants within twenty-eight (28) days in case of local currency and fifty six (56) days in case of foreign currency after the Consultants' invoice has been delivered to the Client.

6.5 DELAYED PAYMENTS

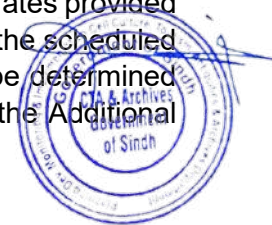
If the Client has delayed payments beyond the period stated in paragraph (b) of Sub- Clause 6.4, financing charges shall be paid to the Consultants for each day of delay at the rate specified in the SC.

6.6 ADDITIONAL SERVICES

Additional Services means:

- (a) Services as approved by the Client outside the Scope of Services described in Appendix A;
- (b) Services to be performed during the period extended pursuant to Sub-Clause 2.6, beyond the original schedule time for completion of the Services; and
- (c) Any re-doing of any part of the Services as a result of Client's instructions.

If, in the opinion of the Client, it is necessary to perform Additional Services during the currency of the Contract for the purpose of the Project, such Additional Services shall be performed with the prior concurrence of both the Parties. The Consultants shall inform the Client of the additional time (if any), and the additional remuneration and reimbursable direct costs expenditure for such Additional Services. If there is no disagreement by the Client within two weeks of this intimation, such additional time, remuneration and reimbursable direct costs expenditure shall be deemed to become part of the Contract. Such remuneration and reimbursable direct costs expenditure shall be determined on the basis of rates provided in Appendices D and E, in case the Additional Services are performed during the scheduled period of the Services, otherwise remuneration for Additional Services shall be determined on the basis of Consultants' billing rates prevailing at the time of performing the Additional Services.



6.7 CONSULTANTS' ENTITLEMENT TO SUSPEND SERVICES

If the Client fails to make the payment of any of the Consultants' invoice (excluding the advance payment), within twenty-eight (28) days after the expiry of the time stated in paragraph (b) of Sub-Clause 6.4, within which payment is to be made, the Consultants may after giving not less than fourteen (14) days' prior notice to the Client, suspend the Services or reduce the rate of carrying out the Services, unless and until the Consultants have received the payment.

This action will not prejudice the Consultants entitlement to financing charges under Sub-Clause 6.5.

7. SETTLEMENT OF DISPUTES

7.1 AMICABLE SETTLEMENT

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

7.2 DISPUTE SETTLEMENT

Any dispute between the Parties as to matters arising pursuant to this Contract which cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordance with the provisions of the Arbitration Act, 1940 (Act No. X of 1940) and of the Rules made thereunder and any statutory modifications thereto.

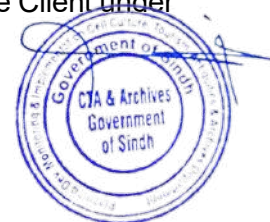
Services under the Contract shall, if reasonably possible, continue during the arbitration proceedings and no payment due to or by the Client shall be withheld on account of such proceedings.

8. INTEGRITY PACT

8.1 If the Consultant or any of his Sub-consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:

- (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-consultant, agents or servants;
- (b) terminate the Contract; and
- (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 2.9.3. Payment upon such termination shall be made under Sub-Clause 2.9.4 (a) after having deducted the amounts due to the Client under Sub-Para (a) and (c) of this Sub-Clause.



III. SPECIAL CONDITIONS OF CONTRACT

1.1 DEFINITIONS

- (ca) **"Defect Liability Period"** means the period specified in the Works Contract, commencing from the date of issuance of the Completion Certificate, during which the Consultant shall provide consultancy services related to inspection, monitoring, certification of defects, and supervision of rectification works carried out by the Contractor in accordance with the Contract..
- (p) **"PROJECT"** means **"Preparation of Master Plan of Mohenjo-daro (UNESCO World Heritage Site) including Up-gradation of Museum, Rest House and Beautification of External Development under ADP No. 69 (UID: CTAANPP-25-0001) for the Year 2026-27"**, to be executed under the Quality and Cost Based Selection (QCBS) Method in accordance with the Sindh Public Procurement Rules, 2010 (Amended up to Date).

