



**NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED**

Ministry of Energy (Power Division), Government of Pakistan  
Malik Plaza, 2<sup>nd</sup> Floor, 7-C/1, M.M. Alam Road, Gulberg III, Lahore

# **Tender Document**

## **HIRING OF O&M SERVICES FOR 450MW CCPP, ABDUL HAKIM**



### **3A-POWER PLANT (O&M)**

**(TENDER NO. NPPMCL-ADMIN-2025/26-07)**

**February-2026**

**NATIONAL POWER PARKS MANAGEMENT COMPANY (PVT.) LTD.**

Second Floor, 7-C-1, Gulberg III, Lahore.

Ph# 042-35759276-9



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**INVITATION TO BID**

**Date:** \_\_\_\_\_

**PROCUREMENT OF OPERATIONS AND MAINTENANCE WORKS AND SERVICES FOR  
THE 450 MW COMBINED CYCLE POWER PLANT, ROUSCH, ABDUL HAKEEM DISTRICT  
KHANEWAL, PUNJAB, PAKISTAN**

1. National Power Parks Management Company Private (Limited) (NPPMCL) (“the Employer”) invites sealed bids through single stage two envelope international competitive bidding procedure from eligible Bidders having the nationality of Pakistan or one of the countries notified by Ministry of Interior, Government of Pakistan as Business Friendly Countries (BVL) (<https://visa.nadra.gov.pk/business-visa-list-bvl/>), licensed by the Pakistan Engineering Council in the appropriate category for the Operation & Maintenance Services of 450 MW Combined Cycle Power Plant Rousch.
2. Bidders may obtain further information from, inspect at and acquire the Bidding Documents containing detailed terms and conditions, etc. from the Office of the Employer, at 2<sup>nd</sup> Floor of Malik Plaza, 7-C-1, Gulberg-III, Lahore. Bidding documents can also be downloaded from PPRA website and [www.ppra.org.pk](http://www.ppra.org.pk) and NPPMCL website [www.nppmcl.com.pk](http://www.nppmcl.com.pk) free of cost.
3. A complete set of Bidding Documents may be purchased by an interested bidder on submission of a written application to the above office and upon payment of a non-refundable fee of Rs. 20, 000/- .
4. The bids, prepared in accordance with the instructions in the bidding documents, must reach at the office of the Chief Executive Officer, NPPMCL, 2nd Floor, 7-C-1, Gulberg-III, Lahore on or before March 30, 2026, at 11:00 hours. Technical Bids will be opened on the same day at 1130 hours in the presence of bidders’ representatives who choose to attend at the same address. This advertisement is also available on PPRA website at [www.ppra.org.pk](http://www.ppra.org.pk) and the Employer’s website at [www.nppmcl.com.pk](http://www.nppmcl.com.pk).
5. The Employer reserves the right to annul the bidding process and reject all Bids, at any time prior to award of the Contract, in accordance with Rule 33 of Public Procurement Rules, 2004.
6. Bidding Documents can be purchased from following addresses: **CEO, NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED, 2nd Floor,7-C-1,Gulberg-III,Lahore.** Tel: +92-42-35759276-9



**NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED**

Ministry of Energy (Power Division), Government of Pakistan  
Malik Plaza, 2<sup>nd</sup> Floor, 7-C/1, M.M. Alam Road, Gulberg III, Lahore

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## Bidding Form T1

### A. DEFINITIONS

All capitalized terms used herein under this ITB not defined shall have the meaning ascribed to them under the O&M Agreement.

“**Acceptable Bank**” has the meaning given to the term under the O&M Agreement.

“**Acceptance of Notice of Award**” has the meaning ascribed to the term in ITB 30.2.

“**Affiliate**” has the meaning given to the term under the O&M Agreement.

“**Authorised Representative**” has the meaning ascribed to the term in ITB 16.2.

“**Bid Security**” has the meaning ascribed to the term in ITB 14.

“**Bid Validity Period**” has the meaning ascribed to the term in ITB 15.

“**Bid**” means the bid comprising a Technical Proposal and a Financial Proposal, submitted or to be submitted by the Bidder to the Company pursuant to the Bidding Documents.

“**Bidder(s)**” means a Prospective Bidder that has submitted a Bid to the Company.

“**Bidding Documents**” has the meaning ascribed to the term in ITB 5.1.

“**Bidding Forms**” means the forms attached to this ITB that shall be filled out by the Bidder to form the Bid.

“**Bid Opening**” has the meaning ascribed to the term in ITB 21.1.

“**Bidding Process**” has the meaning ascribed to the term in ITB 1.1.

“**Clarification**” has the meaning ascribed to the term in ITB 6.1.

“**Company**” means National Power Parks Management Company (Private) Limited, a private limited company duly organized and existing under the laws of Pakistan with office located at Second Floor, 7C-1, Gulberg-III, Lahore.

“**Dry Preservation Mode**” means that Plant is shut down and in stand still condition. In this state the components of Combined Cycle Power Plant equipment such as GTs, ST, GTGs/STG, HRSGs, Piping, Heat Exchangers, etc are protected from moisture to restrict the corrosion/scaling and microbial growth. Further, frequent operation of turning gears of ST/GT, air compressor, manual rotation of shafts of pumps/motors, etc as per OEM guidelines, standards & prudent practices.

“**Financial Proposal**” has the meaning ascribed to the term in ITB 11.

“**Gross Negligence**” means a reckless disregard by a Party of serious and known risk, which goes beyond simple negligence and where such disregard constitutes a complete failure to exercise minimum care.

“**Integrity Pact**” has the meaning ascribed to the term in ITB 38.

“**Invitation to Bid**” means the tender issued by the Company to Prospective Bidder(s).

## Bidding Form T1

“**ITB**” or “**Instruction to Bidders**” means these instructions to Prospective Bidders forming part of the Bidding Documents.

“**Notice of Award**” has the meaning ascribed to the term in ITB 30.1.

“**O&M Agreement**” means the operations and maintenance agreement, including all schedules attached thereto, to be entered into between the Company and the O&M Contractor, in the form attached in Part II of the Bidding Documents.

“**O&M Contractor**” means the Bidder selected by the Company to undertake the Works and Services and execute the O&M Agreement.

“**Performance Security**” has the meaning ascribed to the term in ITB 31.1.

“**PKR**” means Pakistani Rupees.

“**Plant**” has the meaning ascribed to the term in ITB 1.1.

“**Procurement Rules**” means the rules notified by the Public Procurement Regulatory Authority on June 9, 2004 under Section 26 of the Public Procurement Regulatory Authority Ordinance, 2002.

“**Prospective Bidder**” means an entity which has been hired by the Company.

“**Routine Maintenance**” means maintenance of a regular, preventive and minor nature performed periodically by the O&M Contractor to keep the Complex in general day-to-day working order, including, but not limited to, operational inspection; lubrication; calibration; adjustment; packing of valves; minor leak repair; provision of fluids, greases and resins; cleaning of sumps; replacement of consumable materials, filters, strainers and cartridges; maintenance or replacement of sensors, fuses, thermocouples, gauges, switches and light bulbs; paint and varnish; and other similar preventive, routine or minor work, general housekeeping and cleaning of the Complex.

“**Submission Deadline**” means 1100 hours (Pakistan Standard Time) on March 30, 2026 as may be extended by the Company in terms of ITB 7.3 and ITB 18.4.

“**Successful Bidder**” means the Bidder who has offered the lowest evaluated price in the tender. ("most advantageous bid")

“**Total O&M Fee**” has the meaning ascribed to the term in ITB 25.

“**Term**” means the period of the Contract of one (1) year from the date of signing of O&M Contract.

“**Unscheduled Maintenance**” means all Works and Services related to the maintenance of the Complex to be performed by the O&M Contractor, other than Routine Maintenance, and scheduled maintenance, to ensure that the Complex is operated and maintained in a manner such that the plant meets the Applicable Standards and is fit for Intended Purpose.

“**Wilful Misconduct**” means any misconduct which is fraudulent, dishonest, or whose harmful consequences are inflicted intentionally, knowingly, and purposely, and without justifiable excuse.

“**Works and Services**” has the meaning given to the term under the O&M Agreement

## Bidding Form T1

### B. GENERAL

#### ITB 1. Scope of Bid

- 1.1 The Company wishes to conduct a bidding process (the “**Bidding Process**”) amongst Prospective Bidders and receive bids on a single-stage two-envelope basis as described under the Procurement Rules to select an O&M Contractor to carry out the Works and Services for the duration of the Term for the 450MW combined cycle power plant, located at Abdul Hakim, District Khanewal, Punjab, Pakistan (the “**Plant**”)
- 1.2 Prospective Bidders must quote for the complete Works and Services. Consequently, Bids shall be deemed to cover complete Works and Services, and unpriced items, if any, shall be deemed to be covered by the Total O&M Fee. Any Bid stating coverage of partial Works and Services shall be rejected as non-responsive, pursuant to ITB 24.

#### ITB 2. Eligible Bidders

- 2.1 This Bidding Process is open only to the Prospective Bidders. Each Prospective Bidder shall, provide evidence in the form of an undertaking in the form set out as Bidding Form T4, a declaration of **eligibility / non-blacklisting by the Government of Pakistan** as of the date of submission of the Bid. Bidders shall notify the Company immediately, in writing, of any change in the structure, formation, personnel or qualifications reflected in the Bidder’s application. Failure to notify the Company of such changes in a timely manner may result in the Bidder’s disqualification.
- 2.2 The Successful Bidder shall comply with and acquire all consents, approvals, permits and licenses applicable under the laws of Pakistan in relation to the performance of the Works and Services. Each Prospective Bidder shall indemnify the Company, its Affiliates and their advisors fully in respect of any direct or indirect losses, damages, costs, penalties or expenses of any kind incurred by such person arising from a Prospective Bidder's breach of the obligations referred to above.
- 2.3 The Bidder shall have the nationality of Pakistan or an Eligible Country. A Bidder shall be deemed to have the nationality of that country if the Bidder is constituted, incorporated or registered in and operates in conformity with the provisions of the laws of that country, as evidenced by its articles of incorporation (or equivalent documents of constitution or association) and its registration documents, as the case may be. For the purpose of this clause, Eligible countries are those which have been notified by Ministry of Interior, Government of Pakistan as Business Friendly Countries (BVL); information can be accessed through following link: <https://visa.nadra.gov.pk/business-visa-list-bvl/>
- 2.4 The Bidder must be duly licensed by the Pakistan Engineering Council (PEC) in the appropriate category relevant to the value of the Works/Services.

## **Bidding Form T1**

### **ITB 3. Eligible Goods and Services**

- 3.1 All Goods and Services to be supplied under this Contract shall have their origin in eligible countries listed in Appendix 'A' to Instructions to Bidders and all expenditures made under the Contract will be limited to such Goods and Services.
- 3.2 For purpose of this Clause, "origin" means the place where the Goods are mined, grown or produced or from where the Services are supplied. Goods are produced when, through manufacturing, processing or substantial and major assembling of components, a commercially recognized product results that is substantially different in basic characteristics or in purpose or utility from its components.
- 3.3 The origin of Goods and Services is distinct from the nationality of the Bidder.

### **ITB 4. Cost of Bidding**

- 4.1 The Prospective Bidder shall bear all costs associated with the preparation and submission of its Bid and the Company shall in no case be responsible or liable for those costs, regardless of the conduct or outcome of the Bidding Process.

## Bidding Form T1

### C. BIDDING DOCUMENTS

#### ITB 5. Contents of Bidding Documents

5.1 The Bidding Documents comprise the documents stated below, and should be read in conjunction with any addendum issued in accordance with ITB 77 (the “**Bidding Documents**”).

- (1) Part I – Instructions to Bidders
  - a. ITB (Sections A – G).
  - b. Bidding Data Sheet (Section H)
  - c. Qualification Criteria (Section I)
  - d. Bidding Forms (Section J).
  - e. Scope of Work and Services (Section K)
  - f. Bidding Documentary Requirements (Section L)
- (2) Part II – Draft Contract (Standard Document will be)

5.2 The Bidding Forms comprise the forms stated below and should be read in conjunction with any addendum issued in accordance with ITB 77.