1.2 AUTHORIZED REPRESENTATIVES

The Authorized Representatives are the following:

For the Client:

GOVERNMENT OF SINDH
Culture, Tourism, Antiquities & Archives Department
Planning, Development, Monitoring & Implementation Cell

Telephone : _____

Facsimile : _____

Email : _____

FOR THE CONSULTANTS:

(Name of Authorized Representative) _____

(Designation) _____

(Address) _____

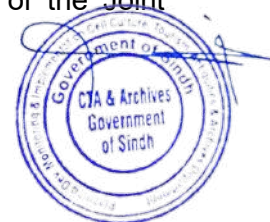
Telephone: _____

Facsimile : _____

Email : _____

1.3 LEADER OF THE JOINT VENTURE

The leader of the Joint Venture is(name of the Member of the Joint Venture).



1.4 EFFECTIVENESS OF CONTRACT

The date on which this Contract shall come into effect is the date when the Contract is signed by both the Parties.

1.5 TERMINATION OF CONTRACT FOR FAILURE TO BECOME EFFECTIVE

This sub-clause is deleted in its entirety.

1.6 COMMENCEMENT OF SERVICES

The Services shall commence on the date mentioned in the letter of commencement issued by the Client.

Confirmation of key experts' availability to start the Services shall be submitted by to Client in writing as a written statement signed by each key expert

1.7 EXPIRATION OF CONTRACT

The period of completion of Services shall be fourteen (14) months plus Defect Liability Period from the Commencement Date of the Services or such other period as the Parties may agree in writing. The Services are estimated to be completed before 20...

"Completion of Services": Services shall be deemed completed after issuance of Defect Liability Certificate by the Client.

For the purposes of this Clause, Defect Liability Certificate shall mean a certificate duly issued by the Client upon successful completion of Defect Liability Period. Issuance of Defect Liability Certificate shall, wherever the context so permits, absolve the Consultants of all of its liabilities under this Contract except professional liability under Clause 3.4 of the General Conditions read with Clause 3.5 of the Special Conditions of the Contract.

1.8 EXTENSION OF TIME FOR COMPLETION

1. If the scope of Services is required to be increased:
 - a) the Consultants shall inform the Client of the circumstances and probable effects of such increase in Services;
 - b) the increase in scope of Services shall be regarded as Additional Services; and
 - c) the Client may extend the time for completion of Additional Services accordingly, if necessary, as it may deem appropriate.
2. If the duration of Services is required to be increased:
 - a) the Consultants shall request the Client for such increase and shall provide sufficient cause for such extension along with probable effects of such increase;
 - b) the Client may accord such extension if deemed appropriate and may also impose liquidated damages of an amount equal to 0.1 % of the Contract Price if such extension is granted because of delays on part of the Consultants.
 - c) In case the Consultants fail to submit any deliverable within the time period stipulated in this Contract, whether affecting overall timeline of the Contract or



not, the Client may also impose interim liquidated damages of an amount equal to 0.05 % of the Contract Price. However, the amount deducted on account of interim liquidated damages for any deliverable shall be reimbursed if the Consultants meets up the overall timeline of the Project at the time of submission of subsequent deliverable.

1.9 EXTENSION OF TIME

If as a result of Force Majeure a party is rendered unable to perform its duties under this Contract, the Client shall determine period of extension of time for completion of such

1.10 INSURANCE TO BE TAKEN OUT BY THE CONSULTANTS

The risks and the coverages shall be as follows:

- a) Professional liability insurance, with a minimum coverage of twice the amount of remunerations, from a AA rated Insurance Company in the format acceptable to the Client, for a period of one (1) year from the stipulated date of completion of construction or after three (3) years from the date of final completion of the design whichever is earlier. The sole beneficiary of the professional liability insurance shall be the Client.
- b) Third party motor vehicle liability insurance in respect of motor vehicles operated in Pakistan by the Consultants or their personnel or any Sub-consultants or their personnel, with a minimum coverage as per required by law, in Karachi
- c) Insurance against loss of or damage to equipment purchased in whole or in part with funds provided by the Client under the Contract.

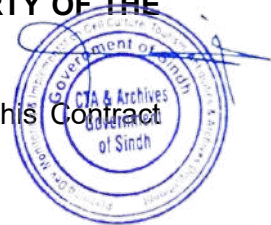
1.11 CONSULTANTS' ACTIONS REQUIRING CLIENT'S PRIOR APPROVAL

The Consultants shall seek prior approval from the Client, before any action they propose to take under the following:

- i) Issuing Variations Orders in respect of:
 - additional items of Works as determined by the Engineer to be necessary for the execution of Works.
 - any new item of the Works not envisaged in the Contract and which is determined by the Engineer to be necessary for the execution of Works.
- ii) Claim from the Contractor for extra payment with full supporting details and Consultants recommendations, if any, for settlement.
- iii) Details of any nominated sub-contracts.
- iv) Any action under terms of Performance Guarantee or Insurance Policy.
- v) Any action by the Consultants affecting the costs under this Contract.
- vi) issuance of Certificate of Completion of Works and Defects Liability Certificate
- vii) Final Measurement Statement
- viii) Release of Retention Money
- ix) Any change in the ratios of various currencies of payment.