- (1) For the Technical Proposal
  - a. T1 – Letter of Technical Proposal.
  - b. T2 – Form of Bid Security
  - c. T3 – Form of Power of Attorney.
  - d. T4 – Form of Undertaking of Eligibility.
  - e. T5 – Form of Integrity Pact.
  - f. ELI-1.1 Applicant Information Sheet
  - g. LIT 2 Pending Litigation
  - h. FIN-3.1 Financial Situation
  - i. FIN-3.2 Average Annual Turnover
  - j. FIN-3.3 Credit Line
  - k. EXP-4.1 Specific Experience Summary sheet
  - l. EXP-4.2 Specific Experience
  - m. PER-5.1 Personnel Capabilities
  - n. PER-5.2 Personnel Summary
  - o. MC - 6 Managerial Capabilities
  - p. CC – 6 Current Contract Commitments
- (2) For the Financial Proposal
  - a. F1 – Letter of Financial Proposal; and
  - b. F2 – Details of Financial Proposal.

5.3 Prospective Bidders are expected to carefully examine the contents of the Bidding Documents. Failure to comply with the requirements of Bid submission set out in the Bidding Documents will be at the Prospective Bidders’ own risk. Pursuant to ITB 244, Bids which are not responsive to the requirements of the Bidding Documents shall be rejected.

## Bidding Form T1

- 5.4 The Company shall not be responsible for the completeness of the Bidding Document and its addenda if they have not been obtained directly from the source stated by the Company in the Invitation to Bid.

### ITB 6. Clarification of Bidding Documents

- 6.1 A Prospective Bidder requiring any clarification(s) in respect of the Bidding Documents (the “**Clarification**”) may raise its enquiries, in writing, by email or by post at the following address, before or during the pre-bid meeting:

Mr. Farrukh Qayyum Butt,  
General Manager (Admin/HR)  
*Address:* National Power Parks Management Company (Pvt.) Ltd.  
Second Floor, 7-C1, Gulberg III, Lahore, Pakistan  
*Email:* farrukh.qayyum@nppmcl.com  
*Telephone:* +92 (42) 3575-9276-9

- 6.2 The Company shall issue clarification(s) or amendment(s) to the Bidding Documents resulting from such queries at least three (3) days before the Submission Deadline to all Prospective Bidders.
- 6.3 Pre-Bid Meeting
- a. A Prebid meeting will be held on March 16, 2026, at 450 MW CCPP Rousch Abdul Hakeem Site. to clarify issues and to answer any questions on matters related to the Bidding Documents. All prospective bidders or their authorized representatives shall be invited to attend such a pre-bid meeting.
  - b. Minutes of the pre-bid meeting, including the text of the questions raised and the replies given, will be transmitted without delay to all purchasers of the Bidding Document. Any modification of the Bidding Documents hereof, which may become necessary as a result of the pre-bid meeting shall be made by the Employer exclusively through the issue of an Addendum. Absence at the pre-bid meeting will not be a cause for disqualification of a bidder.

### ITB 7. Amendment of Bidding Documents

- 7.1 At any time prior to the Submission Deadline, the Company may, for any reason, including at its own initiative, modify the Bidding Documents by issuing an addendum.
- 7.2 Any addendum issued by the Company shall become a part of the Bidding Documents pursuant to ITB 5.1, and shall be communicated by email or fax or post to all Prospective Bidders at their respective contact details provided by the Prospective Bidders Such communication by the Company shall constitute deemed receipt of the addendum(s).
- 7.3 To provide Prospective Bidders a reasonable time in which to take an addendum into account in preparing their Bids, the Company may, at its discretion, extend the Submission Deadline in accordance with ITB 18.4.

## **Bidding Form T1**

### **D. PREPARATION OF BIDS**

#### **ITB 8. Language of Bid**

- 8.1 The Bid and all correspondence and documents related to the Bid exchanged between the Prospective Bidder and the Company shall be written in English language. In case any printed literature furnished by the Prospective Bidder is in a language other than English, it shall need to be accompanied by an English translation of its pertinent passages for the purposes of interpretation of the Bid. In case of any discrepancy, the English translation shall govern.

#### **ITB 9. Documents Comprising the Bid**

- 9.1 The Bid shall comprise a Technical Proposal, containing the documents listed in ITB 10 hereof, and a Financial Proposal, containing the documents listed in ITB 11, Each submitted simultaneously in separate sealed envelopes clearly marked “TECHNICAL PROPOSAL” and “FINANCIAL PROPOSAL” respectively.
- 9.2 Prospective Bidders are expected to carefully examine the Bidding Documents when preparing their Bid, and use only the relevant Bidding Forms as set out in ITB 5.1. Bidding Forms must be completed without any alterations to the text, and no substitutes shall be accepted. All blank spaces shall be filled in with the information requested. Material deficiencies in providing the information requested may result in rejection of a Bid.

#### **ITB 10. Technical Proposal**

- 10.1 The Technical Proposal shall demonstrate the Bidder’s unconditional acceptance of the complete scope of Works and Services and any obligations (direct or indirect) of the O&M Contractor under the O&M Agreement. Any omission, reservation, deviation or condition attached in the Technical Proposal may cause the Bid to be declared non-responsive.
- 10.2 The Technical Proposal submitted by the Bidder shall include the following information:
- (1) signed and filled out Letter of Technical Proposal undertaking unconditional acceptance of the Works and Services, as set out in Bidding Form T1;
  - (2) Bid Security, as set out in Bidding Form T2, in accordance with ITB 14;
  - (3) written confirmation authorizing the signatory of the Bid to commit the Bidder, as set out in Bidding Form T3, in accordance with ITB 16.2;
  - (4) documentary evidence establishing that the Bidder is eligible and not blacklisted, as set out in Bidding Form T4, in accordance with ITB 2.1;
  - (5) Integrity Pact, as set out in Bidding Form T5, in accordance with ITB 38;  
and
- 10.3 The Technical Proposal shall not include any direct or indirect financial information. Any Bid having such financial information shall be declared non-responsive.

## Bidding Form T1

### ITB 11. Financial Proposal

- 11.1 In preparing the Financial Proposal, Prospective Bidders are expected to fully understand the requirements and conditions outlined in the Bidding Documents, all contractual obligations of the Company under any of the agreements included in the Bidding Documents, scope of Works and Services, and any obligations, direct or indirect, of the O&M Contractor under the O&M Agreement, or the Bidding Documents.
- 11.2 The Financial Proposal shall provide all-inclusive fixed (one-figure) value that include all federal, provincial or local taxes (whether direct or indirect, including any input taxes on consumables or otherwise), duties, levy, cess, fines, fee, etc., applicable on the Bidder or incidental to any activity necessary for the performance of Works and Services as per the laws prevailing seven (7) days prior to the Bid Submission Deadline. Such all-inclusive fixed (one-figure) values shall also include all costs, profits, risks, uncertainties and unknowns so as to enable the O&M Contractor to unconditionally discharge its obligations, whether direct or indirect, under the O&M Agreement, against the services required under Scope of Services.
- 11.3 The Bidder may make any assumptions necessary to drive the fee(s) as set out at ITB but the Company shall only be obligated to make payments as per the actual months for which the Works and Services are provided. Any omission, reservation, deviation or condition included in the Financial Proposal to the contrary may cause the Bid to be declared non-responsive.
- 11.4 The Financial Proposal shall, as far as reasonably possible, provide a breakdown of the Fixed Fee(s) using Bidding Form F2 across, among other things,
- a) remuneration for staff
  - b) landscaping of complex & housing
  - c) security
  - d) taxes, and
  - e) Optional Cost for performing Heat Rate Test on Plant Base Load. (Excluding fuel cost)
- 11.5 The Bidder shall be required to include in the Fixed Fee, reimbursable item(s) that are payable as per actual in accordance with the O&M Agreement.
- 11.6 The Financial Proposal submitted by the Bidder shall comprise the following:
- (1) signed and filled out Letter of Financial Proposal, as set out in Bidding Form F1; and
  - (2) details of Financial Proposal, as set out in Bidding Form F2, in accordance with ITB 11.4.

### ITB 12. Currencies of Bid and Payment

- 12.1 Fees shall be quoted in PKR
- 12.2 The fee shall be paid within 28 days of the approval of the invoice.

## Bidding Form T1

### ITB 13. Company's Right to Verify Documents

- 13.1 The Company retains the right to verify the particulars regarding any information, statements and/or documents furnished with the Bid, or during prequalification. Any Bidder found to be misrepresenting information may be disqualified at any stage of the Bidding Process.

### ITB 14. Bid Security

- 14.1 The Bidder shall furnish, as part of its Bid, a Bid Security equivalent to 5 million PKR, (the "**Bid Security**"). The Bid Security shall be submitted alongwith the financial proposal. In addition to the bid security, the bidder shall submit an undertaking alongwith the Technical Proposal stating that the bid security has been enclosed alongwith the Financial Proposal.
- 14.2 The Bid Security shall be a demand guarantee, at the Bidder's option, in any of the following forms:
- (1) an unconditional bank guarantee (using Bidding Form T2); or
  - (2) a cashier's or Bankers or certified cheque or a Pay order
- 14.3 The Bid Security shall be valid until thirty (30) days following the Bid Validity Period, as may be extended in accordance with ITB 15.2. If the terms of the Bid Security issued by the Successful Bidder specifies an expiry date and the Performance Security has not been issued by the Successful Bidder, the Successful Bidder shall, thirty (30) days prior to the expiry of the Bid Security, extend the Bid Security until such date as notified by the Company.
- 14.4 Any Bid not accompanied by a compliant Bid Security (as exclusively determined by the Company) shall be rejected by the Company as non-responsive.
- 14.5 Bid Securities of Bidders other than the Successful Bidder shall be returned as promptly as possible upon the Successful Bidder's furnishing of the Performance Security pursuant to ITB 31.1 and signing of the O&M Agreement.
- 14.6 The Bid Security shall be forfeited:
- (1) if a Bidder withdraws its Bid during the Bid Validity Period (except as provided in ITB 21) or if the Bidder is found to be engaged in any fraudulent or corrupt practice; or
  - (2) if the Successful Bidder fails to:
    - a. sign the O&M Agreement in accordance with ITB 32;
    - b. furnish Performance Security pursuant to ITB 31.1;
    - c. accept the arithmetical corrections of its Bid in accordance with ITB 23.4; or
    - d. fulfil its obligations under the Bidding Documents in terms thereof.

## Bidding Form T1

### ITB 15. Bid Validity

- 15.1 Bids shall remain valid for a minimum of one hundred twenty (120) days from the Bid Submission Date, as may be extended by the Company in accordance with ITB 15.2 (the “**Bid Validity Period**”).
- 15.2 In exceptional circumstances, prior to the expiration of the Bid Validity Period, the Company may request Bidders to extend the period of validity of their Bids. The request and the responses shall be made in writing. A Bidder may refuse the request following which such Bidder’s Bid will be disqualified and its Bid Security returned without forfeiture. A Bidder granting the request shall not be required or permitted to modify its Bid.

### ITB 16. Format and Signing of Bid

- 16.1 The Bidder shall prepare one (1) original of the Technical Proposal and one (1) original of the Financial Proposal comprising the Bid as described in ITB 9, and clearly mark each “ORIGINAL” in addition to the marking stipulated in ITB 9.
- 16.2 The original and all copies of the Bid shall be typed or written in indelible ink and shall be signed by a person duly authorised to sign on behalf of the Bidder (the “**Authorised Representative**”). This authorization shall consist of a written Power of Attorney, as set out in Bidding Form T3, or a board resolution indicating that the person(s) signing the bid has(ve) the authorisation to sign on behalf of the Prospective Bidder. This authorization must contain the name and position held by each person signing the authorization and name and position of the authorised signatory.
- 16.3 Any interlineations, erasures, or overwriting shall be valid only if they are signed or initialled by the person signing the bid.

### ITB 17. Submission, Sealing and Marking of Bids

- 17.1 Bidders shall submit their Bids by mail or by hand. Bids submitted through, fax or e-mail or any other electronic transmission shall not be considered.
- 17.2 The Bidder shall submit its Bid as under:
  - (1) ORIGINAL and each COPY (3) of the Bid shall be separately sealed and put in separate envelopes and marked as such.
  - (2) For either of the Financial Proposal and the Technical Proposal, original and all copies as given in ITB 16.1 shall be put in an outer sealed envelope, and addressed as given in ITB 17.3. Any Bidder that combines Technical Proposal and Financial Proposal in one envelope shall be disqualified.
- 17.3 The inner and outer envelopes shall:
  - (1) bear the name and address of the Bidder.
  - (2) be addressed to the Company in accordance with ITB 5.1; and
  - (3) bear the specific identification of this bidding process indicating Plant name, tender no. and date of opening of the Technical Proposal.

## **Bidding Form T1**

- 17.4 The outer envelope of the Technical Proposal shall bear a warning not to open the envelope before the Submission Deadline.
- 17.5 The outer envelope of the Financial Proposal shall bear a warning not to open the envelope before the Technical Proposal.
- 17.6 If all the envelopes are not sealed and marked as required, the Company shall not assume any responsibility for the misplacement or premature opening of the Bid. In case of such misplacement of Bids or premature opening of Bid which results in disclosure of any direct or indirect financial information prior to the scheduled opening of the Financial Proposal, the Bid shall be rejected as non-responsive in accordance with ITB 9.3.

### **ITB 18. Deadline for Submission of Bids**

Bids must be received by the Company at the address specified in ITB 6.1 not later than the Submission Deadline. i.e.

March 30, 2026, not later than 1100 hrs

- 18.1 Bids with charges payable shall not be accepted, nor shall any arrangements be made to collect the Bids from any delivery point other than the one specified in ITB 6.1. Bidders shall bear all expenses incurred in the preparation and delivery of Bids. No claims for refund of any expense shall be entertained.
- 18.2 Where delivery of the Bid is by mail and the Bidder wishes to receive an acknowledgment of receipt of such Bid, the Bidder shall make a request for such acknowledgement in a separate letter attached to (but not included in) the sealed Bid.
- 18.3 Upon request, acknowledgement of receipt of the Bids shall be provided to those delivering Bids in person or by messenger.
- 18.4 The Company may, at its discretion, extend the Submission Deadline by issuing an addendum in accordance with ITB 7, in which case all rights and obligations of the Company and the Prospective Bidders previously subject to the earlier Submission Deadline shall thereafter be subject to the extended Submission Deadline.

### **ITB 19. Late Bids**

- 19.1 Any Bid received by the Company after the Submission Deadline prescribed in ITB 18 shall be returned unopened to such Bidder.
- 19.2 Delays in the mail, delays of person(s) in transit, or delivery of a Bid to an incorrect location shall not be accepted as an excuse for failure to deliver a Bid at the proper place and time. It shall be the Prospective Bidder's responsibility to determine the manner in which to deliver its Bid in a timely manner.

### **ITB 20. Modification, Substitution and Withdrawal of Bids**

- 20.1 Any Bidder may modify, substitute, or withdraw its Bid after submission provided that written notice of the modification, substitution or withdrawal is received by the Company prior to the Bid Opening.
- 20.2 The notice for modification, substitution or withdrawal of any Bid shall be prepared, sealed, marked and delivered in accordance with the provisions applicable to the

## **Bidding Form T1**

original Bid with additional marking of MODIFICATION or “SUBSTITUTION” on all envelopes in case of modification or substitution, or “WITHDRAWAL” on the envelope containing the notice, in case of withdrawal.

- 20.3 Withdrawal of a Bid during the interval between the Submission Deadline and the expiration of the Bid Validity Period shall result in forfeiture of the Bid Security pursuant to ITB 14.
- 20.4 Bids requested to be withdrawn in accordance with ITB 20.1 shall be returned unopened to the requesting Bidder(s).

## Bidding Form T1

### E. BID OPENING AND EVALUATION

#### ITB 21. Bid Opening

- 21.1 The Company shall conduct the opening of Technical Proposals (the “**Bid Opening**”) in the presence of Bidders designated representatives who choose to attend, and at the following address, date and time:

*Address:* National Power Parks Management Company (Pvt.) Ltd.

Second Floor, 7-C1, Gulberg III, Lahore, Pakistan

*Date:* March 30, 2026

*Time:* 1130 hours (Pakistan Standard Time)

- 21.2 The Financial Proposals shall remain unopened and will be held in custody of the Company until the time of their opening, as communicated by the Company to the Bidders in accordance with ITB 21.9.

- 21.3 First, envelopes marked “WITHDRAWAL” shall be opened and read out and the envelope with the corresponding Bid shall not be opened but returned to the Bidder. No Bid shall be withdrawn unless the corresponding withdrawal notice contains a valid authorization to request the withdrawal and is read out at the Bid Opening.

- 21.4 Second, outer envelopes marked “SUBSTITUTION” shall be opened. The inner envelopes containing the substitute Technical Proposal and/or substitute Financial Proposal shall be exchanged for the corresponding envelopes being substituted, which shall be returned to the Bidder unopened. Only the substituted Technical Proposal, if any, shall be opened, read out, and recorded. Substituted Financial Proposal, if any, will remain unopened in accordance with ITB 21.2. No Bid shall be substituted unless a valid authorization to request the substitution is submitted and is read out and recorded at Bid Opening.

- 21.5 Next, outer envelopes marked “MODIFICATION” shall be opened. The original Technical Proposal shall be opened, read out, and recorded, followed by the opening, reading out and recording of the modification to the Technical Proposal. Any modification to the Financial Proposal shall remain unopened in accordance with ITB 21.2. No Bid shall be modified unless a valid authorization to request the modification is submitted and is read out and recorded at the Bid Opening.

- 21.6 All other envelopes holding the Technical Proposals shall be opened one at a time, and the following read out and recorded:

- (1) the name of the Bidder.
- (2) whether there is a modification or substitution.
- (3) any other details as the Company may consider appropriate.

- 21.7 Only Technical Proposals read out and recorded at Bid Opening shall be considered for evaluation. No Bid shall be rejected at the opening of Technical Proposals except for late bids, in accordance with ITB 19.

- 21.8 The Company shall prepare a record of the Bid Opening that shall include, as a minimum: the name of the Bidder and whether there are a withdrawal, substitution, or modification and the value of the Bid Security or its absence. The Bidders’

## Bidding Form T1

representatives who are present shall be requested to sign the record. The omission of a Bidder's signature on the record shall not invalidate the contents and effect of the record. A copy of the record shall be distributed to all Bidders who submitted Bids before the Submission Deadline.

- 21.9 At the end of the evaluation of the Technical Proposals, the Company shall invite Bidders who have submitted responsive Technical Proposals and who have been determined as qualified for award to attend the opening of the Financial Proposal. The date, time, and location of the opening of Financial Proposal shall be advised in writing by the Company. Bidders shall be given at least a twenty-four (24) hours' notice of the opening of Financial Proposal.
- 21.10 The Company shall notify in writing at the time of or at any time prior to the opening of the Financial Proposal, the Bidders who have been rejected on the grounds of their Technical Proposals not being responsive to the requirements of the Bidding Document. Such Bidders shall be required to collect their Financial Proposals unopened from the Company.
- 21.11 The Company shall conduct the opening of Financial Proposals of all Bidders who submitted responsive Technical Proposals, in the presence of Bidders' representatives who choose to attend at the address, date and time specified by the Company. The Bidders' representatives who are present shall be requested to sign a register evidencing their attendance.
- 21.12 Financial Proposals of the Bidders shall be opened one at a time and the following read out and recorded:
- (1) the name of the Bidder.
  - (2) whether there is a modification or substitution.
  - (3) the Total Fee for 12 months
  - (4) any other details as the Company may consider appropriate.
- 21.13 Only Financial Proposals, read out and recorded during the opening of Financial Proposals shall be considered for evaluation. No Financial Proposal shall be rejected at the opening of Financial Proposals.
- 21.14 The Company shall prepare a record of the opening of Financial Proposals that shall include, as a minimum: the name of the Bidder and the Total O&M Fee. The Bidders' representatives who are present shall be requested to sign the record. The omission of a Bidder's signature on the record shall not invalidate the contents and effect of the record. A copy of the record shall be distributed to all Bidders who submitted bids in time.

### ITB 22. Clarification of Bids

- 22.1 To assist in the examination, evaluation and comparison of the Technical Proposal and/or Financial Proposal, the Company may, at its discretion, ask the Bidder for additional information or supporting documentation in respect of any matter associated with the documentation submitted by the Bidder in its Bid. Any such request and the response shall be in writing and no change in the price or substance of the Bid shall be sought, offered or permitted.

## **Bidding Form T1**

### **ITB 23. Preliminary Examination**

23.1 Prior to the detailed evaluation of Bids, pursuant to ITB 24, the Company shall examine each Bid to determine whether:

- (1) the Bid is complete and does not deviate from the scope of Works and Services.
- (2) any computational errors have been made.
- (3) required sureties have been furnished.
- (4) documents have been properly signed.
- (5) valid authorization(s) are present.
- (6) the Bid is valid till the required period.
- (7) the Bidder continues to be eligible to Bid in terms of ITB 2; and
- (8) the Bids are generally in order.

23.2 A Bid may not be considered acceptable if:

- (1) it is unsigned.
- (2) its validity is less than that specified in ITB 15; or
- (3) it does not clearly state in Bidding Form F1 that all taxes and duties and other costs stated in ITB 11.4 have been included in the fees provided in Bidding Form F1.

23.3 A Bid shall not be considered acceptable if:

- (1) it is not accompanied by a Bid Security.
- (2) it is submitted by a Bidder who has participated in more than one Bid.
- (3) it is received after the Submission Deadline.
- (4) it is submitted through fax, email, or any other form of electronic transmission.
- (5) the Bidder refuses to accept arithmetic correction(s); or
- (6) it materially deviates from the O&M Agreement.

23.4 The Company shall require arithmetical errors to be rectified. If there is a discrepancy between:

- (1) the unit price and total price that is obtained by multiplying the unit price and quantity, the unit price shall prevail, and the total price shall be corrected
- (2) the words and figures, the amount in words shall prevail.

23.5 If the Bidder does not accept the corrected amount of the Bid, its Bid shall be rejected and its Bid Security forfeited.

### **ITB 24. Determination of Responsiveness of Bids**

24.1 The Company shall determine the responsiveness of each Bid to the Bidding Documents. Bids that conform to all the terms and conditions of the Bidding

## **Bidding Form T1**

Documents without material deviations or omission shall be declared responsive. A deviation or omission shall be considered material if:

- (1) it affects in any substantial way the scope, quality, or performance of the Works and Services.
  - (2) it limits in any substantial way the Company's rights or the O&M Contractor's obligations under the O&M Agreement; or
  - (3) its rectification or adoption would in a substantially unfair way affect the competitive position of other responsive Bids.
- 24.2 The Company's determination of a Bid's responsiveness may be based on the contents of the Bid itself without recourse to extrinsic evidence.
- 24.3 Any minor non-conformity or irregularity in a Bid that does not constitute a material deviation or omission may be waived by Company or required by the Company to be rectified, provided such waiver or rectification does not prejudice or affect unfairly the competitive position of other responsive Bids.

### **ITB 25. Successful Bidder**

- 25.1 The Bidder that offers the lowest evaluated price (the "**Total O&M Fee per month**"), as follows, shall be declared the Successful Bidder:

### **ITB 26. Confidentiality**

- 26.1 Subject to ITB 26.2, no Bidder shall contact the Company on any matter relating to its Bid from the time of Bid Submission. The evaluation result shall be announced at least ten (10) days prior to the issuance of the Notice of Award. The final announcement to all Bidders will include table(s) comprising read out prices, discounted prices, price adjustments made, final evaluated prices and recommendations against all the Bids evaluated.
- 26.2 Any effort by a Bidder to influence the Company in the Bidding Process may result in the rejection of its Bid and encashment of its Bid Security. Whereas any Bidder feeling aggrieved may lodge a written complaint not later than ten (10) days after the announcement of the Successful Bidder. However, the mere act of lodging a complaint shall not warrant suspension of the Bidding Process.
- 26.3 These Instruction to Bidders, and any other information (whether written or oral), documentation or correspondence disclosed by the Company, its Affiliates or any of their advisors (or on behalf of any of the foregoing) and included in or relating to these Instructions to Bidders, the Bidding Process or anything otherwise in connection with the Plant, shall be treated as private and confidential by the Prospective Bidders. No Prospective Bidder shall disclose any such documents or information to any third party without the express written consent of Company. Each Prospective Bidder shall indemnify the Company, its Affiliates and their advisors fully in respect of any losses, damages, costs or expenses of any kind incurred by such person arising from a Prospective Bidder's breach of the obligations referred to above.
- 26.4 These Instructions to Bidders shall not be forwarded to any other person, firm or company without the prior written consent of the Company.