1.12 DOCUMENTS PREPARED BY THE CONSULTANTS TO BE THE PROPERTY OF THE CLIENT

The Consultants shall not use these documents for purposes unrelated to this Contract without the prior written approval of the Client.



1.13 REMOVAL AND/OR REPLACEMENT OF PERSONNEL

In Sub-Clause (a) the word “provide” should be replaced with “propose”.

At the end of Sub-Clause (a), the following text should be added:

“the Client shall accord its approval, or otherwise rejection, within fourteen (14) working days of receipt of the request for replacement from the Consultants”.

1.14 ASSISTANCE

- (a) The Client shall make available within twenty (20) days from the Commencement Date, all existing data, information, studies and reports related to the project available with the Client. The Client shall also assist the Consultants in obtaining necessary permits wherever required.

1.15 COORDINATION

- (a) The text is replaced hereunder “The Client shall assist the Consultants to obtain any data, approval / clearance relating to the Services as required from other concerned departments and agencies”

1.16 APPROVALS

The Client shall accord approval of the documents immediately but not later than fourteen (14) days from the date of their submission by the Consultants.

1.17 CONTRACT PRICE

- (a) The amount in local currency is Pakistani Rupees.....
- (b) Remunerations shall be as under:

- For Planning and Designing, total Pak Rs. is

- For Construction supervision, total Pak Rs. is

1.18 TERMS AND CONDITIONS OF PAYMENT

[Note: Terms and Conditions of Payment provided below is meant for sample reference. This may be edited, if needed.

An advance payment ten per cent (10%) of local currency, shall be made within thirty (30) days of signing of the Contract.

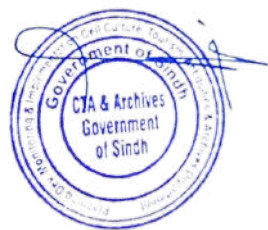
The time period to request for advance payment shall be thirty (30) days after signing of the Contract. However, advance payment shall only be released after submission of bank guarantee, separate from the performance guarantee, securing the full amount of advance payment, issued by the scheduled bank of Pakistan, against the requested advance payment in the format acceptable to the Client.



APPENDIX-A

DESCRIPTION OF THE SERVICES

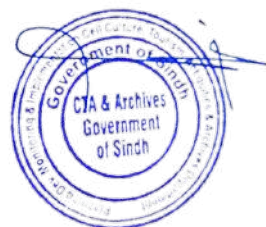
[Give detailed descriptions of the Services to be provided, dates for completion of various tasks, place of performance for different tasks, specific tasks to be approved by Client, etc.]



APPENDIX-B REPORTING REQUIREMENTS

Pursuant to Sub-Clause GC-3.7, the Consultants shall submit the following reports:

[List format, frequency, and contents of reports; persons to receive them; dates of submission and the number of copies of each submittal; etc. If no reports are to be submitted, state here "Not applicable".]



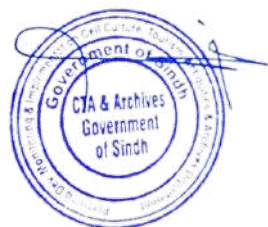
APPENDIX-C

KEY PERSONNEL AND SUB-CONSULTANTS

[List under:

C-1 Title [and names, if already available], activities of job descriptions of key Personnel to be assigned to work and staff-months for each.

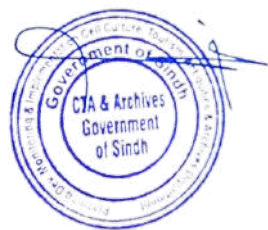
C-2 List of approved Subconsultants (if already available); same information with respect to their Personnel as in C-1.]



APPENDIX – D

BREAKDOWN OF CONTRACT PRICE IN FOREIGN CURRENCY

NOT USED



APPENDIX - E

BREAKDOWN OF CONTRACT PRICE IN LOCAL CURRENCY

[List here the elements of cost used to arrive at the breakdown of the Contract Price-local currency portion:

1. Remuneration for various items on the basis of rates as mutually agreed.
2. Other reimbursable direct costs expenditure related to:
 - (a) Support staff, and work charged staff;
 - (b) Office expenditures related to:
 - (i) rentals;
 - (ii) furnishing and equipment;
 - (iii) operation and maintenance of office, office equipment and furniture, office supplies.
 - (c) Transport including running and maintenance, and other associated costs;
 - (d) Travelling etc.
 - (e) Other costs
3. Total, remuneration and reimbursable direct costs expenditure = (1 + 2).

Note:

1. Each item of reimbursable direct costs expenditure shall be specified whether it is payable on the basis of (a) lump sum monthly rate; or (b) reimbursement of actual expenditures.
2. This appendix will exclusively be used for determining remuneration for Additional Services in accordance with Sub-Clause GC 6.6.]



APPENDIX - F

SERVICES AND FACILITIES TO BE PROVIDED BY THE CLIENT

The Client shall make available the following Services and Facilities:

1. SERVICES AND FACILITIES OF THE CLIENT

The Client shall make available to the Consultants, Sub-consultants and the Personnel, for the purposes of the Services and free of any charge, the services, facilities and property, at the times and in the manner specified hereunder:

(a) _____

(b) _____

(c) Rent will be charged by the Client only for the family status accommodation provided to the Personnel, in the Client's colonies, at the following rates:

Type of Accommodation Monthly Rent (Rs)

.....

(d) No rent will be charged for single status residences provided by the Client to the Personnel.

2. LODGE ACCOMMODATION

If requested by the Consultants, the Client shall provide lodge accommodation, if available, to all Personnel of the Consultants or the Sub-consultants when on visit to various parts of the Project area or any other station where such facilities or the lodge accommodation of the Client exists (and provided that the Personnel of the Consultants or the Sub-consultants visit that place in connection with the Project) under the same terms and conditions as the Client's staff is entitled.



APPENDIX - G

(INTEGRITY PACT)

DECLARATION OF FEES, COMMISSION AND BROKERAGE ETC. PAYABLE BY THE SUPPLIERS OF GOODS, SERVICES & WORKS

Contract No. _____

Dated _____

Contract Value: _____

Contract Title: _____

..... [Name of Supplier] hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Sindh (GoS) or any administrative subdivision or agency thereof or any other entity owned or controlled by GoS through any corrupt business practice.

Without limiting the generality of the foregoing, [name of Supplier] represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoS, except that which has been expressly declared pursuant hereto.

[name of Supplier] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with GoS and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.

[name of Supplier] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other rights and remedies available to GoS under any law, contract or other instrument, be voidable at the option of GoS.

Notwithstanding any rights and remedies exercised by GoS in this regard, [name of Supplier] agrees to indemnify GoS for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GoS in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by [name of Supplier] as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoS.

Name of Buyer:
Signature:
[Seal]

Name of Seller/Supplier:
Signature:
[Seal]





**پلاننگ ڊيوپمينٽ مانيٽرنگ اينڊ ايمپلیمينٽيشن سيل
ڪلچر ٽوئزرز اينٽيڪيوٽيز اينڊ آرڪائيوڊ پارٽمينٽ
رومي قبرستان پويان، نزد گرد استيشن ناردرن بائي پاس ڪراچي**

RFP No. AD/PDM&I-CELL/CTA&AD/RFP/2026_27/06 Dated. 21 July 2026

ڪنسلٽنسي سروسز واسطي رڪنيست فار پروپوزل (RFP) جو نوٽيس

پلاننگ، ڊولپمينٽ، مانيٽرنگ ۽ ايمپلیمينٽيشن سيل، ڪلچر ٽوئزرز، اينٽيڪيوٽيز ۽ آرڪائيوڊ پارٽمينٽ، سنڌ حڪومت پاران، ايس پي پي رولز 2010 ع (هينئر تائين ترميم ٿيل) تحت هيٺين ڪنسلٽنسي اسائينمنٽ لاءِ لاڳاپيل رجسٽريشن، تجربي ۽ ٽيڪنيڪل صلاحيت رکندڙ اهل ڪنسلٽنگ فرمن/ڪمپنين کان SPPRA EPADS ذريعي مهربند اليڪٽرانڪ آڇون گهرائجن ٿيون.