## **Bidding Form T1**

- 26.5 Information relating to the evaluation of proposals and recommendations concerning awards shall not be disclosed to the Bidders who submitted the Bids or to other persons not officially concerned with the Bidding Process, until the Successful Bidder has been notified that it has been awarded the O&M Agreement.

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### F. AWARD OF CONTRACT

#### ITB 27. Company's Right to Reject Bids

- 27.1 No Bid shall be considered to have been accepted, unless such acceptance is confirmed in writing and notified to the Successful Bidder by the Company.
- 27.2 The Company reserves the right to annul the Bidding Process and reject all Bids at any time prior to the issuance of the Notice of Award, without thereby incurring any liability to Bidders or providing any reason for rejection of the Bids. In case of such annulment, all Bids submitted and specifically, the Bid Securities, shall be promptly returned to the Bidders. The decision of the Company shall be final, and binding and no correspondence shall be entered into with the rejected Bidders.
- 27.3 The Company shall not be responsible for, or pay for, any expenses or losses which may be incurred by any Bidder or Prospective Bidder in the preparation of, or in connection with, its Bid.
- 27.4 Each Prospective Bidder fully waives off any and all rights to claim in respect of such expenses or losses and agrees to indemnify the Company, its Affiliates and their advisors fully in respect of any direct or indirect losses, damages, costs or expenses of any kind incurred by any of them.

#### ITB 28. Post Qualification

- 28.1 The Company, at any stage of the Bidding Process, may, in its discretion, require the Prospective Bidders to provide clarification concerning their professional, technical, financial, legal or managerial competence under the process. In such a case, the determination of a Prospective Bidder's continued qualification in accordance with ITB 2 will take into account the Prospective Bidder's financial, technical and management capabilities and documentary evidence thereof.

#### ITB 29. Award Criteria

- 29.1 Subject to ITB 27 and ITB 28, the Company shall award the O&M Agreement to the Bidder whose Bid has been determined to be responsive to the Bidding Documents in terms of ITB 24 and offers the lowest evaluated price in terms of ITB 25, provided that such Bidder continues to be eligible in accordance with the provisions of ITB 2 and qualified to satisfactorily perform the Works and Services under the O&M Agreement.

#### ITB 30. Notice of Award

- 30.1 Prior to expiration of the Bid Validity Period, the Company shall notify the Successful Bidder in writing that its Bid has been accepted (the "**Notice of Award**"). This letter shall provide the Fixed Fee, Variable Fee, as provided by the Bidder under ITB 25.1, payable to the Successful Bidder by the Company in consideration of the execution and completion of the Works and Services subject to the terms of the O&M Agreement.
- 30.2 The Successful Bidder shall acknowledge and return the Notice of Award with its acceptance (the "**Acceptance of Notice of Award**") within seven (7) days of the

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issuance of Notice of Award, failure of which may constitute sufficient grounds for the annulment of the award and forfeiture of its Bid Security.

### ITB 31. Performance Security

- 31.1 The Successful Bidder shall furnish to the Company a satisfactory performance security in accordance with the requirements under Clause 3 (*Performance Security*) of the of the O&M Agreement (the “**Performance Security**”) no later than ten (10) days from the Notice of Award. The **Performance Security** shall be 10% of the O&M fee (**Contract Price**) for 12 months.

### ITB 32. Signing of O&M Agreement

- 32.1 The O&M Agreement shall be executed between the Company and the Successful Bidder within fourteen (14) days of the Notice of Award or within such extended timeline as determined by the Company in its sole discretion, failing which the Bid Security shall be forfeited.

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### G. ADDITIONAL INSTRUCTIONS

#### ITB 33. Instructions not Part of the O&M Agreement

- 33.1 Bids shall be prepared and submitted in accordance with the instructions contained in these Instructions to Bidders, which have been provided to guide Prospective Bidders in preparing their Bids, and as such do not constitute part of the O&M Agreement.

#### ITB 34. Sufficiency of Bid

- 34.1 Each Bidder shall satisfy itself before Bidding as to the correctness and sufficiency of its Bid and of the rates and prices entered in Bidding Form F2. Except insofar as it is otherwise expressly provided in the O&M Agreement, the Recommended Fixed Fee shall cover all the O&M Contractor's obligations under the O&M Agreement and all matters and things necessary for the proper performance of the Works and Services.

#### ITB 35. One Bid per Bidder

- 35.1 A Bidder shall not have a conflict of interest. Any Bidder found to have a conflict of interest shall be disqualified. A Bidder may be considered to be in a conflict of interest with one or more parties in this Bidding Process is an affiliate of the Company or any of its advisors. Subject to ITB 2.6, this will result in the disqualification of all Bids in which it is involved.

#### ITB 36. Bidder to Inform Itself

- 36.1 The Bidder is advised to obtain for itself at its own cost and responsibility all information that may be necessary for preparing the Bid and entering into an O&M Agreement for execution of the Works and Services. This shall include but not to be limited to the following:

- (1) Inquiries on Pakistani federal, provincial and local taxes to the relevant tax regulatory authorities as per the applicable laws.
- (2) Inquiries on repatriation of profits abroad to the concerned authorities of State Bank of Pakistan.
- (3) Information regarding regulatory clearances or any other enforcement agency clearances required for import of goods, disposal of waste, effluent, or other material, etc.
- (4) Investigations regarding transport conditions and the probable conditions which will exist at the time any goods or parts are required to be transported.
- (5) Any other information that may have a financial bearing on the Bid.

#### ITB 37. Corrupt and Fraudulent Practices

- 37.1 For the purpose of this Bidding Process:

- (1) **“Corrupt practice”** means the offering, giving, receiving or soliciting of anything of value to influence the action of a public or other official in a procurement process

## Bidding Form T1

or in contract execution directly or indirectly through a third party; and “**fraudulent practice**” means a misrepresentation of facts in order to influence a procurement process or the execution of a contract to the detriment of Company or its Affiliates, and includes collusive practice among Bidders (prior to or after tender submission) designed to establish prices or terms at artificial and non-competitive levels and to deprive Company or its Affiliates the benefits of free and open competition.

- 37.2 Bidders supplying false or misleading information shall be disqualified from any further participation in the Bidding Process and their Bid Securities shall be forfeited.
- 37.3 The Company requires Bidders observe the highest standards of ethics during the Bidding Process, including when a Bidder is selected as a Successful Bidder.
- 37.4 The Company shall reject a Bidder selected as the Successful Bidder if it determines that such Bidder has engaged in corrupt or fraudulent practices in competing for the tender; and/or shall declare a person, firm or company ineligible, either indefinitely or for a stated period of time, to engage with the Company and its Affiliates, or to be awarded a contract of the Company and its Affiliates, if it at any time determines that the person, firm or company has engaged in corrupt or fraudulent practices in its engagements or in competing for, or in executing, any contract.
- 37.5 Any Bidder, other than through the Authorised Representative, found to be canvassing or have canvassed any of the Company or its employee, contractor, consultant or anyone who has a direct working relationship with Company, regarding the tender may be excluded from further consideration.

### ITB 38. Integrity Pact

- 38.1 Each Bidder shall, individually sign and stamp Bidding Form T5 provided in the Bidding Document (the “**Integrity Pact**”). Failure to provide such Integrity Pact may render the Bid non-responsive.

### ITB 39. Undertaking Pertaining to Sanctions

- 39.1 Bidder shall not be under any economic or financial sanctions, restrictions or trade embargoes imposed, administered or enforced from time to time by any competent sanctioning authorities that affect the ability of the Bidder or the Company to perform the obligations under the O&M Agreement, or adversely affect the Company as of the date of the submission of the Bid.

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### H. BIDDING DATA SHEET

The Following Specific data for the Works to be bid shall compliment, amend, or supplement the provisions in the instructions to bidders, wherever there is a conflict, the provision herein shall prevail over those in the instructions to bidders.

#### **Name and Address of the Employer:**

National Power Parks Management Company (Private) Limited  
Address: 2<sup>nd</sup> Floor, 7C-1, Gulberg-III, Lahore, Pakistan,

Telephone: +92-42-35759276-9, Facsimile number: +92-42-35759275

#### **Name of the Project & Summary of the Works:**

**Project:** Hiring of O&M Contractor to carry out the Works and Services for the duration of the Term for the 450MW combined cycle power plant, located at Abdul Hakim, District Khanewal, Punjab, Pakistan”

The Scope of work shall be as per Section V in the document “Scope of Work”

#### **Period of Contract**

The period of contract shall be twelve (12) months, from the signing of Contract, extendable to another year with mutual consent The Scope of work shall be as per Section V in the document “Scope of Work”

#### **Termination of Contract:**

The contract can be terminated on one-month prior notice.

#### **Eligible Bidders (and Qualification Criteria)**

The Bidders should meet the requirements as defined in Section I “Qualification Criteria”

JV is not Allowed

The bidders must provide the Bid Security not less than 5 million PKR in shape of Bank Draft / Pay Order/ CD / Bank Guarantee issued by a scheduled bank of Pakistan in favour of National Power Parks Management Company (Pvt) Limited to be enclosed in the financial proposal separate envelope.

The bidders must submit an undertaking on at least Rs. 100 stamp paper alongwith the Technical Bid, stating that it has submitted required bid security along with the Financial Proposal.

Bidder must have Valid NTN Certificate and appearing on Active Taxpayers list

An Applicant shall submit only one Application in this bid process.

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List of any present or past litigation of the Bidding Firm with any Organization, Govt. Dept. or private concern (If “No” write “Nil” and submit an affidavit on Stamp Paper duly notarized in this regard). Litigation statement shall be provided in the following format.

S. No.	Name of person/ Entity	Litigation Nature	Name of Project	Litigation Date	Litigation result/In Progress Concluded	If concluded mention result

### Prebid Meeting

A Prebid meeting will be held on March 16, 2026, for the clarifications regarding the bid.

### Time Limit for Clarification

The Employer will respond to any request for clarification which he receives earlier than 10 days prior to the deadline for submission of bids. Copies of the Employer’s response will be forwarded to all purchasers of the Bid Documents, including a description of the enquiry but without identifying its source.

### Bid language:

The same language in which the bid documents are written i.e. English language.

The Bidder shall submit with its Technical Bid, the following documents:

- i. Letter of Technical Bid.
- ii. Written power of attorney authorizing the signatory of the bid to act for and on behalf of the bidder; (IB-18.5)
- iii. Duly filled Bidder’s Qualification forms (Qualification Criteria-Annexure / Appendices to Bid Data) with authenticated supporting documents and attachments.
- iv. SECP registration.
- v. Certificate of Registration from Pakistan Engineering Council
- vi. Certified Audit Reports of last three (3) years i.e. **up to 2022-2025**.
- vii. Pending Litigation and No Blacklisting affidavit / information on Stamp Paper.
- viii. Integrity Pact.
- ix. Financial Competence and access to financial resources.
- x. Past performance/Experience
- xi. Methodology (including Site mobilisation plan etc)
- xii. Key Staff & Qualification.
- xiii. Evidence of Purchasing Bidding Documents

NOTE: In case of Bidder’s failure to furnish their respective Technical Qualification and eligibility Information Data as above with necessary substantiation on the prescribed forms provided in this bidding documents, their Bids shall be declared non-responsive and will

## **Bidding Form T1**

not be considered for detailed technical evaluation. Submission of Bidder's general company's Profile along with the Bid is not permissible as a substitute of the prescribed forms.

### **The Bidders shall submit following documents with its Financial Bid Proposal.**

- i. Letter of Financial Bid. As per F-1
- ii. Financial Bid Details as per F-2
- iii. Bid Security

**Bidders to quote** bid entirely in Pak. Rupees

### **Period of Bid Validity:**

One hundred and twenty (120) days from the date of submission of bids.

### **Performance Security**

The Performance Security shall be 10% of the O&M fee (Contract Price) for 12 months. Must be submitted within 10 days after Letter of Award (LOA) issuance.

### **Mobilization Period**

The O&M Contractor shall be required to mobilize within 15 days of Letter of Award.

### **Venue, time, and date of Pre-Bid Meeting**

A Pre-Bid meeting, if required, will be held on March 16, 2026, at 11:30AM at 450 MW COMBINED CYCLE POWER PLANT, ROUSCH, ABDUL HAKEEM DISTRICT KHANEWAL, PUNJAB, PAKISTAN

### **Employer's address for the purpose of Bid Submission.**

(GM ADMIN & HR),  
National Power Parks Management Company (Pvt) Limited  
Address: 2<sup>nd</sup> Floor, 7- C-1, Gulberg-III, Lahore, Pakistan.  
Telephone: +92-42-35759274, Facsimile number: +92-42-35759275

### **Name of the Contract**

O&M Services for 450 MW CCPP Abdul Hakim

### **Deadline for submission of bids:**

Date: March 30, 2026, Time: Not later than (1100hrs) i.e. 11:00 AM

### **Venue, time and date for Bid Opening:**

### **Opening of Technical Bid / Proposals:**

Venue:  
National Power Parks Management Company (Pvt) Limited  
Address: 2<sup>nd</sup> Floor, 7- C-1, Gulberg-III, Lahore, Pakistan  
Date: March 30, 2026, Time: (1130 hrs.) i.e. 11:30 AM

## **Bidding Form T1**

### **Opening of Financial Bids / Proposals:**

Venue:

National Power Parks Management Company (Pvt) Limited

Address: 2<sup>nd</sup> Floor, 7- C-1, Gulberg-III, Lahore, Pakistan

Date: To be announced after Evaluation of Technical Bids

## Bidding Form T1

### I. QUALIFICATION CRITERIA

#### 1. Eligibility

Criteria	Compliance Requirements	Documents
Requirement	Single Entity	Submission Requirements
<b>1.1 Nationality</b>		
Nationality in accordance with Section 2	must meet requirement	Forms ELI –1.1 with attachments
<b>1.2 Conflict of Interest</b>		
No conflicts of interest in accordance with ITB 35.1.	must meet requirement	Application Submission Sheet
<b>1.3 Blacklisting</b>		
Not having been declared ineligible/black listed in accordance with ITB 2.1	must meet requirement	Form  ELI-1.3

#### **1.4 Registration with Pakistan Engineering Council**

The bidder should be registered with Pakistan Engineering Council (PEC) in the appropriate category of Operations & Maintenance.

#### 2. Pending Litigation

Criteria	Compliance Requirements	Documents
Requirement	Single Entity	Submission Requirements
<b>2.1 Pending Litigation</b>		
All pending litigation shall be treated as resolved against the Applicant and so shall in total not represent more than fifty (50) percent of the Applicant's net worth.	must meet requirement	Form LIT – 2

#### 3. Financial Situation

Criteria	Compliance Requirements	Documents
Requirement	Single Entity	Submission Requirements
<b>3.1 Historical Financial Performance</b>		

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Submission of audited Financial Statement, or, if not required by the law of the Applicant's country, management financial Statements, for the last three (03) years to demonstrate the current soundness of the Applicants financial position and its prospective long-term profitability.	must meet requirement	Form FIN - 3.1 with attachments
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### 3.2 Average Annual Turnover

During any of latest three financial years Annual turnover should be PKR 1500 million calculated as total certified payments received for contracts in progress or completed, within the last three (03) years or a cumulative turnover of not less than PKR 4000 million over last three (03) years	must meet requirement	Form FIN - 3.2
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### 3.3 Credit Line

Available Cash Flow in the amount of equivalent to PKR 100 million to meet cash flow requirements, <b>at the time of Bidding</b> , which is a combination of undrawn credit facility and un-encumbered cash/Bank balances for smooth discharge of responsibilities under the O&M Contract	must meet requirement	Form FIN - 3.3
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## 4. Experience

Criteria	Compliance Requirements	Documents
Requirement	Single Entity	Submission Requirements
<p>The Applicant (as single entity or lead partner of a joint venture) must have experience in handling on single responsibility basis as a main contractor (as lead partner in case of J/V) should have at least <b>five (5) years' experience</b> of plant operation &amp; maintenance of a gas fired combined cycle power plant, with gross output of <b>250 MW</b> or higher at ISO conditions during the last <b>ten (10) years</b>. With the following conditions:</p> <ul style="list-style-type: none"> <li>• The plant should have heavy duty gas turbine(s) of <b>75 MW</b> or above (ISO conditions);</li> </ul>	must meet requirement	Form EXP-4.1 and Form EXP-4.2

## 5. Personnel Capabilities

Criteria	Compliance Requirements	Documents
Requirement	Single Entity	Submission Requirements
The Bidder must have on its permanent payroll at least ten (10) Graduate Engineers with experience in the relevant field as required in Scope(O&M Staff) or more registered with the Pakistan Engineering Council.	must meet all requirements	Forms PER-5.1 and PER-5.2

## 6. Managerial Capabilities

## **Bidding Form T1**

The Applicant should demonstrate its managerial capabilities along with methodology statements for undertaking the said Project in narrative form under Form MC-6. The details should also include the **proposed organization chart** for taking up this Project under the scenario of timely completion under the scenario of the best performance parameters through economical inventory/logistic/time management of parts/services.

### **7. Current Contract Commitments**

The details regarding current contract commitments including inter alia work in hand, duration, contract price etc. shall be provided in Form CC-6 to ascertain Applicant's unhindered availability for execution of the Project

### **8. Eligible Countries**

All countries of the world with whom Islamic Republic of Pakistan have commercial/trade relations and those who are not subject to sanctions imposed by the United Nations Security Council

**Bidding Form T1**

**J. BIDDING FORMS**

**NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED.**  
Second Floor, 7-C1, Gulberg-III  
Lahore, Pakistan.

[Date]

**TECHNICAL PROPOSAL<sup>1</sup>**

We, [insert name of Bidder],<sup>2</sup> registered under incorporation / registration number [•] under the laws of [•], (the “**Bidder**”), do hereby solemnly declare that we have read and understood the complete scope of the Works & Services, as mentioned under the O&M Agreement, and any obligations (direct or indirect) of the O&M Contractor under the O&M Agreement, and unconditionally accept the performance of the same without any omissions, reservations, deviations or conditions as our Technical Proposal.

We understand that all capitalized but undefined terms shall have the meaning given to such terms under the Bidding Documents No. **3A-POWER PLANT (O&M)**

Very truly yours,

[Name of authorized signatory]

[Signature of authorized signatory]

\_\_\_\_\_

**WITNESSES:**

<b>1. Signature:</b> _____	<b>2. Signature:</b> _____
Name: _____	Name: _____
S/O: _____	S/O: _____
Address: _____	Address: _____
_____	_____
Passport / NIC: _____	Passport/ NIC: _____

\_\_\_\_\_

<sup>1</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

## Bidding Form T2

### BANK GUARANTEE

---

Guarantee No. \_\_\_\_\_  
Executed on \_\_\_\_\_  
Expiry date \_\_\_\_\_

[Letter by the Guarantor to the Company]

Name of Guarantor (Bank) with address: \_\_\_\_\_

Name of Principal (Bidder with address: \_\_\_\_\_

Guaranteed Amount (express in words and figures): \_\_\_\_\_

Bid Reference No. \_\_\_\_\_ Date of Bid \_\_\_\_\_

The above premised, we (the Guarantor) hereby undertake irrevocably and unconditionally on demand to pay to National Power Parks Management Company (Private) Limited (the **Company**), without any notice, reference or recourse to the Bidder or to any other entity or without any recourse or reference to any document, agreement, instrument or deed, any sum or sums (or any part thereof) equivalent in aggregate up to but not exceeding a maximum amount of:

[●] [●]/- ([●][●])

(the **Guaranteed Amount**)

at sight and immediately upon the receipt of the Company's first written demand (the **Demand**) at the Guarantor's offices located at [●] or through SWIFT instructions transmitted by the Company's bank (i.e. National Bank of Pakistan), on behalf of the Company, to the Guarantor, such Demand stating:

- (a) that the Bidder is in breach of its obligations towards the Company; and
- (b) the total amounts demanded.

A Demand shall only be honoured by us (i) in the case of a written Demand, if it is made by and bears the signature of an authorised officer or other representative of the Company, as duly verified to us by the Company's bank (i.e. National Bank of Pakistan); or (ii) in the case of a Demand transmitted through SWIFT, if it is transmitted through authenticated SWIFT instructions by the Company's bank (i.e. National Bank of Pakistan), on behalf of the Company.

We, the Guarantor, shall unconditionally honour a Demand hereunder made in compliance with this Bank Guarantee at sight and immediately on the date of receipt of your Demand, as stated earlier, and shall transfer the amount specified in the Demand to the bank account, as notified in the Demand, in immediately available and freely transferable funds in the currency of this Bank Guarantee, free and clear of and without any set-off or deduction for or on account of any present or future taxes, levies, imposts, duties, charges, fees, deductions or withholdings of any nature whatsoever and by whomsoever imposed.

Such demand must be received by us on or before the [●] (the **Expiry Date**), when this Bank Guarantee shall expire and shall be returned to us.

We have been informed that the Company may require the Bidder to extend this Bank Guarantee if the Performance Security has not been issued thirty (30) days prior to such expiry date. We undertake to

## Bidding Form T2

immediately pay you such guaranteed amount upon receipt by us of your demand in writing and your written statement that the Performance Security has not been issued and that this Bank Guarantee has not been extended.

Upon expiry, this Bank Guarantee shall be returned to the Bidder without undue delay.

The Guaranteed Amount shall be revised upon receipt by us of a notice duly signed by the Company and the Bidder of the revised guaranteed amount.

We hereby agree that any amendment, renewal, extension, modification, compromise, release or discharge by mutual agreement by the Company, the Bidder or any other entity of any document, agreement, instrument or deed shall not in any way impair or affect our liabilities hereunder and maybe undertaken without notice to us and without the necessity for any additional endorsement, consent or guarantee by us.

This Bank Guarantee for its validity period shall not be affected in any manner by any change in our constitution or of the Bidder's constitution or of their successors and assignees and this Bank Guarantee shall be legally valid, enforceable and binding on each of their successors and permitted assignees.

All references to any contract, agreement, deed or other instruments or documents are by way of reference only and shall not affect our obligations to make payment under the terms of this Bank Guarantee.

If one or more of the provisions of this Bank Guarantee are held or found to be invalid, illegal, or unenforceable for any reason whatsoever, in any respect, any such invalidity, illegality, or unenforceability of any provision shall not affect the validity of the remaining provisions of this Bank Guarantee.

We hereby declare and confirm that under our constitution and applicable laws and regulations, we have the necessary power and authority, and all necessary authorizations, approvals and consents thereunder to enter into, execute, deliver and perform the obligations we have undertaken under this Bank Guarantee, which obligations are valid and legally binding on and enforceable against us under the laws of Pakistan and under the laws of the jurisdiction where this Bank Guarantee is issued. Further, that the signatory(ies) to this Bank Guarantee is/are our duly authorized officer(s) to execute this Bank Guarantee.

This Bank Guarantee and all rights and obligations arising from this Bank Guarantee shall be governed and construed in all respects in accordance with the laws of Pakistan. The courts in Pakistan shall have exclusive jurisdiction in respect of any dispute relating to any matter contained herein.

The issuance of this Bank Guarantee is permitted according to the laws of Pakistan and the laws of the jurisdiction where this Bank Guarantee is issued.

This Bank Guarantee is subject to the Uniform Rules for Demand Guarantee, ICC Publication No.758.

Name: .....

Designation: .....