نمبر	ڪنسلٽنسي اسائينمنٽ	خریداريءَ جو طريقو ڪار
01	سال 2026-27 ع لاءِ ADP نمبر (UID CTAANPP_25_0001) 69 69 تحت موٽن جوڌو (يونيسڪو جي عالمي ثقافتي ورثي واري هنڌ) لاءِ ماسٽر پلان جي تياري، ميوزيم ۽ ريسٽ هائوس جي اپ گريڊيشن ۽ ايڪسٽرنيل ترقياتي ڪمن جي بيوتيفڪيشن لاءِ ڪنسلٽنٽ جون خدمتون حاصل ڪرڻ	هڪ مرحلو - به لفاڦا طريقو ڪار (ڪوالٽي ۽ ڪاسٽ بيسڊ سليڪشن - QCBS) (ايس پي پي رولز 2010 ع (هينئر تائين ترميم ٿيل) جي رول 246) تحت

RFP في	Rs.10,000/- (ڏهه هزار روپيا صرف) نه وڌڻ جوڳا بيشڪل پي آرڊر / ڊمانڊ ڊرافٽ بحق ايگزيڪيوٽو انجنيئر، PDM&I سيل، CTA&AD سنڌ حڪومت
واڪ ضمانت	Rs.7,500000/- (پنجهتر لک روپيا صرف) بيشڪل پي آرڊر / ڊمانڊ ڊرافٽ / بينڪ گارنٽي جاري ڪيل ڪنهن پاڪستاني شيڊيول بينڪ وٽان

E-RFP دستاويز جن ۾ تفصيلي شرط ۽ ضابطا سروسز جو دائرو، اهلليت جا معيار، قيمت جي تجزيي/جانچ جا معيار، تفصيل ۽ گهرجون شامل آهن، رجسٽريشن ڪنسلٽنٽس لاءِ سنڌ پبلڪ پروڪيورمينٽ ريگوليٽري اٿارٽي (SPPRA) EPADS تي 23/07/2026 کان 11/08/2026 تائين مقرر ڪيل ناقابل واپسي RFP فيس جي ادائينگي تي ڪنهن به ڪم واري ڏينهن تجويزون کولڻ واري ڏينهن کان سواءِ دستياب هوندا.

اليڪٽرانڪ تجويزون SPPRA EPADS ذريعي 11/08/2026 تي يا ان کان اڳ صبح 11:00 وڳي تائين جمع ڪرائي سگهجن ٿيون. ميتوئل (تجويزون قبول نه ڪيون وينديون. اصل ٻڌ سيڪيورٽي، پروپوزل جي هڪ هارڊ ڪاپي سان گڏ جنهن تي صحيح ۽ مهر لڳل هجي، تجويزون کولڻ جي وقت کان اڳ ايگزيڪيوٽو انجنيئر، پلاننگ، ڊولپمينٽ، مانيٽرنگ ۽ ايمپلیمينٽيشن سيل، ڪلچر ٽوئزرز، اينٽيڪيوٽيز ۽ آرڪائيوڊ پارٽمينٽ، سنڌ حڪومت، رومي قبرستان جي پويان، نزد گرد استيشن ناردرن بائي پاس، ڪراچي جي آفيس ۾ جمع ڪرايا وڃن. ٽيڪنيڪل تجويزون 11/08/2026 تي صبح 11:30 وڳي ايگزيڪيوٽو انجنيئر، PDM&I سيل، CTA&AD، سنڌ حڪومت جي آفيس ۾ کوليون وينديون.

مالياتي آڇون کولڻ جي تاريخ، وقت ۽ هنڌ صرف انهن ڪنسلٽنٽس کي ٻڌائي ويندي جن کي جانچ جي معيار مطابق ٽيڪنيڪلي طور تي اهل قرار ڏنو ويندو ڪنهن اهڙي ڏنل صورتحال جي نتيجي ۾ ڪلڻ جي تاريخ تي آفيس بند ٿيڻ يا حڪومت پاران عام موڪل جي اعلان جي صورت ۾، آڇون ايندڙ ڪم واري ڏينهن تي ساڳئي وقت SPPRA EPADS ذريعي جمع / کوليون وينديون. پروڪيورنگ ايجنسي وٽ سنڌ پبلڪ پروڪيورمينٽ رولز 2010 ع (هينئر تائين ترميم ٿيل) جي لاڳاپيل شين تحت آڇ جي قبوليت کان اڳ ڪنهن به وقت ڪنهن هڪ يا سڀني آڇن کي قبول يا رد ڪرڻ، يا خريداري واري عمل کي منسوخ ڪرڻ جو حق محفوظ آهي.