**Bidding Form T3**

**POWER OF ATTORNEY<sup>1</sup>**

---

**KNOWN BY ALL THAT** by this Power of Attorney [*insert name of Bidder<sup>2</sup>*] (the “**Bidder Company**”) having its head office situated at [•], does hereby nominate, appoint & authorize Mr. [•] S/o Mr. [•] and Mr. [•] S/o Mr. [•] (both of whose specimen signatures are appended below), on behalf of the Bidder Company, hereinafter referred to as the attorney, to sign the Bid, the ancillary documents, the Acceptance of Notice of Award and the O&M Agreement (if awarded the Notice of Award) and to act for and on behalf of the Bidder Company and to bind the Bidder Company in relation to the bidding process and all ancillary documents, instruments and evidences submitted pursuant thereto.

The Bidder Company does hereby ratify & confirm whatever the attorney shall do by virtue of these presents.

**Specimen signature of Mr.** [*name of the nominee*]

**Specimen signature of Mr.** [*name of the nominee*]

[*Signature*] \_\_\_\_\_

[*Name*]

[*Designation*]

[*Company*]

**WITNESSES:**

<b>1. Signature:</b> _____	<b>2. Signature:</b> _____
Name: _____	Name: _____
S/O: _____	S/O: _____
Address: _____	Address: _____
_____	_____
Passport / NIC: _____	Passport/ NIC: _____

\_\_\_\_\_

<sup>1</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

**Bidding Form T4**

**NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED**  
Second Floor, 7-C1, Gulberg-III  
Lahore, Pakistan.

[Date]

**UNDERTAKING OF ELIGIBILITY / NON-BLACKLISTING<sup>1</sup>**

We, \_\_\_\_\_,<sup>2</sup> registered under incorporation / registration number [•] under the laws of [•], (the “Bidder”), do hereby solemnly declare and submit this undertaking of eligibility that we have not been blacklisted by the Government of Pakistan as of the date of the submission of the Bid.

We acknowledge and accept that failure to notify the Company of such changes in a timely manner may result in disqualification at any point in time.

We also understand that all capitalized but undefined terms shall have the meaning given to such terms under the Bidding Documents No. **3A-POWER PLANT (O&M)**

Very truly yours,

[Name of authorized signatory]

[Signature of authorized signatory]

\_\_\_\_\_

**WITNESSES:**

<b>1. Signature:</b> _____	<b>2. Signature:</b> _____
Name: _____	Name: _____
S/O: _____	S/O: _____
Address: _____	Address: _____
_____	_____
Passport / NIC: _____	Passport/ NIC: _____

\_\_\_\_\_

<sup>1</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

**INTEGRITY PACT<sup>1,2</sup>**

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DECLARATION OF FEES, COMMISSION AND BROKERAGE ETC.  
PAYABLE BY THE SUPPLIERS OF GOODS, SERVICES & WORKS IN  
CONTRACTS WORTH RS. 10.00 MILLION OR MORE

Contract No. \_\_\_\_\_  
Contract Title: \_\_\_\_\_

Dated \_\_\_\_\_

[*name of Bidder Company*] (the “**Bidder Company**”) hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Pakistan, National Power Parks Management Company (Private) Limited, any administrative subdivision or agency thereof or any other entity owned or controlled by Government of Pakistan (collectively to be hereinafter referred to as the “**GoP**”) through any corrupt business practice.

Without limiting the generality of the foregoing, [*name of Bidder Company*] represents and warrants that it has fully declared the brokerage, commission, fees etc. paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder’s fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoP, except that which has been expressly declared pursuant hereto.

[*name of Bidder Company*] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with GoP and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty.

[*name of Bidder Company*] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty. It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other rights and remedies available to GoP under any law, contract or other instrument, be voidable at the option of GoP.

Notwithstanding any rights and remedies exercised by GoP in this regard, [*name of Bidder Company*] agrees to indemnify GoP for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to GoP in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder’s fee or kickback given by [*name of Bidder Company*] as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit in whatsoever form from GoP.

**Name of Company: National Power Parks Management (Private) Limited**  
**Name of Bidder Company:** \_\_\_\_\_

**Signature:** .....  
[Seal]

**Signature:** .....  
[Seal]

\_\_\_\_\_

<sup>1</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

## Form ELI – 1.1 Applicant Information Sheet

Date: .....  
IFP No.: T-(O&M)-01  
Page ..... of ..... pages

Applicant Information	
<b>Applicant's legal name</b>	
<b>In case of JV, legal name of each partner (JV Not Allow)</b>	
<b>Applicant's actual or intended country of constitution</b>	
<b>Applicant's actual or Intended year of constitution</b>	
<b>Applicant's legal address in country of constitution</b>	
<b>Applicant's authorized representative</b> (Name, address, telephone numbers, fax numbers, e-mail address)	
<p><b>Attached are copies of the following original documents.</b></p> <p><input type="checkbox"/> 1. In case of single entity, articles of incorporation or constitution of the legal entity named above, in accordance with ITA Sub-Clauses 4.1 and 4.2.</p>	

## Form LIT – 2 Pending Litigation

Applicant's Legal Name: ..... Date: .....

JV Partner Legal Name: .....

Page ..... of ..... pages

**Each Applicant or each partner of a JV must fill in this form**

<b>Pending Litigation</b>			
<input type="checkbox"/> No pending litigation in accordance with Qualification Criteria  <input type="checkbox"/> Pending litigation in accordance with Qualification Criteria, as indicated below			
Year	Matter in Dispute	Value of Pending Claim in US\$ Equivalent	Value of Pending Claim as a Percentage of Net Worth

## Form FIN – 3.1 Financial Situation

Applicant's Legal Name: ..... Date: .....

Page ..... of ..... pages

**Applicant must fill in this form**

Financial Data for Previous 3 Years [US\$ Equivalent]			
	Year 1:	Year 2:	Year 3:
<b>Information from Balance Sheet</b>			
Total Assets (a)			
Total Liabilities (b)			
Net Worth (a-b)			
Current Assets (c)			
Current Liabilities (d)			
Working Capital (c-d)			
<b>Information from Income Statement</b>			
Total Revenues			
Profits Before Taxes			
Profits After Taxes			

**Financial Data for Previous 3 Years [US\$ Equivalent]**

	Year 1:	Year 2:	Year 3:
Currency Exchange Rate used for conversion/translation from local currency to US\$ at year end			

- Attached are copies of financial statements in English language in the name of Applicant (the prospective bidder) or Parent Group (in which case Parent Guarantee shall be required as part of the Bid) i.e. balance sheets including all related notes, and income statements for the last three (3) years, as indicated above, complying with the following conditions.
  - All such documents reflect the financial situation of the Applicant or each partner to a JV.
  - Historic financial statements must be audited by a certified accountant.
  - Historic financial statements must be complete, including all notes to the financial statements.
  - The financial information reflected above should be consistent with the corresponding information reported in the audited financial statements

**Historic financial statements must correspond to accounting periods already completed and audited (no statements for partial periods shall be requested or accepted).**

***Soft copies of these financial statements in the form of USB together with respective hard copies shall be provided.***

**Note: If Applicant is part of a Group of Companies, please provide the Detailed Group Structure indicating, among other details (like shareholding %age, legal status and name of all companies/entities, common directorship, if any, etc.) the Ultimate Parent.**

***If Applicant's principal business activity is providing O&M services, the Applicant shall submit a certificate issued by its statutory auditor certifying the amount of O&M services revenues claimed by the Applicant under Form Fin 3.1.***

## Form FIN – 3.2 Average Annual Turnover

Applicant's Legal Name: ..... Date: .....

Page ..... of ..... pages

**Applicant must fill in this form**

Annual Turnover Data for the Last Three (3) Years			
Year	Amount Currency	Exchange Rate	US\$ Equivalent
<b>Average Annual Turnover</b>			

The information supplied should be the Annual Turnover of the Applicant in terms of the amounts recognized for each year, converted to US Dollars at the rate of exchange at the end of the period reported. This should be consistent with the amounts reported in the audited accounts.

## **Form FIN – 3.3 Credit Line**

The Applicant shall provide original certificate from reputed banks/DFIs to the effect that the Applicant (individual) has financial resources/access/ un-encumbered cash/bank balance for smooth execution/completion of the Project.

The “Available Cash Flow” must be demonstrated inter alia through a combination of undrawn credit facility and unencumbered cash/bank balances. The above said information/statement shall be for the last completed financial year.

## Form EXP – 4.1 Specific Experience (Summary Sheet)

Applicant's Legal Name: .....  
: .....

Date: .....

Page ..... of .....pages

**Fill up the summary sheet to provide summary of contracts.**

Sr. No.	Name of Project	Location of Project	Employer's Name	Configuration of Plant	Size & Model of units	Gross Capacity of Plant	No. of Major Inspections Completed on the Project	Contract Award Date	Contract End Date

## Form EXP – 4.2 Specific Experience

Applicant's Legal Name: .....

Date: .....

Page ..... of .....pages

Fill up one (1) form per contract.

Contract of Similar Size and Nature		
Contract No. .... of .....	Contract Identification	
Award Date	Completion Date	
Role in Contract	<input type="checkbox"/> Contractor <input type="checkbox"/> Management Contractor <input type="checkbox"/> Subcontractor	
Total Contract Amount	US\$	
If partner in a JV, specify participation of total contract amount	Percent of Total	Amount
Employer's Name Address Telephone/Fax Number E-mail		
Description of the similarity in accordance with Criteria 4.1 of Section II		

**Note:** The Employer's/End User's Certificates on their letterhead should be attached. If not in English, translation thereof in English, duly authenticated/notarized must be attached.

In the above table of 'Description', the information including but not limited to the following should be provided:

- (1) Amount (insert in US Dollars in words and figures)

- (2) Plant type & size (insert type and ratings of plant and major equipment i.e. gas turbine(s), HRSG(s), steam turbine(s))**
- (3) Configuration**
- (4) Fuel**
- (5) Other characteristics (insert other characteristics as required in Criteria 4.2 of Section II)**
- (6) Proof of external quality audits by specialized firm(s) and ISO certifications**
- (7) Proof / evidence of performing, either itself or through LTSA subcontractor, at least one (01) Major Inspection of the gas turbine(s) on one (01) of the projects**

# Form PER-5.1 Personnel Capabilities

## Proposed Personnel

List of personnel in accordance with the Criteria 5.0 is to be provided. However, the following form is to be filled in for the specific positions:

<i>Name of Applicant</i>
--------------------------

*For specific positions essential to contract implementation (as mentioned in scope point 4 O&M Staff), Applicants should provide the names of at least two candidates qualified to meet the specified requirements stated for each position. The data on their experience should be supplied on separate sheets using one Form for each candidate (Application Form PER-5.2).*

1.	Title of Position
	Name of Prime Candidate
	Name of Alternate Candidate
2.	Title of Position
	Name of Prime Candidate
	Name of Alternate Candidate
3.	Title of Position
	Name of Prime Candidate
	Name of Alternate Candidate
4.	Title of Position
	Name of Prime Candidate
	Name of Alternate Candidate

## Form PER-5.2 Personnel Summary

### Resume of Proposed Personnel

<i>Name of Applicant</i>
--------------------------

	Position	Candidate [Tick appropriate one]
		<input type="checkbox"/> Prime <input type="checkbox"/> Alternate
Candidate information	1. Name of Candidate	2. Date of Birth
	3. Professional Qualification	
	PEC Registration No.	
Present employment	4. Name of employer	
	Address of employer	
	Telephone	Contact (manager/personnel officer)
	Fax	Telex
	Job title of candidate	Years with present employer

*Summarize professional experience over the last 5-15 years, in reverse chronological order. Indicate particular technical and managerial experience relevant to the Project.*

Month/ Dates/Years		Company / Project / Position / Relevant technical and management experience
From	To	

In case of local engineers, they must possess valid PEC registration. In case of foreign engineers, the relevant registration/certificate from their professional institution must be provided.

## **Form MC-6 Managerial Capabilities**

The Bidder should demonstrate its managerial capabilities along with methodology statements for undertaking the said Project. The details should also include the **proposed organization chart** for taking up this Project under the scenario of timely completion under the scenario of the best performance parameters through economical inventory/logistic/time management of parts/services. The Methodology contain **site mobilisation plan** as per the timelines(15 day) define in bidding documents, **handling the O&M works**, Plant **handling under standstill** mode requirements etc.