رڪنيست فار پروپوزل (RFP) دستاويز جي وچ ۾ ڪنهن مبهم صورتحال، غير مطابقت يا اختلاف جي صورت ۾، RFP دستاويز ۾ موجود شين کي اوليت حاصل هوندي.

ايگزيڪيوٽو انجنيئر

CTA&AD سيل، PDM&I

INF/KRY 3113/2026



No. AD/PDM&I-CELL/CTA&AD/RFP/2026-27/06
GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES
DEPARTMENT
PLANNING, DEVELOPMENT, MONITORING &
IMPLEMENTATION CELL

Behind Rumi Graveyard, Near Grid Station, Northern Bypass,
Karachi

Karachi, dated: 21st July, 2026

To,

The Director (Advertisement)
Information Department
Government of Sindh
Karachi

Subject: PUBLICATION OF REQUEST FOR PROPOSAL (RFP) NOTICE.

I am directed to refer to the subject cited above and enclose herewith seven (07) copies of the Request for Proposal (RFP) Notice for the consultancy assignment of the Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.

You are requested to kindly arrange publication of the enclosed Request for Proposal (RFP) Notice in three widely circulated leading newspapers, i.e., Urdu (Daily Jang, Daily Express & Daily Ummat), Sindhi (Daily Kawish, Daily Ibrat & Daily Sobh), and English (Dawn, The News & Daily Times), at the earliest.

o/c

21/7/2026
(ASSISTANT DIRECTOR)
Planning, Development, Monitoring &
Implementation Cell
ASSISTANT DIRECTOR
Planning Dev. Monitoring & Implementation Cell
Culture, Tourism, Antiquities & Archives Department
Government of Sindh

Copy forwarded for information to:

1. P.S. to Secretary, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.
2. P.A. to Resident Director, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Karachi.
3. Office File.



GOVERNMENT OF SINDH
PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT
Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi

RFP No. AD/PDM&I-CELL/CTA&AD/RFP/2026-27/06

Dated: 21st July, 2026

NOTICE INVITING REQUEST FOR PROPOSAL (RFP)
FOR CONSULTANCY SERVICES

Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh invites sealed Electronic Proposals through SPPRA EPADS from eligible Consulting Firms/Companies having relevant registration, experience and technical capability for the following consultancy assignment under SPP Rules, 2010 (Amended up to date).

S.No	Consultancy Assignment	Procurement Method
01.	Hiring of Consultant for Preparation of Master Plan, Up-Gradation of Museum, Rest House and Beautification of External Development at Mohen-Jo-Daro (UNESCO World Heritage Site) under ADP No. 69 (UID CTAANPP-25-0001) for the Year 2026-27	Single Stage – Two Envelope Procedure (Quality & Cost Based Selection – QCBS) under Rule 46(2) of SPP Rules, 2010 (Amended up to date).

RFP Fee	Rs.10,000/- (Rupees Ten Thousand Only) Non-Refundable in shape of Pay Order / Demand Draft in favour of Executive Engineer, PDM&I Cell, CTA&AD, Government of Sindh.
Bid Security	Rs.7,500,000/- (Rupees Seven Million Five Hundred Thousand Only) in the form of Pay Order / Demand Draft / Bank Guarantee issued by a Scheduled Bank of Pakistan.

E-RFP Documents, containing detailed terms and conditions, scope of services, eligibility criteria, evaluation criteria, specifications and requirements, shall be available to the registered Consultants on the Sindh Public Procurement Regulatory Authority (SPPRA) EPADS from 23/07/2026 to 11/08/2026 on payment of the prescribed non-refundable RFP Fee on any working day, except the day of opening of proposals.

Electronic Proposals shall be submitted through SPPRA EPADS on or before 11/08/2026 at 11:00 AM. Manual proposals shall not be accepted. The Original Bid Security, along with one hard copy of the Proposal, duly signed and stamped, shall be submitted to the office of the Executive Engineer, Planning, Development, Monitoring & Implementation Cell, Culture, Tourism, Antiquities & Archives Department, Government of Sindh, Behind Rumi Graveyard, Near Grid Station, Northern By-Pass, Karachi, before the proposal opening time. Technical Proposals shall be opened on 11/08/2026 at 11:30 AM in the office of the Executive Engineer, PDM&I Cell, CTA&AD, Government of Sindh.