**Form CC - 6:  
Current Contract Commitments**

The details regarding current commitments including inter alia work in hand, duration, contract price etc. shall be provided to ascertain Applicant's unhindered availability for execution of the Project.

## FINANCIAL PROPOSAL<sup>9</sup> F-1

NATIONAL POWER PARKS MANAGEMENT COMPANY (PRIVATE) LIMITED  
Second Floor, 7-C1, Gulberg-III  
Lahore, Pakistan.

[Date]

We, [insert name of Bidder],<sup>10</sup> registered under incorporation / registration number [•] under the laws of [•], (the “Bidder”), do hereby solemnly declare that we have read and understood the complete scope of the Works & Services and any obligations (direct or indirect) of the O&M Contractor under the O&M Agreement, and unconditionally offer to perform the same without any omission, reservation, deviations or conditions for a **Total O&M Fee of PKR \_\_\_\_\_ (in figures) for one month**, against the following fee(s) that are inclusive of all taxes and duties and other costs set forth in ITB 10.3:

(i) Dry Preservation Mode

Fixed Fees<sub>sc</sub> (per month) of PKR \_\_\_\_\_  
\_\_\_\_\_ (in words), i.e. PKR \_\_\_\_\_  
\_\_\_\_\_ (in figures)

We solemnly declare and acknowledge that the above fee(s) are inclusive of all taxes and duties and other costs set forth in ITB 10.3. We also understand that all capitalized but undefined terms shall have the meaning given to such terms under the Bidding Documents No. **3A-POWER PLANT (O&M)**.

Very truly yours,

[Name of authorized signatory]

[Signature of authorized signatory]

### WITNESSES:

1. Signature: \_\_\_\_\_ 2. Signature: \_\_\_\_\_

Name: \_\_\_\_\_ Name: \_\_\_\_\_

S/O: \_\_\_\_\_ S/O: \_\_\_\_\_

Address: \_\_\_\_\_ Address: \_\_\_\_\_

Passport / NIC: \_\_\_\_\_ Passport/ NIC: \_\_\_\_\_

\_\_\_\_\_

<sup>9</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

**FINANCIAL PROPOSAL<sup>11</sup> F-2**

**Breakdown of Financial Proposal**

<b>DESCRIPTION</b>	<b>AMOUNT</b>
REMUNERATION FOR STAFF	
SECURITY	
HORTICULTURE & HOUSE KEEPING OF COMPLEX & HOUSING	
TAXES,	
Any Other	
<b>Total PKR (Per Month)</b>	
<b>Price for 12 months PKR</b>	
Optional Cost for performing Heat Rate Test on Plant Base Load. (Excluding fuel cost)	

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<sup>11</sup> Please refer to O&M Bidding Documentary Requirements (Section I) for compliance requirements.

## K. SCOPE OF CONTRACT

### 1. Complex Description:

NPPMCL 450MW CCPP Abdul Hakim (formerly Rousch Power Plant) consists of two Siemens V94.2 Gas Turbines, one Siemens Steam Turbine (SST5-5000) and two NEM HRSG's having installed capacity 450 MW and is capable for both base load and partial load operation. The primary fuel is Re-gasified Liquefied Natural Gas (RLNG), LFO (diesel) as a backup fuel.

The plant's major equipment including three main generators, three main transformers, two auxiliary transformers, 500kV Switchyard, plant DCS and standalone PLC's, etc are of Siemens make.

#### 1.1. Other Equipment & Balance of Plant

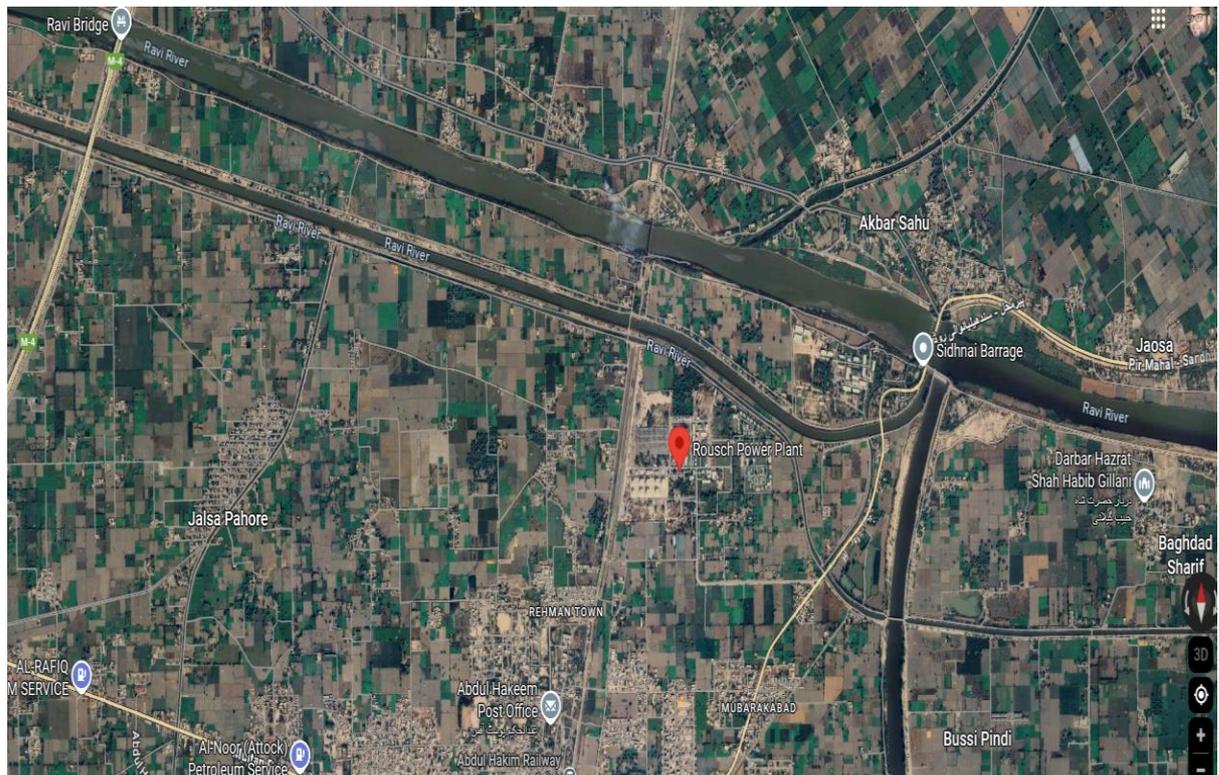
The following are equipment / BOP systems owned by Company for intended Operation and Maintenance Services of the Complex, including but not limited to:

- (1) Auxiliary systems and equipment (off-base skids) necessary for the operation of the Covered Unit(s)
- (2) All steam turbine valves including the main stop valve, control valve, intercept valve and reheat valve etc.
- (3) HRSG(s) and related auxiliary systems necessary for the operation of the HRSG(s)
- (4) HRSG feed water pumps.
- (5) Condensate and feed water systems, including condensers and their related auxiliaries
- (6) Control system(s) and the distributed control system together with all associated programmable logic controllers
- (7) High voltage, medium voltage, and low voltage AC electrical distribution systems
- (8) DC electrical distribution system including, as applicable, batteries and uninterruptible Power Supply
- (9) Electrical protection system
- (10) Emergency diesel generator
- (11) Fuel gas systems (excluding the Gas Regulation & Metering System under the control of SNGPL)
- (12) Liquid fuel systems
- (13) Water Treatment system
- (14) Chlorination system
- (15) HVAC systems
- (16) Facility lighting systems
- (17) Earthing system
- (18) Facility buildings, structures and fixtures
- (19) Piping between the gas turbine(s) and their associated auxiliary skids
- (20) Landscaping
- (21) Service and instrument air compressors and compressed air systems
- (22) Fire protection systems and Firefighting systems
- (23) Condenser
- (24) Condenser cooling water system
- (25) Closed Cycle Circulating Cooling Water System
- (26) Potable Water system
- (27) Raw water system
- (28) Waste Water Treatment System
- (29) Auxiliary Cooling Water System
- (30) Roads and pathways including streetlights
- (31) Access road including streetlights and landscaping

- (32) Facility boundary fencing
- (33) Boundary walls with watchtowers
- (34) Storm water drainage system
- (35) Housing complex and allied infrastructure
- (36) Cafeteria
- (37) Mosque
- (38) 500 KV Switchyard, Company Interconnection Facility
- (39) Metering Systems
- (40) Communication system
- (41) Cooling tower structure and matrix, including cooling rowers motor and fans
- (42) Gas turbine air inlet filter house and structural components
- (43) Main auxiliary and station transformer
- (44) Fuel oil Storage tank(s)
- (45) Fuel oil unloading facility and weighing bridge
- (46) Steam turbine supervisory system and control system
- (47) Generators excitation system
- (48) Generators cooling system
- (49) CCTV

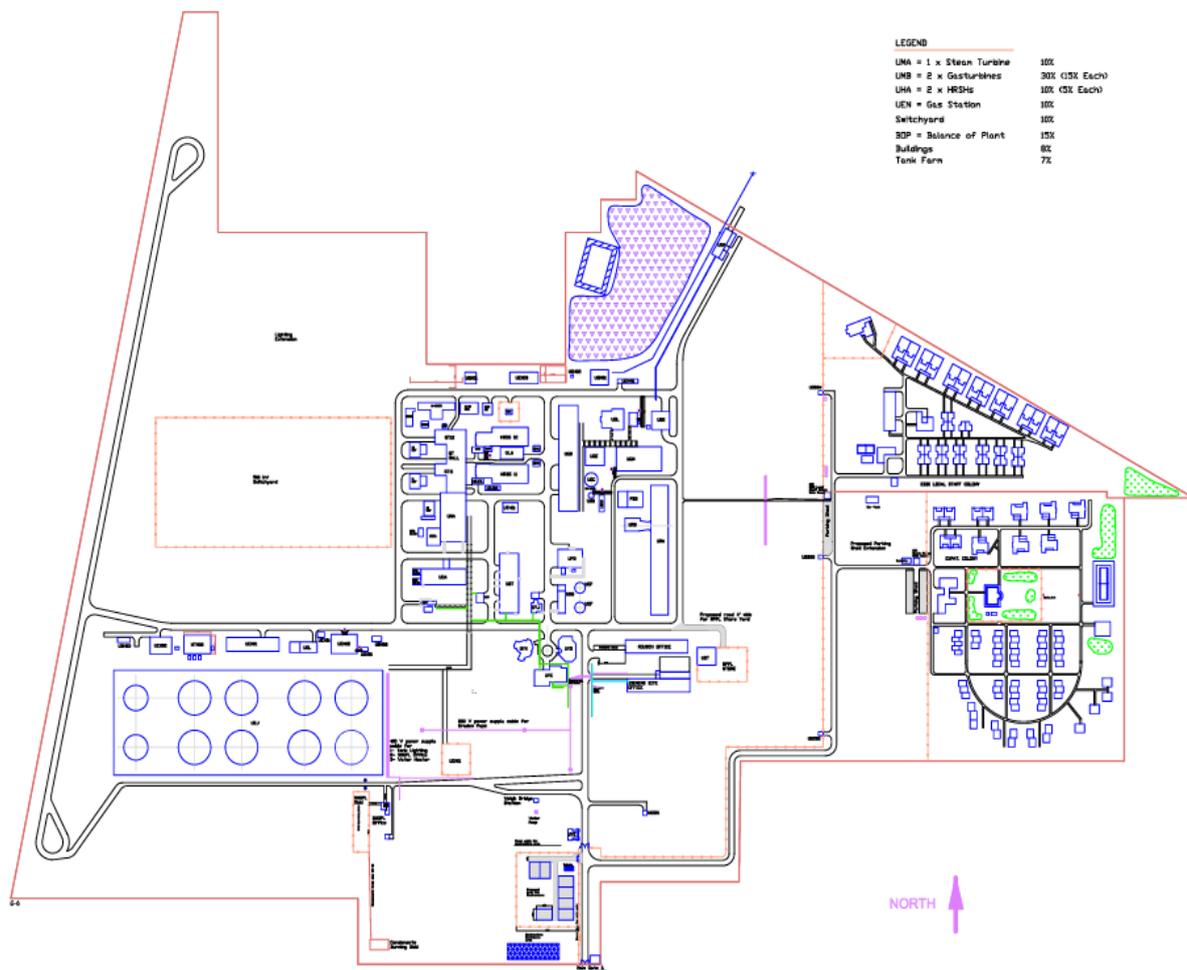
## 2. Salient Features of the Plant

The 450 MW Abdul Hakim Power plant is situated near to Siddhnai Barrage at Abdul Hakim, at approximately 80 km northeast of the nearest major town Multan. The location map is appended below:



## Plant Layout

Appended below is the existing plant layout.