The date, time and venue for opening of the Financial Proposals shall be communicated only to those Consultants who are declared technically qualified in accordance with the evaluation criteria.

In case of any unforeseen situation resulting in the closure of the office on the date of opening or if the Government declares a public holiday, the proposals shall be submitted/opened on the next working day at the same time through SPPRA EPADS. The Procuring Agency reserves the right to accept or reject any or all proposals, or to cancel the procurement process at any time prior to the acceptance of a proposal, in accordance with the relevant provisions of the Sindh Public Procurement Rules, 2010 (Amended up to date). In case of any ambiguity, inconsistency, or discrepancy between the Notice Inviting Request for Proposal and the Request for Proposal (RFP) Document, the provisions contained in the RFP Document shall take precedence.

EXECUTIVE ENGINEER
PDM&I CELL, CTA&AD
GOVERNMENT OF SINDH
Cell: 0320-3184642 (During Office Hours)

9-4

GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES & ARCHIVES DEPARTMENT
PLANNING, DEVELOPMENT, MONITORING & IMPLEMENTATION CELL
PROCUREMENT PLAN (FY 2026-27)

Sr. No.	Description of Procurement	Qty.	Estimated Unit Cost (PKR)	Estimated Cost (PKR Million)	Budget Allocation (PKR Million)	Funding Source	Procurement Method	Time of Procurement				Remarks
								Q1	Q2	Q3	Q4	
1	2	3	4	5	6	7	8	9	10	11	12	13
1	WORKS (ADP)											
ON-GOING /NEW SCHEMES												
1	Preparation of Master Plan, Upgradation of Museum & Rest House, and Beautification of External Development at Mohenjo-Daro (UNESCO World Heritage Site)	N/A	N/A	330.000	1.500	ADP-69	Single Stage – Two Envelope Procedure	✓				
2	Preparation of Master Plan, Upgradation of Museum & Rest House, and Beautification of External Development at Mohenjo-Daro (UNESCO World Heritage Site) – Consultancy Services	N/A	N/A	150.000	1.500	ADP-69	Single Stage – Two Envelope Procedure	✓				
3	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto	N/A	N/A	1,170.000	1,170.000	ADP-88	Single Stage – Two Envelope Procedure	✓				
4	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto– Consultancy Services	N/A	N/A	23.547	23.547	ADP-88	Single Stage – Two Envelope Procedure	✓				
TOTAL				1,673.547	1,196.547							
2	GOODS / SERVICES (DEVELOPMENT BUDGET)											
1	Construction of Library and Auditorium Hall at Garhi Khuda Bux Bhutto	N/A	N/A	116.669	116.669	ADP-88	Single Stage – Two Envelope Procedure	✓				
TOTAL				116.669	116.669							


ASSISTANT DIRECTOR
 Planning Dev. Monitoring & Implementation Cell
 Culture, Tourism, Antiquities & Archives Department
 Government of Sindh



**GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES
& ARCHIVES DEPARTMENT**

NOTIFICATION

No. SO(G)/CTA&AD/7-161/2024:- In pursuance of Rule 31 of Sindh Public Procurement; Rules 2010 (Amended upto date); Complaint Redressal Committee (CRC) is hereby constituted to redress any grievances arising out of the procurement process for hiring Consultancy Services in respect of development project executed by the Planning Development, Monitoring & implementation Cell. The Committee shall function with the following compositions and Terms of References (ToRs):-

- | | |
|--|-----------------|
| 1. The Secretary
Culture, Tourism, Antiquities & Archives Department
Government of Sindh, | Chairman |
| 2. Representative of Accountant General Sindh,
Office of the Accountant General Sindh, | Member |
| 3. An Independent Professional from the relevant field
Culture, Tourism, Antiquities & Archives Department | Member |

Terms of Reference:

The Complaint Redressal Committee (CRC), upon receipt of a complaint from an aggrieved firm, may, if satisfied:-

- i) Prohibit the Consultant Selection Committee from acting or deciding in a manner inconsistent with the provisions of the Act, Rules and Regulations.
- ii) Annul, wholly or partly, any unauthorized act or decision of the Consultant Selection Committee and issue appropriate directions in accordance with law.
- iii) Recommend to the Head of the Procuring Agency that the procurement proceedings be declared mis-procurement where any material violation of the Act, Rules or Regulations is established.
- iv) Confirm, modify or reverse the decision of the Consultant Selection Committee as permissible under the Sindh Public Procurement Rules.

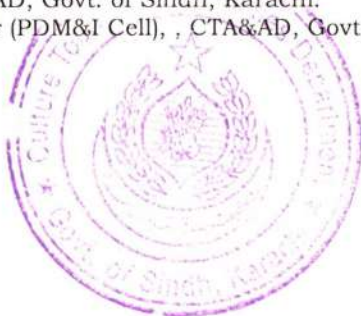
KHAIR MUHAMMAD KALWAR
Secretary to Govt. of Sindh

No. SO(G)/CTA&AD/7-161/2024 /9562

Karachi, dated the 20th July, 2026.

A copy is forwarded for information and necessary action to:-

1. The Chairman, Planning & Development Board, Govt. of Sindh, Karachi.
2. The Accountant General Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
3. The Secretary, Finance Department, Government of Sindh, Karachi.
4. The Managing Director, SPPRA, Government of Sindh, Karachi
5. The Director General (A&A), CTA&AD, Govt. of Sindh, Karachi.
6. Members (All) _____
7. PS to Minister for Culture, Tourism & Antiquities Sindh.
8. PS to Secretary, CTA&AD, Govt. of Sindh, Karachi.
9. PA to Resident Director (PDM&I Cell), , CTA&AD, Govt. of Sindh, Karachi.
10. Notification File.



(SECTION OFFICER - GEN)



**GOVERNMENT OF SINDH
CULTURE, TOURISM, ANTIQUITIES
& ARCHIVES DEPARTMENT**

NOTIFICATION

No. SO(G)/CTA&AD/7-161/2024:- In pursuance of Rule 67 of Sindh Public Procurement Rules 2010 (Amended upto date); a Consultant Selection Committee (CSC) is hereby constituted for procurement of consultancy services in respect of development project executed by the Planning, Development, Monitoring & Implementation Cell. The committee shall function with the following compositions and Terms of References (ToRs):-

- | | | |
|----|---|---------------------------|
| 1. | The Resident Director (PDM&I Cell)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Chairman |
| 2. | The Executive Engineer (PDM&I Cell)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Member |
| 3. | The Deputy Secretary (General)
Culture, Tourism, Antiquities & Archives Department, Govt. of Sindh | Member / Secretary |
| 4. | Representative of Planning & Development Department
Government of Sindh | Member |
| 5. | Representative of Finance Department
Government of Sindh | Member |

Terms of Reference:

The Committee shall:

- i) Approve and finalize the Request for Proposals (RFP) before issuance;
- ii) Scrutinize Expressions of Interest (EOIs) and shortlist consulting firms in accordance with the prescribed criteria;
- iii) Evaluate Technical and Financial Proposals in accordance with the SPPRA Rules and Regulations;
- iv) Carry out the consultant selection process in a transparent, competitive and fair manner;
- v) Recommend the successful consultant to the Competent Authority for approval; and
- vi) Perform any other function incidental to the procurement of consultancy services under the SPPRA Rules and Regulations.

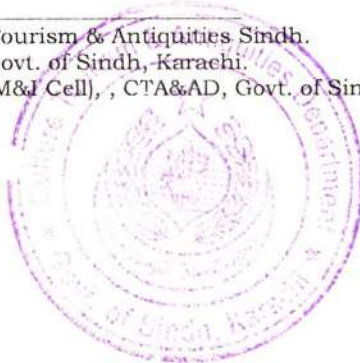
KHAIR MUHAMMAD KALWAR
Secretary to Govt. of Sindh

No. SO(G)/CTA&AD/7-161/2024

Karachi, dated the 20th July, 2026.

A copy is forwarded for information and necessary action to:-

1. The Chairman, Planning & Development Board, Govt. of Sindh, Karachi.
2. The Accountant General Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
3. The Secretary, Finance Department, Government of Sindh, Karachi, with request to nominate your representative for the above Complaint Redressal Committee.
4. The Managing Director, SPPRA, Government of Sindh, Karachi
5. The Director General (A&A), CTA&AD, Govt. of Sindh, Karachi.
6. Members (All) _____
7. PS to Minister for Culture, Tourism & Antiquities Sindh.
8. PS to Secretary, CTA&AD, Govt. of Sindh, Karachi.
9. PA to Resident Director (PDM&I Cell), , CTA&AD, Govt. of Sindh, Karachi.
10. Notification File.



(SECTION OFFICER - GEN)