### 3. SCOPE OF WORK AND SERVICES

The O&M Contractor shall perform the works and services as mentioned below but not limited to:

- (1) The routine operation of the live systems in dry preservation mode.
- (2) Implement and maintain the Safety Management System.
- (3) Routine and preventive maintenance of the Power Plant 24 hours a day, till the end of the contract period,
- (4) The O&M Contractor shall undertake and complete the minor rectification of the live and dry preserved systems in accordance with prudent practices, OEM recommendations/standards and shall return the equipment in serviceable condition at the end of the Term.
- (5) Supply of routine consumables including office stationery, chemicals/materials for dry preservation, Spares/Gases for the HVAC/Acs, Operations and corrective maintenance of the pumps and compressors, lubricants for routine maintenance, workshop consumable, lighting bulbs & tube rods, battery cells, PPE's (helmets, shoes, glasses, gloves), etc.
- (6) in case the event requiring Unscheduled Maintenance is caused due to Gross Negligence or Wilful Misconduct, each of the O&M Contractor or the O&M Sub-Contractor, the O&M Contractor shall be responsible for performance of such Unscheduled Maintenance and shall bear the full cost for the same.

- (7) Maintenance and management of the warehouse and spares of the Plant.
- (8) Maintenance of the Plant & Colony horticulture and housekeeping.
- (9) Routine Maintenance of the Colony housing and infrastructure.
- (10) School Management (Bloomfield Hall School will continue its operations and will meet all expenses from their own resources however a monthly retainer fee of PKR 175,000/- shall be required to be paid.
- (11) Security supervision and services for the Plant and Colony.
- (12) Legal requirements applicable during the plant preservation mode.
- (13) O&M Contractor shall maintain accurate and complete operating, routine maintenance record and metering data relating to the Power Plant.
- (14) Sewerage, Waste and solid disposal management system

More specifically O&M shall be responsible for preventive and minor breakdown and inspection of the following equipment which are in operation / in preservation mode.

- i. 500 kV Switchyard
- ii. Gas Turbines, Steam Turbine, Generators and Auxiliaries
- iii. HRSG's
- iv. Water Supply and Treatment System
- v. Fire Fighting System
- vi. Air Supply Systems
- vii. All Electrical Equipment including Switchgears
- viii. Black Start Diesel Generator
- ix. Control Systems
- x. Fuel, Oil and Gas System
- xi. HVAC System
- xii. Drainage and Sewerage System, etc.

A brief description of routine operations and maintenance activities of various systems and equipment in dry preservation mode has been given below.

#### **i. 500kV Switchyard**

Abdul Hakim Plant is connected at 500kv national grid. The grid comprises one and a half standard circuit breaker scheme. Two 500kv transmission lines, Roush – Multan and Roush-Gatti (Faisalabad) lines terminate at the grid (BB2).

Three generators (two gas turbines, 11kv, 152.2MVA each and one steam turbine 11kv, 157MVA) terminate at the grid via main unit transformers (11/500kv, 175MVA each).

The grid is fully energised. The switching of transmission lines is carried out by the CCR operators on the instructions of ISMO/NPCC.

The transmission lines electrical protection systems, telecommunication system, SCADA and metering systems are also in normal operation.

In the plant preservation mode, the system remains live and hence routine preventive maintenance will be carried out.

#### **ii. Gas Turbines, Steam Turbine, Generators and Auxiliaries**

Two, V94.2 Siemens, gas turbines are installed at Abdul Hakim Plant. Both the gas turbines are standstill. However, their turning gears are operated at regular intervals to avoid bowing of the rotors.

In the preservation mode compressor inlet dryer remains in service. The diverter dampers hydraulic oil and fuel oil are circulated periodically.

Customised operation and maintenance of these systems will be performed according to OEM recommendations.

### **iii. HRSG**

One Siemens Steam turbine (SST5-5000) installed at Abdul Hakim Plant. The machine has been dry preserved. In the dry preservation mode, a hot air blower (Munter) has been connected. The turbine rotor rotation is carried out periodically and lube oil system is circulated periodically. The maintenance of these systems is performed according to OEM recommendations.

### **iv. Gas turbine and Steam turbine Generators**

In the preservation mode Generator dryers are kept in service. The dryer system maintenance is performed as per requirement.

### **v. Heat Recovery Steam Generators (HRSGs)**

Two HRSG's (250 T/H approx.), make NEM, are installed. Both HRSG's have been dry preserved. Silica gel has been placed inside feed water tank (FWT), the LP and HP drums of both the boilers and anhydrous lime placed in the hot gas path.

During the preservation period, silica gel and anhydrous lime are replaced on a condition-based schedule according to visual indicators and humidity monitoring; preservation hardware (including preservation pumps) is periodically rotated and inspected. Preservation activities and replacements are recorded in the preservation log to ensure traceability and to confirm the integrity of the dry preservation environment.

### **vi. Electrical Systems**

During the dry preservation mode, all electrical systems on the plant remain energized to supply AC/DC power to various system and equipment.

#### **a. Transformers, Generators and their Protections**

Three main transformers (175MVA each), two auxiliary transformers (16MVA each) and eighteen distribution transformers are installed at Rousch.

In the preservation mode, selected transformers are kept energised for import of electricity from the grid and supply of power to various bus bars. The oil testing for Break down voltage and moisture analysis will be done periodically for energised equipment.

The electrical protection systems will remain energised. The system is periodically inspected by both Operation and Maintenance team during the dry preservation mode as well.

#### **b. Switchgears**

The LV, HV and DC Switchgears remain energised and are switched on and off as per requirement.

There are six battery banks installed at the plant. Routine inspection and testing are carried out throughout the year and continue in the preservation mode as well.

The lighting and distribution system will remain in normal operating conditions and be maintained in the preservation mode as usual.

**vii. Plant Distributed Control System (DSC-Siemens T3000) and Standalone PLC**

The plant DCS (Siemens T3000) system, number of standalone PLC's and field instruments etc. remain energised all the time.

**viii. Firefighting and Fire Detection System**

The fire fighting and detection system will be kept live for fire protection. The preventive maintenance of the entire firefighting and detection system will be done. Weekly Pump cut in test and tank filling activity to be performed as per requirement.

**ix. Air Supply System**

Fuel oil treatment plant compressor is kept in service to meet fire system and bus duct requirements. For Demin train regeneration plant pulse air cleaning or instrument air compressor may be needed to be taken in service.

**x. Emergency Diesel Generator**

The engine remains at live standby mode. Under normal condition, the generator cuts-in on auto in case of grid failure for safe coasting down of the operating machines.

EDG may be required for periodic operation in case of unavailability of 500kv grid. Routine preventive maintenance will be carried out.

**xi. Water System**

The following water system remains in operation (or taken in service periodically):

- a. Rainwater and drainage System
- b. Waste Water Treatment Plant
- c. Well, Service and Potable water system
- d. Water Treatment Plant

The preventive maintenance will continue in the preservation mode.

**xii. Demin Water Plant**

The Demin train cut in test and regeneration will be required to be performed as per requirement. The trains need to be kept preserved and standby.

**xiii. HVAC System**

The complete HVAC system will remain in service. The system requires maintenance during preservation and operation modes. The maintenance needs to be performed accordingly.

#### xiv. Miscellaneous

Periodic valves stroking and manual rotation of pumps and fans is carried out in preservation mode.

On the request of NPPMCL O&M Contractor will demonstrate Heat Rate / Plant Efficiency Test on Base Load in the future. However, this work will be treated as an extra work and O&M Contractor allow to claim as per the provision of contract.

#### xv. Security

Security arrangements for the Plant and Colony will be responsibility of the O&M Contractor. O&M Contractor shall familiarise itself and comply with, for the duration of the Term, all Laws of Pakistan and security requirements of any Relevant Authority with responsibility for security measures at plant sites in Pakistan and provide at its own cost the requisite number of appropriately trained and qualified security personnel. The O&M Contractor will provide a team of 90 Security Personnels at least, including a Manager Security, Security officer and relivers. The Security staff will be rotated in three shifts with a Security Supervisor for each shift for the security for the Complex and Site, including the prevention of the intrusion of unauthorised persons. The hiring of local skilled persons in the Security staff shall be encouraged. Housing for the security staff shall be given for upto 50 personnel as available at site.

#### xvi. School

The Company has provided its land and other basic facilities for a primary school located in the housing area of the Complex. The school is being operated by Bloomfield Hall School system. The O&M Contractor shall be required to continue the smooth functioning of the school.

### 4. O&M Staff Details

The bidder shall include the following minimum (but not limited to) staff in its proposal.

S. No.	Position	Minimum Experience (of Power Plant)	No. Of Persons
1	Plant Manager	15 years	1
2	Manager O&M	10 Years	1
3	Shift Engineer	5 years	4
4	Chemist	5 years	1
5	Electrical Technician	5 Years	1
6	Mechanical Technician -	5 Years	1
7	Instrumentation Technician	5 Years	1
8	Shift Operator	5 Years	5
9	Store Officer Incharge	5 Years	1
10	System Administrator / IT Incharge	5 Years	1
11	Admin Officer	5 Years	1
12	Any other as required		

### 5. OWNER'S OBLIGATIONS

1. In order to permit the O&M Contractor to perform the Works and Services, the Owner shall provide and grant to the O&M Contractor and the O&M Sub-Contractors right of ingress and egress from the Complex.

2. The Owner shall deliver available **O&M Manuals, design and engineering drawings** for the Complex, as well as other drawings, data, and information reasonably requested by the O&M Contractor.
3. Provision of the Housing and accommodation to O&M Contractor staff deputed at plant, as available.
4. Payment of Import Energy Bill during the Complex preservation mode.
5. The Owner will allow the O&M Contractor to use the existing inventory in the warehouse, as available.
6. Provision of the Liquid fuel for the startup of the Emergency Diesel Generator (EDG) and Firefighting diesel engine pump, as per requirement.
7. Provision of the Gas fuel for the plant operation and performance of Heat Rate / Plant Efficiency Test on Base Load in the future.

## L. O&M BIDDING DOCUMENTARY REQUIREMENTS

NO.	NAME	REQUIREMENTS <sup>12</sup>	
		LOCAL BIDDER	FOREIGN BIDDER
1.	LETTER OF TECHNICAL PROPOSAL AND LETTER OF FINANCIAL PROPOSAL	To be dated, signed by the Authorized Representative, duly witnessed, and duly stamped (PKR 100/-).	To be dated, signed by the Authorized Representative, duly witnessed, and duly stamped (PKR 100/-).
2.	FORM OF BID SECURITY	To be dated, signed and duly stamped (PKR 500/-).	To be dated, signed and duly stamped (PKR 500/-).
3.	POWER OF ATTORNEYS	To be dated; witnessed; notarized; duly stamped (PKR 1000/-); signed by an authorized person; and in the language as required under the ITB.	To be dated; witnessed; signed by an authorized person; notarized by the notary public in the country where it is issued; and to be adequately adhesive stamped when brought into Pakistan with a stamp duty of PKR. 1000/-.
4.	ALL UNDERTAKINGS	To be dated; signed by the authorized signatory; witnessed; duly stamped (PKR 100/-); and in the language as required under the ITB.	To be in the language to be in compliance with the requirements under the ITB; stamped when brought into Pakistan, with a stamp duty of PKR. 100/-; signed by the authorized signatory; and witnessed.

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<sup>12</sup> Under the Laws of Pakistan (Qanun-e-Shahdat, 1984), the minimum witnessing requirement mandates the presence of either two males, or one male and two females to witness, for all instances of witnessing in financial matters.